



# The Commonwealth of Massachusetts

AUDITOR OF THE COMMONWEALTH

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AUDITOR

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2010-0003-3R1

Michael McQuaid, Executive Director  
Career Center of Lowell  
18 John Street  
Lowell, Massachusetts 01852

Dear Mr. McQuaid:

The Office of the State Auditor (OSA) has completed its review of certain activities of the Career Center of Lowell (CCL). This review was conducted in conjunction with our audit of the Executive Office of Labor and Workforce Development's (EOLWD) management and accountability of the American Recovery and Reinvestment Act (ARRA) Summer Youth Employment Program and Workforce Investment Act (WIA) Youth Worker stimulus funding.

Pursuant to ARRA, the Commonwealth received \$24.8 million in recovery funds through the WIA Title I Youth funding stream, of which \$21.1 million was allocated to support programs for disadvantaged youths. EOLWD also received \$3.1 million in public safety funds through the U.S. Department of Justice Edward Byrne Memorial Justice Assistance Grant Program. The purpose of these two awards is to provide summer employment opportunities and training activities for low-income individuals between the ages of 14 to 24 with certain prescribed barriers to employment as delineated by the policies and procedures issued by the U.S. Department of Labor (DOL) and further enumerated by EOLWD.

In accordance with Chapter 11, Section 12, of the Massachusetts General Laws, the OSA conducted a review of certain Workforce Investment Boards to examine compliance with applicable laws and the rules and regulations issued by the DOL and EOLWD governing the distribution and expenditure of these funds.

The purpose of our review was to determine CCL's compliance with the requirements of the ARRA Summer Youth Employment Program for the period July 6, 2009 to September 30, 2009 and to verify the accuracy of the number of participants that were reported by CCL to EOLWD.

We conducted our fieldwork at CCL in accordance with generally accepted government auditing standards. These standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our auditing objectives. We believe that the data and evidence obtained provided us a reasonable basis for our findings and conclusions based on our audit objectives. To achieve our audit objectives, our review included:

- Analyzing all applicable laws, rules, and regulations pertaining to the WIA ARRA funding stream;
- Interviewing management and staff of CCL to assess the level of internal controls over its oversight of the Summer Youth Job Program;
- Reviewing the Awards Letter received by CCL to verify the amount of funds received and the purpose of the funding;
- Reviewing participant files to verify compliance with DOL and EOLWD guidelines on eligibility requirements and income verification;
- Reviewing payroll records at CCL to determine the level of participation by eligible enrollees; and
- Reviewing the process and procedures established by EOLWD by which CCL entered data on certified participants in its 2009 Summer Youth Employment Program into the Massachusetts One-Stop Employment System (MOSES).

Based upon our audit, except as noted in the Review Results section of this report, for the areas tested, CCL was in compliance with the rules, regulations, policies, and directives issued by the DOL and EOLWD.

***Funding and Expenditures***

CCL received \$838,160 in federal stimulus funding through EOLWD to support its Summer Youth Employment Program. The ARRA funds supplemented an already existing program supporting summer youth employment opportunities. These funds are available through June 2011. During our analysis of the ARRA grant funds available, CCL provided the OSA with various communications in which the DOL strongly encouraged states and local areas to use as much of these funds as possible to operate an expanded summer youth employment program during the summer of 2009. Additionally, EOLWD set a goal of spending 60% of regional ARRA youth funding on education and employment activities in the summer of 2009.

CCL's Quarterly Financial Status Report (QFSR) for the period July 1, 2009 through September 30, 2009 indicated that CCL had expended \$525,025 (62.6%) of the \$838,160 it was awarded by EOLWD to support its Summer Youth Employment Program. Accordingly, it appears that CCL has achieved and exceeded the desired goal of 60%.

Also, according to the QFSR provided for the same period, CCL has approximately \$313,135 remaining from its ARRA allocation to support summer youth employment opportunities over the next two summers. It is expected that most of the remaining ARRA funds will be expended in the summer of 2010 program, with little or no funds left for 2011.

