

VOLUME: I
PAGES: 1 through 124
EXHIBITS: See Index

THE COMMONWEALTH OF MASSACHUSETTS
EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES

PUBLIC HEARING

INTEGRATING MEDICARE AND MEDICAID FOR DUAL
ELIGIBLE INDIVIDUALS, PUBLIC HEARING ON DRAFT
DEMONSTRATION PROPOSAL

MODERATED BY: Robin Callahan, Deputy Medicaid
Director, MassHealth

BEFORE: Dr. Harris, Medicaid Director
Christine Griffin, Assistant Secretary
for Disability Policies & Programs
Secretary Bigby, Secretary for
Health and Human Services

DATE: Wednesday, January 4, 2012

AT: Transportation Building
10 Park Plaza
Boston, Massachusetts 02116

TIME: 10:05 a.m.

COPLEY COURT REPORTING
71 Commercial Street, Suite 700
Boston, Massachusetts 02109

PROCEEDINGS

1
2 MS. CALLAHAN: Welcome, Happy New
3 Year. I'm Robin Callahan, I'm Deputy Medicaid
4 Director and I really welcome you here this
5 morning to talk, to have this public hearing about
6 a proposal to integrate care for dual eligible
7 Medicaid Medicare beneficiaries.

8 It's truly impressive to see you all
9 sitting here today and I appreciate certainly your
10 interest and your input and look forward to
11 listening to what you have to say today.

12 We're expecting a few people to join us
13 in this, but I would like to introduce you to
14 Christine Griffin, the Assistant Secretary for
15 Disability Policy, and before Christine starts, we
16 expect to be joined by Secretary Bigby and
17 Dr. Harris who is a Medicaid director, but before
18 we get started, Christine.

19 MS. GRIFFIN: I just want to echo, is
20 this on? It's not. I just want to thank everyone
21 for coming on behalf of the Secretary who will be
22 here.

23 We really appreciate you coming this
24 morning and spending the time to tell us what you

1 think about the proposal, and you know, whether
2 you've read it or not, how things are working for
3 you, what's working, what isn't working.

4 We really, we really want to hear what
5 you have to say and it will impact the proposal
6 that we put forward, so, again, thanks for coming,
7 thanks for taking the time and we want to get
8 started and there's a lot of people here and hear
9 what you have to say, thank you.

10 MS. CALLAHAN: Thanks. As you know,
11 this is the second of two public hearings we've
12 had about the proposal that was posted.

13 We had a session before the holidays in
14 Worcester and the purpose of this hearing is to
15 give members of the public an opportunity to
16 present oral comments and a draft proposal.

17 MassHealth and EOHHS has held a number of
18 open public hearings over the past several months
19 where we presented information and engaged dialog
20 about the design of a demonstration proposal that
21 we hope to submit to CMS in order to get their
22 involvement and certainly their support
23 financially and otherwise for a program to
24 integrate care for dual eligibles.

1 The meetings we have had so far have been
2 very productive and have contributed greatly to
3 our efforts. We're going to resume open public
4 meetings in the future but today is a formal
5 public hearing, so, we're really not going to be
6 engaged so much with back and forth, we just are
7 really here to listen.

8 So, the vast majority of a lot of time
9 will be reserved for testimony by members of the
10 public. We'll be calling names in the order that
11 you signed in on the sign in sheet to speak.

12 When your name is called, please raise
13 your hand and someone will get a microphone to
14 you. We're going to ask you, understanding we
15 have recordkeeping going on over here, to repeat
16 your name, I might not do a good job at
17 pronouncing it, and also to recognize we want to
18 keep a record.

19 We are having a transcript made of these
20 proceedings that we would like to, so, please be
21 kind and if you're a particularly fast talker,
22 we'd ask you to make sure our transcribers can
23 keep up with you.

1 Also, to let you know that we have
2 interpreters available in the room for Spanish,
3 Portuguese and American Sign Language and you can
4 let us know if you would like to take advantage of
5 those services.

6 Given the number of people who signed up,
7 we're thinking that we probably would appreciate
8 it if you would limit your remarks to three to
9 four minutes if possible. That would give
10 everyone who signed up a chance to speak and as
11 you know, we're expecting a few more people to
12 join the list here.

13 If you wish to submit written comments
14 today in addition to or in place of oral comments,
15 you may do so at the registration desk. Oral
16 comments today are considered official public
17 comments and will be considered by us in just the
18 same way as written comments.

19 All comments received by MassHealth
20 during the public comment period will be carefully
21 considered. This is a real attempt to gain input
22 and to make adjustments as necessary to the
23 proposal that we put out there.

24

1 The public comment period closes at
2 5 p.m. on January 10th and the handout that you
3 received at the sign in desk includes E-mail
4 address and a mailing address for submitting
5 written comments.

6 So, with that we'll get started. Deborah
7 Banda, there's a microphone coming to you.

8 MS. BANDA: Good morning everyone,
9 and sorry I have my back to some people but I
10 guess that's not going to be important with the
11 current setting.

12 My name is Debbie Banda and I'm the
13 director of the Massachusetts state office of
14 AARP. AARP is a nonprofit nonpartisan
15 organization that represents people age fifty and
16 over and we have about 37 million members
17 nationwide including about 825,000 here in the
18 Commonwealth.

19 I thank you for the opportunity to
20 comment on this demonstration proposal to
21 integrate care for dual eligible individuals and
22 we commend the Commonwealth of Massachusetts for
23 being one of the states that chose to pursue this
24 opportunity.

1 As you all are aware, people eligible for
2 both Medicare and Medicaid are among the poorest,
3 sickest and costliest of all Medicare
4 beneficiaries and that makes them the most
5 vulnerable to receiving inadequate care and to
6 possibly falling through the cracks, and to meet
7 their needs for health care and long-term services
8 and supports, they or their families must navigate
9 between two separate programs and assistance for
10 delivering services, programs that do not have a
11 history of communicating well with each other or
12 coordinating services.

13 There are many, many improvements for
14 beneficiaries age twenty-one to sixty-four
15 contained in this proposal and AARP has submitted
16 detailed comments in writing and cites in those
17 comments what we think is good about this proposal
18 including the fact that it uses a medical home
19 care model with choice of primary care providers
20 and allows for the involvement of family, informal
21 caregivers, advocates, peers and others in care
22 planning.

23 However, we also have some serious
24 concerns about several aspects of this proposal

1 and in the interest of time, I'm going to briefly
2 limit my comments to just a few of those concerns
3 because I know you will all read our written
4 comments as well as those of others in the room in
5 their entirety in detail.

6 For starters, as to enrollment, AARP
7 supports voluntary enrollment and disenrollment
8 and not a process whereby individuals are placed
9 into a system and then have the option to
10 disenroll if they do not believe it will best meet
11 their needs as is contained in this proposal.

12 These voluntary features mean individuals
13 are free to continue fee for service arrangements
14 or to disenroll at any time and return to the full
15 services available in traditional Medicare and
16 Medicaid with no interruption of eligibility and
17 no interruption of service.

18 Bottom line for us, we're concerned that
19 mandatory or passive enrollment as this proposal
20 requires does not provide the greatest amount of
21 consumer protection for dual eligible individuals.

22 We have concerns about the potential
23 disruption to enrollees and establish
24 relationships and access to their health care

1 providers.

2 We also have some concerns about quality
3 of care. AARP believes there should be an
4 expansion of baseline measures of the quality of
5 services provided by the ICO. Now, while the
6 proposal appropriately requires NCQA accreditation
7 for the primary care medical home, it sets no
8 quality standards for the ICO selection of other
9 health and support service providers.

