June 16, 2010

2010-0003-3R3

Sheila Sullivan-Jardim, Executive Director
Brockton Area Workforce Investment Board
34 School Street
Brockton, Massachusetts 02301

Dear Ms. Sullivan-Jardim:

The Office of the State Auditor (OSA) has completed its review of certain activities of the Brockton Area Workforce Investment Board (BAWIB). This review was conducted in conjunction with our audit of the Executive Office of Labor and Workforce Development’s (EOLWD) management and accountability of the American Recovery and Reinvestment Act (ARRA) Summer Youth Employment Program and Workforce Investment Act (WIA) Youth Worker stimulus funding.

Pursuant to ARRA, the Commonwealth received $24.8 million in recovery funds through the WIA Title I Youth funding stream, of which $21.1 million was allocated to support programs for disadvantaged youths. EOLWD also received $3.1 million in public safety funds through the U.S. Department of Justice Edward Byrne Memorial Justice Assistance Grant Program. The purpose of these two awards is to provide summer employment opportunities and training activities for low-income individuals between the ages of 14 to 24 with certain prescribed barriers to employment as delineated by the policies and procedures issued by the U.S. Department of Labor (DOL) and further enumerated by EOLWD.
In accordance with Chapter 11, Section 12, of the Massachusetts General Laws, the OSA conducted a review of certain Workforce Investment Boards to examine compliance with applicable laws and the rules and regulations issued by the DOL and EOLWD governing the distribution and expenditure of these funds.

The purpose of our review was to determine BAWIB’s compliance with the requirements of the ARRA Summer Youth Employment Program for the period July 6, 2009 to September 30, 2009 and to verify the accuracy of the number of participants that were reported by BAWIB to EOLWD.

We conducted our fieldwork at BAWIB in accordance with generally accepted government auditing standards. These standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our auditing objectives. We believe that the data and evidence obtained provided us a reasonable basis for our findings and conclusions based on our audit objectives. To achieve our audit objectives, our review included:

- Analyzing all applicable laws, rules, and regulations pertaining to the WIA ARRA funding stream;
- Interviewing management and staff of BAWIB to assess the level of internal control over its oversight of the Summer Youth Employment Program;
- Reviewing the Awards Letter received by BAWIB to verify the amount of funds received and the purpose of the funding;
- Reviewing participant files to verify compliance with the DOL and EOLWD guidelines on eligibility requirements and income verification;
- Reviewing payroll records at BAWIB to determine the level of participation by eligible enrollees; and
- Reviewing the process and procedures established by EOLWD by which BAWIB entered data on certified participants in its 2009 Summer Youth Employment Program into the Massachusetts One-Stop Employment System (MOSES).

Based upon our audit, except as noted in the Review Results section of this report, for the areas tested, BAWIB was in compliance with the rules, regulations, policies, and directives issued by the DOL and EOLWD.
**Funding and Expenditures**

BAWIB received $878,918 in federal stimulus funding through EOLWD to support its Summer Youth Employment Program. The ARRA funds supplemented an already existing program supporting summer youth employment opportunities. These funds are available through June 2011. During our analysis of the ARRA grant funds available, BAWIB provided the OSA with various communications in which the DOL strongly encouraged states and local areas to use as much of these funds as possible to operate an expanded summer youth employment program during the summer of 2009. Additionally, EOLWD set a goal of spending 60% of regional ARRA youth funding on education and employment activities in the summer of 2009.

BAWIB’s Quarterly Financial Status Report (QFSR) for the period May 1, 2009 through September 30, 2009 indicated that BAWIB had expended $269,109 of the $878,918 it was awarded by EOLWD to support its Summer Youth Employment Program. BAWIB also expended $5,817 in ARRA funds for its pre-summer youth program. Total ARRA funds expended by BAWIB from the beginning of the ARRA program to September 30, 2009 was $274,926, or 31.3% of the total award. Accordingly, it appears from that BAWIB did not achieve the desired goal of 60%.

Also, according to the QFSR provided for the same period, BAWIB has approximately $603,992 remaining from its ARRA allocation to support summer youth employment opportunities. It is expected that most of the remaining ARRA funds will be expended in the summer of 2010 program, with little or no funds left for 2011.

