





## Agenda

- MOR-EV Program Summary
- Final Cost-Effectiveness Study
  - > Program results
  - Summary of key findings
  - Opportunities identified for consideration
- Next phase of MOR-EV Program
  - Proposed implementation of new program elements
  - Other areas for consideration and discussion

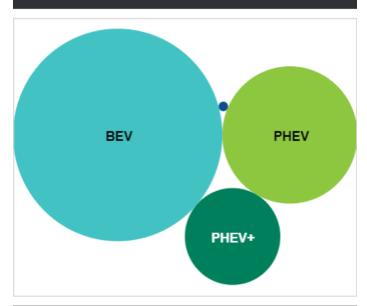


## **Current MOR-EV Post-Purchase Rebates**

	Individual and Fleet	Trucks	
Applicant Eligibility	MA residents, businesses, and nonprofits MA residents, businesses, nonprofits, and public entities		
Vehicle Types (new only)	PHEVs, BEVs, FCEVs	BEVs, FCEVs	
GWVR	8,500 lbs. or less	8,501 lbs. or greater	
Rebate Amounts	\$1,500 PHEV \$2,500 BEV or FCEV	\$7,500 - \$90,000 depending on weight class Incentive values decline by 15% in each block	
Purchase Price Limit	Up to \$50,000 Greater than \$50,000		
Requirements	Purchase or lease for 36+ months		
Participation Limit	Fleets eligible for 10 Single entity cannot reserve rebates/year, up to 20 total than 10% of a single block.		

## Program Stats June 2014 - March 2022

#### Rebates by Vehicle Category



#### Drivers Who Have or Plan to Install a Level 2 Charger

Have or Plan to Install	No Charger
60.4%	31.4%
	No Data

#### Rebates Reserved & Issued

<b>Grand Total</b>	24,371
ZEM	30
PHEV	6,247
PHEV+	3,112
BEV	14,982

# Rebate Dollars Reserved & Issued

Grand Total	\$49,755,200	
ZEM	\$20,700	
PHEV	\$9,219,000	
PHEV+	\$7,581,500	
BEV	\$32,934,000	

#### Rebates by Vehicle Make

Toyota         4,291           Chevrolet         4,126           Nissan         1,357           Hyundai         1,171           Ford         1,133           Honda         731           BMW         673           Volkswagen         635           Kia         537           Chrysler         369           Smart         263           Mitsubishi         209           MINI         143           Volvo         109           Audi         57           Mercedes-Benz         51           Zero         26           Cadillac         17           Porsche         15           Jaguar         4           Victory         2           FIAT         1	Tesla	8,451
Nissan       1,357         Hyundai       1,171         Ford       1,133         Honda       731         BMW       673         Volkswagen       635         Kia       537         Chrysler       369         Smart       263         Mitsubishi       209         MINI       143         Volvo       109         Audi       57         Mercedes-Benz       51         Zero       26         Cadillac       17         Porsche       15         Jaguar       4         Victory       2	Toyota	4,291
Hyundai       1,171         Ford       1,133         Honda       731         BMW       673         Volkswagen       635         Kia       537         Chrysler       369         Smart       263         Mitsubishi       209         MINI       143         Volvo       109         Audi       57         Mercedes-Benz       51         Zero       26         Cadillac       17         Porsche       15         Jaguar       4         Victory       2	Chevrolet	4,126
Ford         1,133           Honda         731           BMW         673           Volkswagen         635           Kia         537           Chrysler         369           Smart         263           Mitsubishi         209           MINI         143           Volvo         109           Audi         57           Mercedes-Benz         51           Zero         26           Cadillac         17           Porsche         15           Jaguar         4           Victory         2	Nissan	1,357
Honda       731         BMW       673         Volkswagen       635         Kia       537         Chrysler       369         Smart       263         Mitsubishi       209         MINI       143         Volvo       109         Audi       57         Mercedes-Benz       51         Zero       26         Cadillac       17         Porsche       15         Jaguar       4         Victory       2	Hyundai	1,171
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Porsche 15 Jaguar 4 Victory 2	Zero	26
Jaguar 4 Victory 2	Cadillac	17
Victory 2	Porsche	15
_	Jaguar	4
FIAT 1	Victory	2
	FIAT	1