10 Minimum quality and accreditation
11 standards for all providers within the ICO network
12 must be incorporated; however, an exception should
13 be made for consumer directed care where the ICO
14 would pay for a family and formal caregivers or
15 personal care attendants selected by the consumer.

16 As to the appeals process, AARP supports
17 the elimination of differences between the time
18 frames for filing and resolving an appeal related
19 to benefits, access to external review, benefits
20 pending appeal and notice of appeal rights.

21 We believe that it is critical to
22 protecting vulnerable consumers and we support a
23 unified system for grievances and appeals. Where
24 due process and notice of appeals rights diverge,

1 the ICO should provide the beneficiaries' access
2 to the standard that is most favorable to the
3 individual and to his or her family.

4 In addition, enrollees should have access
5 to an independent external involvement to assist
6 in the grievance and appeals process.

7 As to elders and the senior care options
8 program, AARP is pleased the Commonwealth is
9 committed to the continuation of the SCO program
10 in the short term and is not pursuing a change to
11 the SCO enrollment process; however, we have
12 concerns about the future of the SCO program and
13 how it will interface with this proposal over
14 time.

15 As you are aware, two-thirds of the dual
16 are over the age of sixty-five and 60 percent of
17 them have multiple chronic conditions, so, we
18 intend to monitor this closely.

19 As to long-term services and supports, we
20 also want to stress that all efforts should
21 incentivize the provision of home and community
22 based services. Any rule, regulation or process
23 which favors institutional care must be revised in
24 our opinion.

1 In conclusion, AARP applauds the
2 Commonwealth for working to break down barriers
3 between Medicare and Medicaid with the goal of
4 achieving better care for some of our most
5 vulnerable residents; however, as we work through
6 this process, we must be sure that the complex
7 care needs of each individual are met and are
8 coordinated across the entire spectrum including
9 acute rehabilitative, behavioral and long-term
10 care and we're committed to continuing to work
11 with the Commonwealth to get the best proposal and
12 demonstration project possible. Thank you.

13 MS. CALLAHAN: Thank you very much.
14 We're needing to make a few adjustments for the
15 crowd here I think. Our understanding is folks
16 who need to can't really see the sign language
17 interpreter very well, is that what I'm
18 understanding; is that correct?

19 MS. CAREY: Right.

20 MS. CALLAHAN: So, to the extent that
21 the folks in the front are willing and able to
22 sort of readjust and folks who are having
23 difficulty seeing the sign language interpreter
24 want to come up to the front and there are some

1 empty chairs in the front.

2 Are we able to communicate this properly
3 to folks? Okay. There are two seats in the
4 front, anybody having trouble seeing if you want
5 to move up. How are we doing here, are we
6 settling down? Thank you very much for making
7 those adjustments, we appreciate it.

8 Okay, Peter Chronis.

9 MR. CHRONIS: Good morning, thank you
10 for giving me the opportunity to speak. My name
11 is Peter Chronis and I work at the Boston Center
12 for Independent Living as the senior PCA skills
13 trainer and I also have Boston Community Medical
14 Group as my primary care providers. Anyone else
15 here from Boston Community Medical Group?

16 THE AUDIENCE: Yeah.

17 MR. CHRONIS: Yeah, I've been with
18 Boston Community Medical Group for over twenty
19 years and it has been a positive experience for
20 me. The thing I really love about them is that I
21 participate in my care plan, I participate in my
22 needs for durable medical equipment, my doctors
23 and nurse practitioners who are great listening to
24 me, they don't talk around me, they talk to me and

1 that's very important if you're going to integrate
2 this program for people with Medicare is to make
3 sure that there is a provision in there that
4 ensures that the consumer's voice is heard and is
5 taken seriously.

6 Not all medical providers do that and I
7 remember when I was growing up, my doctors would
8 talk to everyone except me. It's not like that
9 anymore and we've got to make sure that it stays
10 that way and that consumer control never gets
11 overlooked or undervalued.

12 Also, I mentioned that I'm on the PCA
13 program as well, personal care assistance. I've
14 been receiving personal care assistance through
15 the Boston Center for Independent Living since
16 1977, so, give or take a hundred years or so.

17 And the thing about it that's very
18 important is that again, I have control over how
19 my care is provided by my PCAs. I employ them, I
20 get enough hours to make sure that all my medical
21 needs are met and again, if the PCA program
22 becomes a part of the managed care system, then
23 it's got to be made sure that the providers
24 approve the hours that the consumers need and that

1 big corporations don't just look at the bottom
2 line as the only thing.

3 Again, it's all about consumer control,
4 consumer's medical needs being met, and that's
5 pretty much it, thank you very much.

6 MS. CALLAHAN: Thank you. James
7 Fuccione.

8 MR. FUCCIONE: Good morning, thanks
9 for the opportunity. My name is James Fuccione
10 from the Home Care Alliance of Massachusetts.

11 We represent two hundred home care
12 agencies across Massachusetts and one hundred
13 twenty-seven of those are Medicare Medicaid
14 certified and according to MassHealth data
15 provided for this population that this proposal is
16 targeting provided over 13,000 dual eligible care
17 at a total cost to MassHealth of 160 million
18 dollars.

19 So, given that experience, we believe
20 that home health care agencies have developed kind
21 of an understanding of the needs and challenges of
22 dual eligible individuals and also developed
23 relationships with not just the individuals but
24 with their primary care physicians.

1 Home health agencies have become the link
2 especially for the dual eligible population over
3 sixty-five, home health agencies have a
4 traditional link in ASAP services.

5 We just want to come out in support of
6 this proposal and I'll leave a lot of this to my
7 written testimony since there's a lot of people
8 here waiting to speak, but just one thing is that
9 we are looking forward to the potential that this
10 will get rid of the massive billing and case
11 review mess created by third party liability, that
12 issue.

13 And lastly, we just have one other thing,
14 excuse me, we would like to see in this proposal
15 the regularly scheduled appointments with the care
16 team go beyond E-mail and telephone and include
17 telehealth, our promote patient monitoring
18 capabilities and something a lot of home health
19 agencies have experience with, so, that's
20 something we'd like to see but going back to our
21 experience, we know that we can help make the ICO
22 successful in their goals and we know we have the
23 experience from clinical care management to that
24 possibility if telehealth is properly utilized,

1 so, we hope to be involved and we hope our
2 experience is properly used. Thank you very much.

3 MS. CALLAHAN: Thank you. Lee
4 Goldberg.

5 MS. GOLDBERG: Hi, my name is Lee
6 Goldberg, I work with the Center for Independent
7 Living as a peer specialist and I'm also a dual
8 eligible and what works for me is I get physical
9 therapy, mental health therapy from two different
10 therapists because one of them has a cancer, so,
11 the other one is an interim therapist and they
12 both take Medicare as a fee for service but don't
13 want to be part of ICO, and I'm concerned that
14 when they become Medicare Medicaid managed care, I
15 would lose these therapists and these two
16 therapists is what, what keep me out of the
17 hospital besides my psychopharm and I also get
18 really good care through the Brigham and Women's
19 Women's Health Center and they've been really good
20 to me and I also like the fact I can go anywhere
21 within the Partners Health System and they have
22 electronic medical records and they also know what
23 each other's doing because of the electronic
24 medical records, whether I'm psychiatry hospital

1 or physical hospital or going for a PCP visit and
2 just I want, I just want the flexibility and also
3 I have hearing aids and I go outside of Partners
4 Health Network to St. E's for the hearing aids
5 because there's no place in Partners for me to get
6 the hearing aids because they're covered by
7 MassHealth but not Medicare and I'm hoping when
8 Medicare Medicaid comes together, they will still
9 cover hearing aids and the batteries and all the
10 other stuff. Thank you.