**Participants and Eligibility**

According to information issued by the Administration, the Commonwealth, through a combination of state and ARRA allocated funds under WIA, was able to surpass its goal of 11,000 youth employed in its 2009 Summer Youth Employment Program. According to published reports by EOLWD, the ARRA funds were responsible for approximately 6,908 participants of the 11,000 (63%) employed through the program in 2009.

Although a significant number of the youths that filed applications for consideration in the summer jobs program may have met the income eligibility criteria set forth under WIA, they were disqualified
from participating in this Summer Youth Employment Program because they could not meet or
document any of the additional eligibility criteria required by the DOL. Individuals who are between
the ages of 14 and 24, are low-income, and meet one or more of the following criteria are eligible for
admission in the summer youth jobs program:

- Deficient in basic literacy skills;
- School dropout;
- Homeless, runaway, or foster child;
- Pregnant or parenting;
- Offender;
- Is an individual (including a youth with disabilities) who requires additional assistance to
  complete an educational program or secure and hold employment.

Applying the above-referenced criteria, BAWIB was able to certify 129 qualified candidates for
enrollment in its 2009 Summer Youth Employment Program.

**Review Results**

Of the 129 qualified participants, all but two participants were actually enrolled and received
compensation from the ARRA Summer Youth Employment Program allocation and were enrolled for
a 25 hour per week, six-week period (150 hours). Of the 129 active enrollees, our review disclosed
that BAWIB determined that 62 were classified as individuals who required additional assistance to
complete an educational program or to secure and hold employment; 39 were deemed to be deficient in
basis literacy skills; 11 were classified as from foster care or homeless; 13 were deemed to be single
parents; and four were determined to be offenders. In addition, 15 of these participants were also
classified as being school dropouts. Our review also disclosed that of the 127 active enrollees eligible
for 150 hours, 60 participated in less than 100 hours, with 17 of the 60 participating in less than 50
hours. Employment for these 127 youths was a concentration between local municipalities and
nonprofit agencies. It was also determined that two of the eligible candidates never reported to either
the BAWIB for training or their actual worksite. Also, our reconciliation of eligible enrollees
determined that BAWIB reported to EOLWD that 129 individuals had participated in the Summer
Youth Employment Program. We believe that this overstatement may be a problem with the use of
MOSES and BAWIB’s monitoring of the system.
Conclusion and Recommendation

Overall, the OSA found BAWIB to be in compliance with the enrollment of eligible youths pursuant to directives issued by the DOL and EOLWD. However, we did find that the actual number of youths being reported as participating in the BAWIB program was overstated by two. Additionally, of the 127 eligible enrollees for 150 hours, 60 participated in less than 100 hours, with 17 of the 60 participating in less than 50 hours. BAWIB needs to develop stricter controls for the monitoring of MOSES to ensure that the number of participants is accurate and that applicants who do not complete a substantial portion of the offered program hours are not reported to EOLWD in the same manner as participants who have achieved a higher degree of participation. Lastly, our review indicated that BAWIB was unable to achieve the goal set by EOLWD of expending 60% of ARRA funding.

Auditee’s Response

According to BAWIB, the ARRA funding that BAWIB received presented significant issues for its operation that inhibited BAWIB from achieving the 60% goal set by EOLWD. BAWIB noted that the timing of the receipt of ARRA funds, the limited staff that it has, and the additional compliance issues associated with the ARRA funding placed an undue burden on the overall operations at BAWIB. Furthermore, unlike the other two WIBs that we visited, the BAWIB’s Summer Youth Employment Program is coordinated with the University of Massachusetts Donahue Institute, which manages the recruitment of youth for BAWIB’s Summer Youth Employment Program. BAWIB also indicated that because of limited staffing it had to hire and train additional staff and design, develop, and distribute recruitment strategies and application materials to comply with additional filing and reporting requirements associated with the receipt of ARRA funding.

Should you have any questions or need further assistance from my office concerning these or any other matters, please feel free to contact my First Deputy, John Parsons, at (617) 727-6200.

Sincerely,

A. JOSEPH DeNUCCI
Auditor of the Commonwealth