# MOR-EV COST-EFFECTIVENESS STUDY

Independent Study Prepared by Synapse Energy Economics for DOER

- 1. 2014-2020 Program Results
- 2. Key Findings
- 3. Opportunities to Consider

# PROGRAM RESULTS



## **Overview of Results**



- Cost of CO<sub>2</sub> emissions reduced through MOR-EV 2018-2019 was comparable to other transportation sector programs
  - Emissions savings based on the vehicle being replaced, its fuel efficiency, vehicle miles driven, and the vehicle life
- Program free ridership is up to 50% of participants
  - Free riders include participants who made a purchase knowing rebates may not be available (2019) and those identified through post-rebate surveys (2014-2018 and 2020)
- MOR-EV was cost-effective for the overall program and participants in 2018 & 2019, even when accounting for free riders



# **Participation**

Number of individuals who received a rebate

- Number of rebates has remained relatively steady other than 2018, which was one year prior to a price cap reduction
- Percentage of free riders fairly consistent across all program years



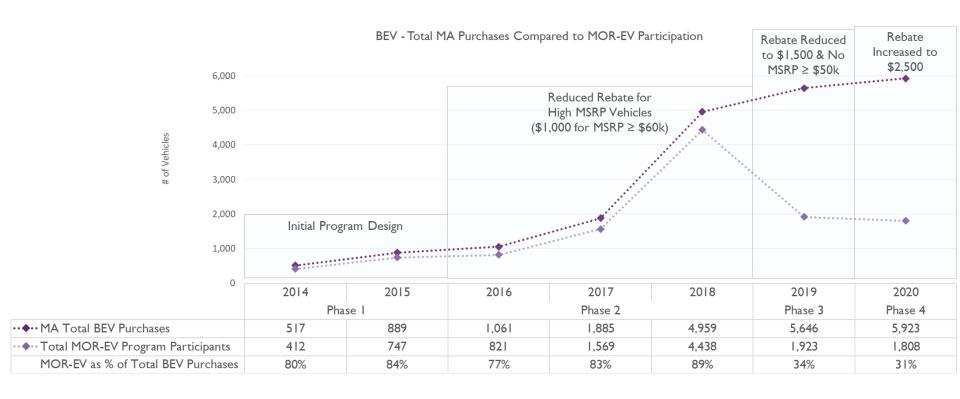


# Participation Rate: BEVs

Portion of statewide BEV purchases that received MOR-EV rebates

*Note: Participation rate includes free riders* 

- BEV purchases climbed slowly but steadily from 2018 2020 irrespective of MOR-EV rebates issued
- Lower price cap and lower rebate amount had minimal impact on overall BEV sales



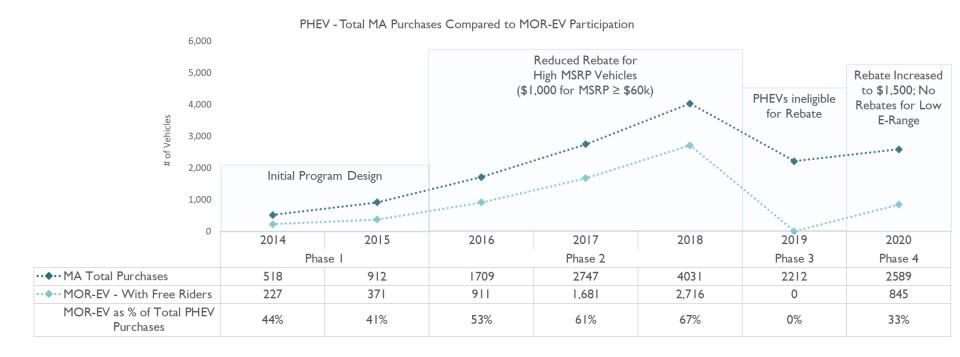


# Participation Rate: PHEVs

Portion of statewide PHEV purchases that received MOR-EV rebates

*Note: Participation rate includes free riders* 

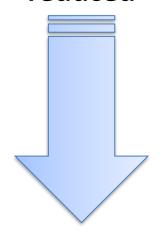
- Rebates and overall sales follow similar trends
- Elimination of rebate in 2019 may have affected total sales