11 MS. CALLAHAN: Thank you. Stu
12 Dickson.

13 MR. DICKSON: Good morning, my name
14 is Stu Dickson, I'm the DDS Chapter President for
15 Local 509 SEIU. Massachusetts must modify its
16 initial proposal to CMS to exempt CMS waivers and
17 DDS, Title 19 service coordination and other
18 public private human services within DDS, DMH, MRC
19 and services for blind and deaf individuals.

20 Local 509 agrees the need to address
21 needless cost of medical procedures, test reviews,
22 billing and admin redundancies, et cetera. This
23 is profoundly different than the human beings,
24 requires far more of a skill set than being

1 ensconced in an office wearing headphones and
2 monitoring what, gauging what is within the bottom
3 line and what isn't.

4 Massachusetts has not properly studied
5 the impact of including DDS, CMS waivers,
6 Title 19, service coordination and public private
7 human service within this proposal. Does
8 Massachusetts have sufficient information
9 regarding the experience of ICO programs providing
10 case management to human services.

11 Budgets cuts have already achieved
12 whatever savings are intended with the dual
13 eligible's proposal in human services. This makes
14 the dual eligible's proposal unnecessary for human
15 services. Massachusetts must take a more careful
16 approach instead of leaping into this process.

17 The State of Tennessee has exempted their
18 CMS waivers and Massachusetts should do the same.
19 Please act to explicitly correct this proposal
20 soon. Thank you.

21 MS. CALLAHAN: Thank you. Toby
22 Fisher, do I have that right? Oh, okay, Toby
23 Fisher.

24 MR. FISHER: I'm Toby Fisher from the

1 Service Employees International Union and I'll be
2 very brief. Stu actually represents the DDS folks
3 about disability, the department, the workers
4 there and you heard quite a bit about that. I
5 tend to work more with mental health side, so,
6 that would be the case managers from mental health
7 but the vast majority of our members are in the
8 private sector and also Local 509 has been a
9 strong partner and supporter of the community
10 process and if you look at just over the years
11 going back from the 50's to 20,000 people in
12 institutions to just shortly over 600, we've been
13 an active participant and support that and the
14 only thing we want to say with this proposal is
15 obviously there's a lot of questions and your
16 office has been very open with us and
17 communicating and I know it's an ongoing process
18 to answer some of these questions but we want to
19 make sure the consumers who live in the community,
20 those systems have been built in years.

21 The Medicaid money for rehab option used
22 in the community has been in years and years of
23 process. The targeted case management money that
24 public case managers utilize have been years in

1 process, so, the concerns we would have is would a
2 change in the system interrupt very successful
3 thousands, something like 12,000 living
4 successfully in the community and rely partly on
5 the Medicaid funding and the continuity of care,
6 so, our primary care isn't only the workers but
7 also the 12,000 people that are successful in the
8 community. We want to keep them successful.

9 The system works, you know, community
10 living works and that relies heavily on the
11 Medicaid funding through rehab option, targeted
12 case management and a variety of other sources and
13 if you think about CBS in particular, how would
14 the new system connect with the rehab option which
15 help funds that, and I don't know that anybody can
16 answer that, we've been trying to answer that
17 because it's too complicated right now to try to
18 figure out; however, we just want to ensure and
19 want to make sure there's a process if we should
20 receive forward that people who are successful in
21 the community don't lose one beat and I think the
22 other issue that people, I think most people
23 understand this room is the behavioral health care
24 issues isn't like a broken leg, x-ray, set the

1 bone, all set.

2 These can be complicated cases sometimes
3 requiring years of coordinated service and most of
4 these folks, a vast majority are doing enormously
5 well in the community and folks to live
6 independent as they're doing without a loss of
7 service. Thank you.

8 MS. CALLAHAN: Thank you. Sorry if
9 I'm having a little trouble reading this but I
10 think it's Hang Lee.

11 MR. LEE: Good afternoon, good
12 morning everybody. Thanks for letting me testify.
13 I will take a seat and speak to you with my paper.

14 So, my, my name is Hang Lee, I work for
15 the Multicultural Info Center in Boston,
16 Dorchester, Massachusetts. We serve folks with
17 disabilities in the city neighborhoods.

18 I am here to give you a personal
19 testimony on question, I believe question 2, how
20 important are long-term services and supports for
21 you such as PCAs, peer support and durable medical
22 equipment. What would happen to you if they are
23 reduced.

24 So, I do have a very visible disability,

1 it's cerebral palsy; however, my secondary
2 disability, scoliosis that's been causing me
3 physical pain. I may look healthy to everybody
4 but it's very visible once you notice my
5 shoulders. So, basically, the scoliosis, the
6 secondary disability, has been getting progressive
7 and progressively worse, it has given me constant
8 pain and emotional agony.

9 I find now talking to my best friend who
10 has CP is and who has progressive hypertonia which
11 is tightening of the muscles, the peer support
12 gives us humor and a sense of hope. Peer
13 mentorship is necessary for both of us to continue
14 because it helps with daily productivities.

15 Secondly, my scoliosis might immobilize
16 me in a few years. By then, I do not want a
17 reduction in services and durable goods because in
18 the long term, I might need a body brace which can
19 cost in the thousands of dollars.

20 To me a cut in services means a reduction
21 in funding for the brace that I foresee using in a
22 few years. Thank you very much.

23 MS. CALLAHAN: Thank you. Louise
24 Beach.

1 MS. BEACH: I'm going to sit here
2 because I'm a senior now. My name is Louise Beach
3 and I'm an outreach coordinator for the
4 Multicultural Independent Living Center in Boston
5 and I'm here because -- and actually, I'm asking
6 about question No. 4.

7 At age twenty-one, I was legally blind,
8 at age thirty-five, I was almost totally blind, at
9 age forty-five, I was totally blind and conflicts
10 around what services are going to be paid through
11 MassHealth and what are going to be paid through
12 Medicare.

13 Now I'm sixty-five, my husband is
14 seventy-two and wondering what the dilemma is
15 going to be when we hear about services cut here
16 and there.

17 I heard the lady talk this morning about
18 AARP, I heard the other young lady about her
19 hearing impairment and Peter and I've heard Hank
20 and as a senior, if young people are trying to
21 decide these decisions about what's going on,
22 well, we have those IL centers, the RFL centers,
23 ASAP, why couldn't we have somebody there who is
24 knowledgeable around what services would take care

1 of us without having to go all over the United
2 States by phone to see what you need. That's my
3 concern. Why couldn't it be locally right where
4 we are located in the community.

5 I had a problem with one of my medical
6 services at the hospital. She's telling me well,
7 can you look this up and find this and blah, blah,
8 blah, blah, blah, and I'm saying wait a minute,
9 that's not my job, you get paid for that, you are
10 supposed to provide services for me and I ended up
11 doing most of it myself.

12 It took us over six weeks or so to find
13 one piece of durable medical equipment for myself
14 to keep me independent in the community but thank
15 God for the ISL center that I work for and ASAP
16 that's here that I was able to find what I needed
17 with no problem because somebody there took the
18 time to assist me.

19 So, I'm here talking to you today stating
20 that as a senior, I've been on the young road, now
21 I'm a senior, I, my husband is a senior, we work
22 hard, we need to understand, we don't understand
23 what this is all about.

24 We need somebody in the IL centers and

1 RSL centers and ASAP to be able to sit down with
2 disabled consumers and seniors who are disabled to
3 explain this is, that is what, this is what you're
4 eligible for.

5 I'm sick and tired of people on the phone
6 saying hold on, wait a minute, wait a minute, let
7 me connect you to this department, hold on, wait a
8 minute, oh, well, you have to call someplace else.

