



WORCESTER REGIONAL
CHAMBER OF COMMERCE
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March 12, 2021

VIA EMAIL DPH.DON@State.MA.US
AND FIRST-CLASS MAIL

Lara Szent-Gyorgyi
Director, Determination of Need Program
Massachusetts Department of Public Health
250 Washington Street, 6th Floor
Boston, MA 02108

RE: Determination of Need (“DoN”) Application Project #21012113-AS – Mass General Brigham Incorporated (“MGB”) Proposed \$223,724,658 Multi-Site DoN for Three New Ambulatory Sites located in Westborough, Westwood & Woburn (the “Application”)

Dear Director Szent-Gyorgyi:

We, the undersigned, write to formally register with the Massachusetts Department of Public Health as A Ten Taxpayer Group (TTG) and a Party of Record to the Mass General Brigham (MGB) Determination of Need Application *MGB 2102113-AS*. Each TTG member is a resident of the Commonwealth of Massachusetts and subject to any Massachusetts state income, excise or property tax during 2021, the year in which the Application was filed.

The TTG hereby requests that a public hearing be held on this Application. We also hereby request that the Application be subject to an independent cost-analysis (“ICA”) pursuant to Massachusetts General Laws, chapter 111, §25C(h) and 105 CMR 100.405 to determine if the Proposed Project is consistent with the Commonwealth's health care cost-containment goals.

The Taxpayer designated to be the recipient of all communication concerning the Application is, Alex Guardiola.

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AFFILIATE CHAMBERS OF COMMERCE

Auburn | Blackstone Valley | Central Mass South Chamber | Wachusett Area | Webster Dudley Oxford

All materials can be sent to AGuardiola@worcesterchamber.org or Alex Guardiola, Worcester Regional Chamber of Commerce, 311 Main Street, Suite 200, Worcester, MA 01608.

Thank you in advance for your attention to this matter.

Sincerely,

A handwritten signature in blue ink that reads "Alex Guardiola". The signature is fluid and cursive, with the first name "Alex" and last name "Guardiola" clearly legible.

Alex Guardiola
Director of Government Affairs and Public Policy

Name (signature & printed)

1.



Joseph Petty

2.



Sarai Rivera

3.



Timothy P Murray

4.



Kimberly Salmon

5.



Susan Mailman

6.



Elvira Guardiola

7.



Alex Guardiola

8.

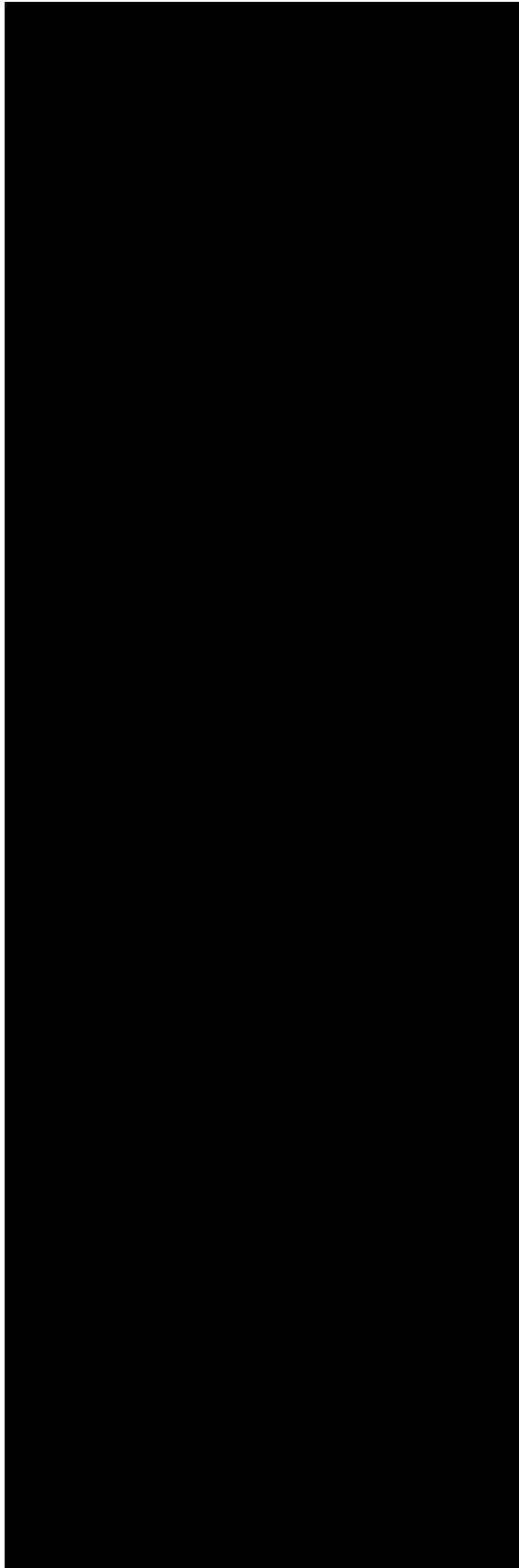


Jonathan Mannina

9.



Katherine Sharry

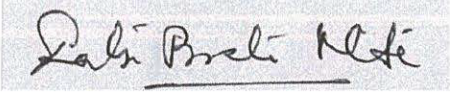


10.



Robert D Cox, Jr.

11.



Satya Mitra