# CO<sub>2</sub> Reduction Costs

MOR-EV: \$162 to \$231 per metric ton CO<sub>2</sub> reduced



Estimated Range of Per Ton CO <sub>2</sub> Reduction Costs*			
Gasoline Tax	\$19 – \$49		
Federal CAFE Standards	\$50 – \$321		
Low Carbon Fuel Standards (California)	\$104 – \$3,004		
Incentives for Biodiesel (federal tax credit)	\$155 – \$259		
Federal Cash for Clunkers Program (2009)	\$280 – \$435		
Incentives for EVs (federal tax credit)	\$362 – \$663		

<sup>\*</sup>Cost estimates based on 2017 dollars

- 2018-2019 cost per metric ton reduction for **BEVs: \$162-\$201**
- 2018 cost per metric ton reduction for **PHEVs**: \$323
  - Assumes PHEVs operate on gasoline 46% of the time



## Free Ridership

- Half the individuals who applied for MOR-EV rebates would have made the purchase w/o the rebate
  - Free ridership rates increase with higher purchase prices
- Higher free ridership increases the dollars per ton of GHG reduced and reduces the program benefit-cost ratio
- The benefits attributed to free riders were removed from cost-effectiveness calculations





### **Cost-Effectiveness**

- Benefit-cost analyses (BCA) determined whether benefits outweighed costs
  - A benefit cost ratio (BCR) greater than 1.0 indicates cost-effectiveness
- Program cost-effectiveness accounted for free ridership by reducing the benefits while holding costs the same
  - The replaced vehicle and driving behavior of the participant strongly influence the cost-effectiveness of the program
- Program and participant analyses showed cost-effectiveness for both program and participants

MOR-EV BCR	2018	2019
Program	1.20	1.08
Participant	1.35	1.07

Note: Program BCR uses \$128/short ton social cost of carbon

# KEY FINDINGS



## Cost-Effectiveness & Free Ridership

# Free ridership is a critical factor in program cost-effectiveness

- Increases \$/ton of CO<sub>2</sub> emissions
   reduced
- Reduces benefit-cost ratio
- Higher incidence for vehicles with higher purchase prices



## Long-Term Financial Sustainability

- Increased market adoption of EVs will strain the long-term financial sustainability of the program
- Options for less costly ways to influence the purchase of new EVs
  - E.g., tax and fee exemptions, broader consumer education, disincentives for ICEV purchases, etc.



# **Equity / LMI Consumers**

# LMI consumers are less likely to participate in the MOR-EV Program due to:

- Lower rate of new vehicle ownership
- Higher price of new vs. used vehicles
- Higher upfront cost of EVs vs. ICE vehicles



# OPPORTUNITIES TO CONSIDER



# Near-Term Opportunities

- Enable point-of-sale rebate model
- Reduce vehicle price cap
- Limit PHEV eligibility
- Develop awareness campaigns for underserved consumers
- Implement additional, targeted
   outreach toward consumers whose
   vehicle, location, and behaviors result in
   higher emissions



# Other Areas for Potential Consideration and Discussion

#### LMI Incentives

- Additional incentive amount for new purchases/leases based on certain eligibility criteria
- Define method of LMI verification and rebate issuance
- Possible rebate adder for nonprofit organizations that serve LMI populations