9 Well, as of today, Louise Beach of MILCD
10 says find someone in our organization, CCLs
11 organization, RSL and ASAP to be able to service
12 persons with disabilities young and old so they
13 understand what is going on in their State of
14 Massachusetts. Thank you.

15 MS. CALLAHAN: I just want to make a
16 comment, people are referring to numbers on
17 questions and I want to let everyone know we
18 didn't send anything out with the questions, so,
19 if you don't know what the numbered questions are,
20 neither do we necessarily, so, Karen Bureau.

21 MS. BUREAU: Thank you, good morning.
22 First of all, I want to thank MassHealth for
23 inviting us affected by the implementation of the
24 dual initiatives here today so we can voice our

1 concerns to you directly.

2 I am a dual, also a personal care
3 assistant user and I've been, and I work at
4 Independent Associates in Brockton. One of the
5 fears that I have under the initiative is the
6 vendors who may become responsible for my health
7 care needs and the needs of those of my friends.

8 One of the things I'm concerned about is
9 unnecessary constraints on how and where I seek my
10 medical and long-term care support. I'm here
11 today to say that it's imperative that consumers
12 who are dual eligible retain choice in the
13 coordination of the supports that we receive.

14 Unless you are a nurse or a doctor who
15 understands consumer control, you will not be a
16 member of my care team period. Because of my
17 affiliation and experience with independent living
18 centers and ASAP, I feel they would be the most
19 natural providers to coordinate my care.

20 I want and need to be assured my voice
21 will continue to be heard when it comes around
22 decision making around my health care needs. One
23 of the other concerns I have is automatic
24 enrollment for several reasons.

1 Within the past two years as a common
2 health, I was enrolled in the MassHealth managed
3 care plan and was told at any time. That's great
4 in theory. After finding out my specialists and
5 my pulmonary doctors weren't covered, I had to
6 switch from one plan to another.

7 Not a major issue until I was not covered
8 for several days due to a data entry error, on
9 whose part, I don't know. What ended up happening
10 is I had to pay a \$200 medical bill that was
11 forwarded to a collection agency because neither
12 MassHealth nor the managed care organization would
13 own up to the fact that a data entry error was
14 made.

15 So, this and the fact automatic
16 enrollment could mean my current doctors would not
17 be covered. I'm living on the South Shore
18 presently and it was difficult enough for me to
19 find doctors down there wheelchair accessible and
20 actually understood what it was like to work with
21 a person with disability.

22 Maintaining consumer control must be
23 thought of at every step along the process of the
24 dual initial implementation. Please continue to

1 ask our input while you roll out the changes.
2 Thank you.

3 MS. CALLAHAN: Thank you. Maria
4 Serotkin.

5 MS. SEROTKIN: Good morning, I am the
6 director of the Boston Home representing our
7 ninety-six residents, members of our outpatient
8 wellness program and hundreds of family and
9 friends in our residence, some with progressive
10 neurological that are in need of support wherever
11 they live throughout the Commonwealth.

12 Margaret Marie and Isley Lamour will be
13 joining me in testifying this morning and they are
14 here as well. Founded in 1881, the Boston Home is
15 a residence center of excellence of adults with
16 advanced neurological disease, primarily multiple
17 sclerosis.

18 We've always been open to include
19 individuals living in the community through our
20 Be Fit program, day program of wellness and
21 socialization and specialized outpatient rehab
22 services.

23 We serve as a sort of expert advice on
24 best practices to care for the population through

1 our annual formal training institute for health
2 professionals across the country. The only
3 facility of its kind in New England, only one of a
4 handful nationwide, the Boston Home touches
5 thousands of lives.

6 A brief description of the people we
7 serve, 70 percent of the residents of the Boston
8 Home would fall into the category of dual eligible
9 between the ages of twenty-one and sixty-four.

10 Our residents are significantly
11 physically disabled with most functionally
12 quadriplegic. They are intellectually curious and
13 addressed by care teams. Margaret Marie, a
14 resident of the home, and Isley Lamour, a Be Fit
15 participant, represent their fellow residents in
16 outpatient.

17 The Boston Home has led the way in
18 implementing an innovative medical model center
19 comprehensive care based in our residential
20 facility. Our internists working with our nurses
21 coordinate primary care, preventive care,
22 specialized services and wellness services.

23 The progressive nature of these diseases
24 requires timely response to acute conditions as

1 well as adjustments to seating and wheelchair
2 accessibility. The majority of these services are
3 provided on site. Assistive technology,
4 twenty-four hour technology and assistance with
5 ADLs promote independent and social station.

6 I encourage the authors of the proposal
7 to consider the following: First, risk adjustment
8 must reflect the needs of the population to be
9 served and can't be based solely on current
10 utilization of services.

11 For example, how will functional status
12 be incorporated, will participants be able to
13 choose the Boston Home as they do today.

14 Current Medicaid methodology for
15 determining nursing home rates don't capture the
16 cost of caring for a very disabled population.
17 How will the capitalization rate reflect the huge
18 cost of nursing home care.

19 As one example, our residents require two
20 staff members to transfer them and those transfers
21 are about 140,000 each year. Medicaid payment for
22 LTSS should be based on meaningful groupings,
23 developing consultation with clinicians and human
24 service providers to ensure that high long-term

1 care support service users are not grouped with
2 those who are not as disabled.

3 Second, the electronic health record
4 which I fully support is a critical tool for
5 coordinating care. To my knowledge, few if any
6 entities has a true EHR across the continuum.
7 Funding must be considered for the implementation
8 of such a meaningful EHR.

9 Third, assistive technology is costly and
10 much delays due to lack of expertise and
11 maintenance. Preferred vendors should be
12 considered with this aspect of service.

13 Fourth, training is a key component for
14 developing expertise for care for the population.
15 A training coordinator centralized should be
16 considered.

17 I'm on my last page, and fifth, the core
18 coordinator and community health worker have some
19 overlapping roles, a careful review of these roles
20 should be undertaken.

21 Finally, No. 6, the ICL should be well
22 capitalized for the inevitable cash flow
23 fluctuations. There is no ICOs, requirements
24 should be flexible to encourage participation by

1 nonprofits and other provider groups.

2 So, the Boston Home is prepared to work
3 with the state to accomplish the goals of the
4 proposal while preserving the right of individuals
5 to choose the Boston Home.

6 The Boston Home and the residents and
7 outpatients join together to achieve independent
8 and socialization, innovative use of technology,
9 staff training, network of specialists who have a
10 track record caring for these adults.

11 We've been working with dentists and eye
12 care specialists and care coordination and will
13 serve as a pioneering partner within ICO.

14 ICO should be paid to include the Boston
15 Home in their network. Not only do they have the
16 right to choose Boston Home but also no ICO should
17 be penalized because of that choice.

18 I thank you very much for your attention.
19 I'll go over to our residents.

20 MS. CALLAHAN: So, this is Margaret
21 Marie.

22 MS. MARIE: Good morning, my name is
23 Margaret Marie. I am a resident of the Boston
24 Home in Dorchester, Massachusetts, where I have

1 been living for the past five years. Is it on
2 now? Okay, I'll start again.

3 Good morning, my name is Margaret Marie,
4 I am a resident of the Boston Home in Dorchester,
5 Massachusetts, where I have lived for the past
6 five years.

7 I have multiple sclerosis. I was
8 employed as a social worker before my disability
9 became too difficult to continue to work. I was
10 the first participant in the innovative Boston
11 Home outpatient wellness program prior to my
12 admission.

13 As you can see, I am unable to walk yet I
14 have independent mobility, a purposeful life with
15 friends and family, comprehensive medical care
16 coordinated by the Boston Home and access to
17 assistive technology that enables me to connect
18 with the world.