***Participants and Eligibility***

According to information issued by the Administration, the Commonwealth, through a combination of state and ARRA-allocated funds under WIA, was able to surpass its goal of 11,000 youths employed in its 2009 Summer Youth Employment Program. According to published reports by EOLWD, the ARRA funds were responsible for approximately 6,908 participants of the 11,000 (63%) employed through the program in 2009.

Although a significant number of the youths that filed applications for consideration in the summer jobs program may have met the income eligibility criterion set forth under WIA, they were disqualified from participating because they could not meet or document any of the additional eligibility criteria

required by the DOL. Individuals who are between the ages of 14 and 24, are low-income, and meet one or more of the following criteria are eligible for admission in the summer youth jobs program:

- Deficient in basic literacy skills;
- School dropout;
- Homeless, runaway, or foster child;
- Pregnant or parenting;
- Offender;
- Is an individual (including a youth with disabilities) who requires additional assistance to complete an educational program or secure and hold employment.

Applying the above-referenced criteria, CCL was able to certify 362 qualified candidates for enrollment in its 2009 Summer Youth Employment Program.

### ***Review Results***

Of the 362 qualified participants, only 327 were actually enrolled and received compensation from the ARRA Summer Youth Employment Program allocation and were enrolled for a 25 hour per week, six-week period (150 hours). Of the 327 active enrollees, our review disclosed that CCL determined that 178 were classified as individuals who required additional assistance to complete an educational program or to secure and hold employment; 94 were classified as school dropouts; 28 were deemed to be deficient in basic literacy skills; 21 were classified as from foster care or homeless; and six were deemed to be single parents. Our review also disclosed that, of the 327 active enrollees eligible for 150 hours, 67 participated in less than 100 hours, with 25 of the 67 participating in less than 50 hours. Employment for these 327 youths was a concentration between local municipalities and nonprofit agencies. It was also determined that 35 of the eligible candidates never reported to either the CCL for training or their actual worksite. Our reconciliation of eligible enrollees also determined that CCL reported to EOLWD that 362 had participated in the Summer Youth Employment Program. We believe that this overstatement of 35 youth served may be a problem with the use of MOSES and CCL's monitoring of the system.

***Conclusion and Recommendation***

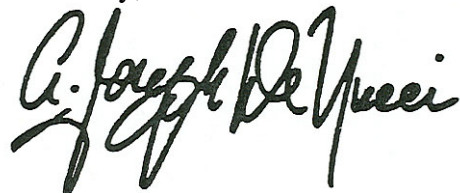
Overall, the OSA found CCL to be in compliance with the enrollment of eligible youths pursuant to directives issued by the DOL and EOLWD. However, we did find that the actual number of youths being reported as participating in the CCL program was overstated by 35. Additionally, of the 327 eligible enrollees for 150 hours, 67 participated in less than 100 hours, with 25 of the 67 participating in less than 50 hours. CCL needs to develop stricter controls for the monitoring of MOSES to ensure the number of participants is accurate and that applicants who fail to complete a substantial portion of the offered program hours are not reported to EOLWD in the same manner as participants who have achieved a higher degree of participation.

***Auditee's Response***

According to CCL, despite some budgetary and administrative constraints at CCL, the goals and objectives of the ARRA funding received were accomplished. However, CCL indicated that a greater number of low-income youths were not eligible for participation in the CCL Summer Youth Employment Program because they did not meet the eligibility criteria required by ARRA. Documentation was also a significant obstacle for many of the youths who initially applied for participation in the CCL program. When informed of the required documentation that each participant had to produce in order to be considered for enrollment, many either did not or could not produce the required documentation, whereas others never returned to CCL.

Should you have any questions or need further assistance from my office concerning these or any other matters, please feel free to contact my First Deputy, John Parsons, at (617) 727-6200, ext. 140.

Sincerely,



A. JOSEPH DeNUCCI  
Auditor of the Commonwealth