#### **Used EV Incentives**

Separate used EV rebates for LMI consumers with a focus on BEVs





# **Summary of Opportunities**

Timing	Opportunities to Consider	Cost- Effectiveness	Financial Sustainability	Equity
	Reduce purchase price cap for eligibility	✓	✓	✓
Nearer Term	Limit PHEV incentive eligibility to vehicle types with no BEV alternatives at reasonable price points	✓	✓	
(early	Consider the inclusion of separate incentives for LMI customers			✓
2022)	Increase accessibility through targeted awareness campaigns to dealers, vehicle salespeople, and customers in select geographies			✓
Mid Term	Target incentives to consumers whose current vehicle, location, and behaviors result in higher emissions	✓	✓	✓
(mid/late 2022)	Enable up-front incentive payment with the potential for a share of the incentive for the dealer/vehicle salespeople in select geographies			✓
Longer Term	Make eligibility contingent upon participation in other state programs	✓	✓	
(2023+)	Include used EVs and/or a guaranteed secondary fleet sale program for LMI consumers			✓

# NEXT PHASE OF MOR-EV PROGRAM

## Proposal: Point-of-Sale Rebates

- Initiate a MOR-EV point-of-sale rebate program with third-party management as part of new vendor contract in fall 2022
  - Will require several months of auto dealer outreach and program setup before point-of-sale is established
- Initially implement a hybrid program model with both postpurchase rebates to consumers <u>and</u> point-of-sale rebates to dealers
- Transition to only point-of-sale model upon reaching a predetermined percentage of in-state dealers participating in the program

# Proposal: Price Cap Reduction

# Average Purchase Price, Vehicles Receiving MOR-EV Rebates

Given supply chain issues and pricing
pressures, should we be cautious about
making these changes now or in the near
future?

Timeframe	BEVs	PHEVs	Total
01/2021-present	\$43K	\$36.4	\$40.5K
09/2021-present	\$44.5K	\$42.3K	\$43.3K

- Reduce vehicle price cap by \$2,500 > \$50,000 to \$47,500 by Fall 2022
- Consider implementing phased \$2,500 reductions until reach cap of \$42,500
- Periodically review ZEV pricing and vehicle availability to determine if price cap should be lowered as more and lower cost BEVs become available
- Consider alternate approach for light-duty pickup trucks, which have larger emissions impact

## **Proposal: Limiting PHEVs**

- Update program so that rebates only given to PHEVs when there are not multiple BEV models available in the same vehicle class under the price cap
  - Determine BEV equivalency for PHEVs based on vehicle type (sedan, SUV, minivan) and vehicle type size (small/compact, midto full-size, etc.)

## PHEVs with Current BEV Equivalents

Current PHEVs on MOR-EV Eligibility List	Vehicle Type	Vehicle Type Size Category	2022 BEV Equivalents Under Current \$50K Price Cap	2022 BEV Equivalents Under Potential \$47.5K Price Cap
Chrysler Pacifica	Minivan	Minivan		
Ford Fusion Energi		NA: d Cina and		
Hyundai Sonata	Sedan	Mid-Size and Full-Size		
Kia Optima		1 411 5120		
Honda Clarity		Cub Caranast		
Hyundai Ioniq	Sedan	Sub-Compact through Small	$\checkmark$	$\checkmark$
Toyota Prius Prime		tillough Silian		
Ford Escape				
Hyundai Tucson	CLIV	Crossover		
Kia Niro	SUV	through Small	•	•
Toyota RAV4 Prime				
Hyundai Santa Fe	CLD/	Mid-Size and		
Kia Sorrento	SUV	Full-Size		

Sources: <u>Statewide Contract VEH110</u> US News Cars database Note: equivalence determined as minimum of 3 models from 3 different manufacturers, using 2022 model year

# Next Steps

- Provide financial stability for program (RGGI funding expires 6/30/22)
- Issue bid for new program manager (e.g., outside vendor)
- Award contract for new program manager to enable point-of-sale rebate model and manage all changes (by 10/1/22)
- Reduce eligible vehicle price cap (Summer 2022)
- Limit PHEV eligibility (Fall/Winter 2022)
- Consider inclusion of separate LMI incentives (Winter 2022) and/or targeted used EV incentives
- DOER interested on feedback through end of April on these or other program design ideas: email <a href="mailto:eric.friedman@mass.gov">eric.friedman@mass.gov</a>.