19 The Boston Home medical and nursing
20 staff, direct care staff and rehabilitation staff
21 are experts in all aspects of care for individuals
22 with MS.

23 The building has doors and elevators and
24 are completely accessible. My life changed when I

1 moved to the Boston Home from home where my
2 partner was my primary caregiver. We have one
3 daughter.

4 Since coming to the Boston Home, my
5 relationship with family and friends has changed
6 from caregiving to reestablishing relationships
7 that I enjoyed prior to my disability.

8 In addition, I have been able to explore
9 and expand interests such as painting and writing.
10 I am here to advocate for EOHHS prioritized
11 providers with experience dealing with people with
12 complex medical and social conditions and not to
13 penalize ICOs that include residents from the
14 Boston Home.

15 There is little consideration in the
16 proposal for specialized nursing home care. The
17 Boston Home staff have the expertise developed
18 through the 130-year history of this extraordinary
19 organization. Thank you.

20 MS. CALLAHAN: Thank you, and before
21 we go to the next speaker, I've been informed we
22 now have seventy-five people who want to speak
23 today, so, when I opened up we had more like
24 thirty-five, so, I am going to, you know, if you

1 could sort of target around two minutes or two and
2 a half or three minutes, that would be great.

3 We really want to hear from everyone who
4 took the time to come here today, thank you. Next
5 speaking is Isley Lamour.

6 MS. LAMOUR: Good morning everybody,
7 my name is Isley Lamour and I'm a resident of
8 Boston Home. I have MS. I was employed as a
9 medical assistant before my disability was, became
10 too difficult to function, to work.

11 I have lived at home with my sister and
12 have a PCA. I am grateful to her because she
13 provide assistance for my daily needs. My
14 internist is medical, my neurologist is in
15 Foxboro. Both of these physicians have provided
16 care for me for many years.

17 My life improved so much four years ago
18 when I, when I became to attend Be Fit, a daily
19 wellness and socialization program for young
20 adults provided by the Boston Home.

21 I benefit from participating in an
22 exercise program at the Boston Y. There is
23 continuing for me to have feelings that I would no
24 longer wake up to my sister.

1 If it was not for the program, I would
2 stare at the walls at home and be very depressed.
3 Be Fit changed my life. Another benefit of Be Fit
4 is my PC who attends with me get a chance to
5 interact with other caregivers and share helpful
6 tips based on additional learning offered by the
7 Boston Home.

8 I am here to advocate for EOHHS to
9 prioritize providers with experience dealing with
10 people with complex medical and social conditions.
11 The Boston Home and its Be Fit program staff have
12 a special expertise.

13 Wellness is more than, Be Fit is a
14 lifeline for those of us who live in the community
15 with MS and similar conditions. Thank you.

16 MS. CALLAHAN: Thank you very much.
17 Robert Park.

18 MR. PARK: Thank you very much. My
19 name is Robert Park, I work for the Boston Center
20 for Independent Living but I'm here today to talk
21 about my own personal consumer experience.

22 I was doing some calculation while I was
23 listening to the others speak and I realized this
24 year will be my twentieth year on the PCA program,

1 my goodness, I feel old.

2 But I'm here to talk about a consumer
3 directed care without PCAs, I would not be here
4 because I would not be able to get out of bed, I
5 would not be able to brush my teeth, I would not
6 be able to leave my house and I would not be here
7 testifying with you today, to you today.

8 So, the PCA program allows people to live
9 with dignity in the community controlling their
10 own care, and I was asked to talk about what
11 issues I think are confronting us and I know that
12 we're in a very difficult fiscal time but we need
13 a PCA pay raise, we need health care for PCAs so
14 that people can continue to live in dignity in
15 their own communities. Thank you very much.

16 MS. CALLAHAN: Thank you. Sarah
17 Kaplan.

18 MS. KAPLAN: My name is Sarah Kaplan,
19 I also work for the Boston Center for Independent
20 Living and I'm here today to talk about consumer
21 control with your doctors. I'm just going to give
22 a short personal experience.

23 I love my PCP, I go to Cambridge Health
24 Alliance. I have a really good experience with

1 her. She believes that my opinion is first and
2 foremost in my care. Unfortunately, my CP doctor
3 at Cambridge Health Alliance didn't feel the same
4 way.

5 She two years ago wanted to give me, I
6 wear ankle bracelets that just go up to my ankles.
7 She met me for the very first time and within two
8 meetings, she decided that she was going to
9 recommend a full leg brace that went all the way
10 up to my hip.

11 That's a giant change that would mean
12 that I would have to buy all new clothes and, and
13 learn to function in a completely different way
14 and I was actually physically scared about things
15 like how would I go to the bathroom, what happens
16 if my PCAs don't show up, how do I take my brace
17 off, so, I told her no.

18 She said, "If you won't take my
19 recommendation, then we can't work together" and
20 we ended our relationship but before we ended our
21 relationship, I asked her for a referral to a
22 doctor outside of network to go talk about Botox
23 injections because my doctor didn't do Botox
24 injections and I met with that doctor and while he

1 was talking to me about Botox, I said, "Do you
2 think I need a full leg brace?" and he asked me to
3 walk up and down the hallway. He said, "No, I
4 think you need a leg brace up to your knee but I
5 wouldn't put you in a full leg brace."

6 So, I went back to her and I said, "I had
7 a second opinion outside of network that I happen
8 to agree with," and she goes, "Well then, I think
9 you should work with him" and she hung up the
10 phone.

11 If I, if dual eligible so that you
12 couldn't decide which doctor you went to, if your
13 doctor, if you didn't agree with your doctor's
14 opinion and your voice wasn't the most important
15 voice in the room, I would be in a full leg brace.

16 I wouldn't have a job right now, period,
17 I wouldn't be able to pay taxes, I wouldn't be
18 able to pay for my apartment or have a life and
19 that sucks.

20 So, I'm very, very glad that I'm able to
21 go see my doctor who is outside of network.
22 Unfortunately in the interim because she wouldn't
23 give me another referral, I couldn't see this
24 doctor for about a year.

1 I went back to him and he said, "I
2 actually can't see you without a referral." She
3 wouldn't give me a referral because she wouldn't
4 work with me anymore, so, I went back to my PCP,
5 explained why I couldn't work with the doctor in
6 network anymore and she gave me a referral but
7 that's only because my doctor believed that I was
8 the most important voice in the room, so, it's
9 very, very important that we are the most
10 important voice in the room and we are taken
11 seriously and that's all I have to say.

12 (The audience applauded.)

13 MS. CALLAHAN: Thank you very much.
14 Gail Mitchell, Dale Mitchell.

15 MR. MITCHELL: I am Dale Mitchell,
16 director of Ethos Aging Services Access Point in
17 Southwest Boston. We've been in business now for
18 almost forty years. My colleague, Linda George,
19 will be speaking more in-depth about the position
20 of MassHealth care around this plan which I will
21 state for the record that Ethos is in complete
22 support of.

23 I did want to take the opportunity,
24 however, today to speak out on one issue in this

1 plan or the lack of one issue in this plan which
2 Ethos finds deeply disturbing and that is the
3 absence of an independent conflict free care
4 management entity that is overseeing the provision
5 of long-term support services.

6 It is somewhat ironic that 2012 is the
7 fortieth anniversary of the state home care system
8 which was founded on three fundamental principles.

9 One is that the delivery of services be
10 consumer controlled, two is that they be community
11 based and nonprofit, and three, they be
12 independent and conflict free.

13 This was hailed at the time as a very
14 progressive advance in the delivery of human
15 services that it provided an opportunity for
16 consumer input into the delivery of very important
17 services. It protected the consumer against
18 provider self-dealing and it protected the
19 taxpayers against waste and fraud.

20 It is a fundamental principle that has
21 since been replicated in the development
22 implementation of the SCO program and has worked
23 very, very well.

24 I think the absence of an independent

1 conflict free care management entity in this plan
2 is a very radical departure from the practice of
3 the delivery of human services in the Commonwealth
4 of Massachusetts.

5 It is very troubling chipping away at
6 consumer control and consumer input in the
7 delivery of services that are essential to their
8 self-determination and a very dangerous shift away
9 from the nonprofit system that has traditionally
10 delivered services, community based nonprofit
11 services entities that have traditionally had
12 services in this state to large multinational
13 systems. Thank you.

14 MS. CALLAHAN: Thank you. Gerard
15 Plente.

16 MR. PLENTE: Good morning, did you
17 say there would be opportunity to speak at the
18 other events as well?

19 MS. CALLAHAN: Yes, we will be
20 resuming our regular open meetings, this is the
21 hearing for the proposal, you will have many
22 opportunities to speak as well.

23 MR. PLENTE: Okay, because I prepared
24 a three-page outline here today which is rather

1 comprehensive not only in my own situation but
2 also other individuals and problems within the
3 Medicare system.

4 So, I've been a dual since 1977 when I
5 turned eighteen years old. I've been living with
6 a spinal injury for thirty-seven years and
7 advocate for people with disabilities and elderly
8 folks since 1980, so, in other words, this is over
9 three decade knowledge of evolution of delivery
10 health care services not only for Medicare but
11 also related to Medicaid which I've been a
12 participant in since 1986 in New York State which
13 is and then when I moved here in 1993.

14 So, I've seen a number of changes over
15 the years that have been somewhat watered down for
16 the consumer and then some, but also I'd like to
17 say first that the personal care attendant program
18 in the Commonwealth of Massachusetts is over four
19 decades.

20 It is one of the most successful public
21 policy programs within the Commonwealth of
22 Massachusetts not only because it liberated people
23 with disabilities from oppressive living
24 situations and dreadful institutions as well but

1 also in the sense that in 2002 or 2003 there was a
2 meeting held here in Boston that brought together
3 a lot of consumers and advocates, executive
4 directors and other nonprofits as well to deal
5 with human services and at that time there was a
6 discussion around the closing of Fernald and I
7 believe at that time there was between 900 and
8 1,100 residents living at Fernald and the budget
9 for housing the individuals was something like
10 250 million dollars, so, they served between 900
11 and 1,100 people and it's an important statistic
12 to keep in mind for a moment.

13 When we speak about money and saving
14 money, advocates who have been in situations like
15 myself and those doing it longer and then not as
16 long but knows what works because not only do we
17 live with the issues daily and directly involved
18 in the processes that also on behalf of the other
19 individuals as well.

20 If we look at the program in the
21 Commonwealth of Massachusetts, I'm going by 2002,
22 2003 numbers, they're around 12,000 consumers who
23 are participating while living in the program and
24 about ten or eleven times more of the numbers of

1 the people living in Fernald and a bunch of guess
2 what, 250 million dollars, so, serving ten or
3 eleven times more of individuals and paying
4 250 million dollars for it while at Fernald you
5 had 900 to 1,100 people, so, that's where the cost
6 effectiveness comes in because we all know this is
7 about cost and also, the twelve states that were
8 chosen to be, to start the process to integrate
9 Medicare and Medicaid are looking at as well.

10 Particularily from what I read too, I did
11 read the report that administrators of the
12 Commonwealth of Massachusetts put together and
13 throughout the report it mentions that it is
14 essential that consumers have a voice in the
15 development and implementation of the integration
16 of Medicare and Medicaid as well, so, I'm hoping
17 to have the opportunity to say more because
18 looking at a comprehensive way and I'll give you
19 two examples about medical care.

20 One was that I had a broken hip in 1995
21 and I needed to see an orthopedic surgeon right
22 away, so, I went to this doctor with no spinal
23 injury experience and he said that we needed the
24 surgery within two or three days.

1 I said well, let me contact the people
2 where I did my spinal rehab which is the world
3 renowned Colorado Craig Hospital and it is the
4 leading researcher to this day in research in
5 spinal injury. They're also affiliated with
6 Boston University Medical Center.

7 So, anyway, what I always have done over
8 the years is gone to Craig when there is an issue
9 with my injury. So, when I told the original
10 surgeon that we're in the office and when they
11 learned I had Medicare -- first of all, they
12 didn't know people with disabilities, didn't know
13 we were participants in Medicaid, so, lacked
14 knowledge there, and No. 2, when they learned I
15 had Medicare and Medicaid, their eye brightened,
16 so, they saw a lot of dollar signs there.

17 So, their issue is they wanted me to have
18 the surgery done, they almost insisted on the
19 surgery and I had to have a bit of a debate first
20 and they wanted me to go from his office to the
21 hospital, for example, so, I refused to do that.

22 They advised me find an ortho surgeon
23 with spinal cord injury experience. Well, when I
24 did do that and the people at Craig also said

1 people with, we don't do surgery, No. 1, it costs
2 too much money, it puts the person with the spinal
3 injury in a situation where you're after surgery
4 or during surgery, after surgery prone to
5 infection, you're in the hospital for way too
6 long, you don't need the surgery because you're
7 not walking on your legs, so, as long as the bone
8 is in proper alignment, it will fuse on its own
9 and you don't have to worry about the problem.

10 So, there is the difference between when
11 you look at somebody with Medicare and Medicaid,
12 dual eligible, there in lies one of the problems
13 with this issue, a misalignment.

14 There are a lot of terms in here that I
15 had questions that need answers to, so, that's one
16 issue there.

17 The other one is that consumers, we want
18 an insurance company, quote unquote, the outside
19 care team which I read about which doesn't know
20 best what my needs are or consumer's needs, so,
21 it's imperative that the consumer still continue
22 to have control over their daily health care
23 regimen as well.

24 MS. CALLAHAN: I am going to ask you

1 to finish there, sir, and again, we will have many
2 opportunities to continue this dialog.

3 MR. PLENTE: But I'd also like to say
4 I read the text and when you put terms out like
5 the dual eligible are frailer, older, certainly
6 poorer and sicker than the average person, those
7 words spoken by government at Commonwealth Fund
8 and Dr. Maryjane Korn, vice president for
9 Commonwealth Fund Long Term Quality Improvement
10 Program, you know, that's kinds of erroneous
11 because a lot of people that are dual eligibles
12 like myself, we do know the difference between
13 Medicare and Medicaid and another example is a
14 dentist that worked for Medicare, MassHealth
15 earning \$88,000 a year of the taxpayer money.

16 He showed up at a hearing where an
17 individual had dentist repair done and had an
18 infection, and so, he was there to testify on
19 behalf of MassHealth.

20 When he was there, the mediator, who was
21 a retired magistrate, he asked the doctor if you
22 knew the difference between Medicare and Medicaid
23 and he did not, so, it's very disturbing to know
24 and these are situations that have been going on

1 for a number of years and one way to involve
2 consumers and is to continue to involve consumers
3 like myself and stakeholders and that sort of
4 thing. I just want to finish briefly if I may and
5 I'll show up at the other meetings.

6 MS. CALLAHAN: And also please submit
7 your written comments.

8 MR. PLENTE: Yes, I will, thank you.
9 The conclusion that I have here is that the role
10 of advocates as I said is imperative.

11 The state, which is the Commonwealth of
12 Massachusetts, lacks the experience administrating
13 the Medicare program and process of both programs
14 and why is that? Because two different coverages
15 providing the same benefit, the state must provide
16 consumers.

17 The strong oversight, we advocates here
18 and stakeholders, we must hold the state
19 accountable and make sure there is strong
20 oversight of the implementation of dual
21 integration of Medicare and Medicaid to ensure the
22 process success.

23 Advocates know best what works from years
24 of daily living and advocates also employed by ILC

1 and other nonprofits, and the one thing we don't
2 want to see is involuntarily enrollment, what we
3 want to see is independent coordinators to oversee
4 the dual eligible program. Thank you.

5 MS. CALLAHAN: Thank you. David
6 Brickman.

7 MR. BRICKMAN: Good morning, my name
8 is David Brickman, I'm from Peabody, Massachusetts
9 Pioneer House and first of all, thank you, madam
10 speaker and Dr. Harris and ladies who have given
11 me this opportunity to speak.

12 I would like to kind of make this on a
13 personal note in regards to us members here and
14 individual patients that have to go through the
15 process.

16 I'm one of the lucky ones at first
17 because I had a father that was a doctor and many
18 members of my family were doctors, so, obviously I
19 received medical courtesy and I did not have bills
20 left for the leftover 20 percent but now after
21 speaking to members from our clubhouse and also
22 now being out there now where my father has passed
23 away and family members have passed away that have
24 been doctors who I got the medical courtesy.

1 I'm noticing that there are a lot of
2 doctors that if they take Medicare, they don't
3 take Medicaid, so, we are not paying the
4 20 percent or that they turn you away because they
5 don't want to deal with Medicaid or Medicare
6 because it's not paying them enough.

7 When I do end up finding a doctor that
8 will take Medicare, they don't necessarily take
9 Medicaid and I'm left with a substantial bill of
10 20 percent. When I do find that they take both
11 services, Medicare and Medicaid, what I'm noticing
12 is I'm looked at the low end of the totem pole so
13 to speak and ended up seeing a nurse practitioner.

14 For a quick sample, when I went to get my
15 medications, I went to see a nurse practitioner
16 and she wasn't able to prescribe the medications
17 that I needed, so, I then had to make a second
18 appointment and go back to a doctor that really
19 didn't want to see me and when he finally did see
20 me, I ended up paying the 20 percent.

21 Finally, on the last note and
22 difficulties I'm finding is if you need glasses or
23 so forth, other medical equipment, I'm finding out
24 that you have limited choices and you cannot get

1 quality glasses or find a quality dentist or what
2 have you and again, I'm stuck with a 20 percent or
3 I'm stuck with the fact that I'm getting turned
4 away.

5 So, thank you very much for the
6 opportunity of allowing me to speak today.

7 (The audience applauded.)

8 MS. CALLAHAN: Thank you. Robert
9 Master.

10 MR. MASTER: Thank you very much for
11 letting me speak for a couple of moments. I am
12 with Commonwealth Care Alliance that I have the
13 privilege of directing and Boston Community
14 Medical Group which I have to say I'm so gratified
15 about to hear all the positive comments both here
16 and in previous hearings and I wanted to talk from
17 that perspective about the voice of this
18 initiative.

19 First of all, I want to say that this is
20 the most important initiative at least in my
21 professional lifetime to fundamentally improve
22 care and the care experience of people that
23 certainly need it.

24 The fee for service system is broken,

1 it's uncoordinated and for decades as a physician
2 I've just seen the ravages of that, so, we have to
3 keep that in mind as we go forward.

4 The status quo is absolutely
5 unacceptable. As an organization, Commonwealth
6 Care Alliance and Boston Community Medical Group
7 are investing millions this year for statewide
8 expanse.

9 We plan to move the new Boston Community
10 Medical Group practices, we have to change the
11 name because they won't be in Boston, in other
12 parts of Massachusetts with populations with
13 long-term support needs and we have had for many,
14 many years relationships with really the essential
15 providers, human service providers that have been
16 the guardians of the gate for populations of
17 people with developmental disabilities and serious
18 persistent mental illness and I say that because
19 as we conceptualize the future for this
20 population, it's thinking of new primary care
21 models and new locuses of care that haven't yet
22 been seen before anywhere in the United States and
23 that's going to lead to my recommendation at the
24 end.

1 A couple of things just to echo what I'm
2 hearing here is really what we've been taught over
3 thirty years of our relationships with Boston
4 Center for Independent Living and with so many of
5 the consumers that we have had the privilege to
6 relate to in our clinical experience and I just
7 want to reiterate these for the design of
8 procurements for populations here and again, I'm
9 reflecting, I'm talking specifically about
10 populations that have heavy, long-term service
11 support needs, that's the population.

12 First of all, what you heard here if I
13 could summarize it is we have to build the
14 networks and specialists around the people in need
15 of the services.

16 Boston Community Medical Group for thirty
17 years in a prepaid context has had an open network
18 of specialists and other providers. The question
19 is whose network is it, is it the beneficiaries'
20 network or is it the plan's network, it has to be
21 the beneficiaries' network.

22 The second is that there really needs to
23 be what you also heard here individualized plans
24 of care, service plans individualized around the

1 person's needs, durable medical equipment needs,
2 personal assistance needs and speaking of personal
3 assistance, there has to be an essential awareness
4 of the critical importance of personal care
5 assistance, not just for medical needs but for
6 life and independence and maybe we had the
7 privilege of internalizing that because of our
8 long relationship but these all go in to decide.

9 There really needs to be, and I fully
10 support this, the integration of, we heard
11 independent coordinators and care teams.

12 In fact, we in our SCO program have had
13 that experience, a positive experience by
14 integrating GSCs, geriatric support coordinating
15 services to determine long-term service supports
16 for homebound elders and we anticipate the best
17 way is to integrate clinicians from independent
18 living centers and providers we'd work with as
19 part of the care fields here, and lastly in the
20 design, there's others but primary care is not
21 going to look like it looks, it doesn't look like
22 it looks for populations in typical networks.

23 What we're going to see and need to see
24 is multidiscipline teams in different locations

1 for people with serious persistent mental illness,
2 SCO located perhaps community health centers or
3 essential housing providers with disciplines
4 coming together for people with developmental
5 disabilities.

6 Critically important is the use of nurse
7 practitioners that we have piloted into the group
8 homes as opposed to the efforts of moving out with
9 all kinds of potential benefits there.

10 These are some of the ideas of the new
11 models and think about that as you think about
12 some of the prescriptiveness of patient centered
13 medical home. That certainly is an important
14 model but to the typical medical world, there
15 needs to be a more expansive position like that.

16 So, where am I going with all of this?
17 We have this extraordinary opportunity here in
18 Massachusetts to lead what is an extraordinary
19 opportunity in the United States, to fix something
20 that has cried out for support for decades.

21 The ACA gives us that opportunity and we
22 have that opportunity but we have to accept that
23 for populations with long-term service support
24 needs, that we, no one has seen what such a system

1 and network and primary care looks like.

2 That's different than the other
3 populations. That is really inconsistent with a
4 competitive procurement, it's also inconsistent
5 with passive enrollment or mandatory enrollment
6 but you have to say passive enrollment into what?

7 We have to create these new models and
8 this is not an excuse not to move forward, we
9 absolutely have to move forward, but my suggestion
10 and plea is think about this population, the
11 22 percent of under age sixty-five dual
12 beneficiaries differently on their majority
13 counterparts and think about this as a
14 demonstration within a demonstration.

15 It's going to require a collaborative
16 approach between leadership and state government,
17 CMS, those of us who and others that want to move
18 into this area and most importantly with
19 organizations such as DAR and the consumers in a
20 collaborative approach and if there's one less and
21 from Boston Community Medical Group, the design of
22 those programs that we have had and others
23 validate our successful are those design features
24 didn't come from us as clinicians, we came from a

1 different head space and different world, it
2 really came from those receiving the services
3 designing the model and I guess we had the good
4 sense to listen many years ago and internalize all
5 of that and I think that's a very, very important
6 lesson that if we're going to do this as a
7 collaborative approach, I think we need to bring
8 this leadership and the key provider entities
9 together and I just want to say I know there's
10 fear.

11 When I say that, because we have a seven
12 year talking stall experience with SCO. We can
13 get something up for 2013, we can get something on
14 a very substantial scale.

15 I'd ask the state and colleagues at CMS
16 to think about convening this collaborative
17 approach where we are going to essentially develop
18 entirely new models and entirely new approaches to
19 management of the long-term support services.

20 What I am afraid of is some of the
21 concerns I'm hearing, keep long-term services out.
22 That essentially would destroy this once in a
23 generation opportunity to integrate and I'd have
24 to say that unlike the other segments of the dual

1 population, we really need to think very, very
2 seriously about how we're going to move forward
3 and that doesn't have to be the enemy of scale, it
4 really doesn't. Thank you.

5 MS. CALLAHAN: Thank you.

6 (The audience applauded.)

7 MS. CALLAHAN: Lisa Prince.

8 MS. PRINCE: Hi, my name is Lisa
9 Prince, President of the Massachusetts Council for
10 Adult Family Care. Bob, I'd like to say ditto.
11 There are my comments.

12 One of my primary concerns while I do
13 understand the proposal, I think it's worthy, I
14 appreciate so much the time and effort that's been
15 put into it, one of the questions that continues
16 to come up today is the basis of the ongoing
17 community supports that are already in place and
18 what role they would play as the providers are
19 identified with a lack of community understanding.

20 The AFC model is often referred to as one
21 of the best kept secrets in the Commonwealth. I
22 think it's also one of the most progressive
23 programs. Not every state offers it as a state
24 plan service, so, what my hope would be is that as

1 we move forward with this project, that there's a
2 greater understanding of what the adult family
3 care model is, what the supports are that are
4 available and how the MCO model could incorporate
5 that.

6 We're often confused with adult day
7 health or group adult foster care. There are very
8 significant differences among those models and I'd
9 hate to see that get lost as we move forward with
10 larger providers not familiar with what the
11 Commonwealth has to offer.

12 I also would take issue with the
13 automatic enrollment as it's been mentioned many
14 times today. We're talking about a population of
15 people who may not have a good understanding, may
16 not have a strong advocate who could explain it to
17 them.

18 I loved the example of a person telling
19 me what's going on and explain all the options to
20 me, so, again, bring it back to that community
21 based case manager, information and resource
22 person or something like that to make sure the
23 information is going out and the options are made
24 clear to all. Thank you very much.

1 MS. CALLAHAN: Thank you. Laurie
2 Martinelli.

3 MS. MARTINELLI: Thank you, my name
4 is Laurie Martinelli, Executive Director of NAMI,
5 National Alliance on Mental Illness, and thank you
6 MassHealth and Medicare for putting the proposal
7 together.

8 NAMI's mission is to improve the quality
9 of life with people with mental illness. We have
10 twenty chapters around the Commonwealth and about
11 2,500 members.

12 I want to talk first about the peer
13 specialist and strongly support having them part
14 of the program. We have some questions about
15 whether their role can be increased should the
16 certified peer specialist be a member of the care,
17 coordinator care or clinician team.

18 How about making sure the peer specialist
19 develops relationships with peer run services in
20 the community. You also mentioned the enrollee
21 customer service and should the peer specialists
22 have a role in that, we think they should.

23 Other protections are mentioned like the
24 advisory committee or any governing board, I think

1 the certified peer specialist should be included
2 in all those special protections.

3 Transportation, transportation,
4 transportation, you mention it slightly in this
5 proposal but it's a huge, huge issue for people
6 with mental illness.

7 Most people with mental illness don't
8 have cars and rely on public transportation and
9 talking to our chapter in Berkshire County,
10 Pittsfield, very rural, if you can't rely on
11 public transportation, you can't get places and
12 guess what, the Berkshire Regional Authority is
13 cutting services.

14 So, I think you need to figure this piece
15 out because it's a huge issue for people with
16 mental illness and they do mention timely
17 appointments but that needs to be spelled out.

18 There needs to be timely appointments but
19 I think the care coordinator needs to get involved
20 in the transportation issue. The role of families
21 needs to be spelled out and emphasized more. That
22 is a huge issue.

23 The clinical care talks about on page 14
24 that families, shouldn't they be coached on the

1 recovery model. They also should be part of the
2 enrollee customer service and also family members
3 should also be part of the advisory or any
4 governing boards that are created.

5 Outcome measures, you have a very nice
6 chart and a lot of good outcome measures but we
7 were talking at NAMI about the measures that make
8 a difference and here were some of the issues,
9 gainful employment, reduction of services with
10 treaters, is there an opportunity.

11 The development of self-mastery skills
12 that can be done independently, and lastly is
13 there financial independence, so, I would just
14 include those for consideration.

15 Communication, my next issue is
16 communication from MassHealth or ICO or whoever is
17 in this new format, but I think we all acknowledge
18 that the notices that currently come out, I'm more
19 familiar with the MassHealth notices than
20 Medicare, they are incomprehensible.

21 I cannot stress that enough.

22 (The audience applauded.)

23 MS. MARTINELLI: So, this whole
24 proposal is to have notices that are

1 comprehensible and lay people can understand what
2 they say, I can't stress that enough, and lastly,
3 I'd say you mentioned some of the cultural
4 confidence and underserved constituency and you've
5 heard from many of them today but to speak on
6 behalf of people deaf and hard of hearing and
7 people with mental illness, they are truly
8 underserved and the outreach and all of your
9 programs for the deaf and hard of hearing need to
10 be spelled out a little bit more.

11 Thank you for the opportunity to speak.

12 MS. CALLAHAN: Thank you. Ruth Kahn.

13 MS. KAHN: Thank you, my name is Ruth
14 Kahn and I am a graduate student in expressive
15 therapy at Leslie University where my internship
16 is at Boston's Community Medical Group. I've had
17 a relationship with BCMG for about twenty-two
18 years at least.

19 My husband, Paul Kahn, was one of their
20 patients right from the beginning and without
21 BCMG, my husband would not have had the full life
22 that he did have. Paul used a ventilator for
23 twenty-two years at home and thanks to the
24 wonderful nurse practitioners who came to our home

1 to change the trach tube, thanks to BCMG
2 advocating for his PCA needs as well as durable
3 medical equipment, housing and all the other
4 complicated needs, Medicare and Medicaid that Paul
5 needed, it was all in his control.

6 We need to make sure that we do not go
7 back in time. We need to make sure that community
8 based care continues especially for people with
9 complex medical needs and BCMG is a model for the
10 country as far as I'm concerned.

11 There should be many BCMG's throughout
12 the country truly advocating and being part of the
13 disability community, making those borders go away
14 between medical care and community care. Thank
15 you.

16 MS. CALLAHAN: Thank you. Gina
17 Farley.

18 MS. FARLEY: I'm Gina Farley from
19 Independent Living in Framingham, director of
20 human services there. My assistive technology
21 isn't working well so I'll be submitting it.

22 I wanted to echo what Laurie said. She
23 took my thunder. Most of the time during my
24 day-to-day work at the center, we work on advocacy

1 issues surrounding health insurance.

2 Many of the consumers, we only work with
3 people with disabilities and we are almost always
4 working on health insurance, keeping it, acquiring
5 it, whatever together, not that I'm making phone
6 calls and they're sitting around thinking about
7 it, we're doing it together.

8 It's a major, major advocacy issue at our
9 center and I'm sure I can probably say the same
10 for the other independent living centers that have
11 already spoken, the customer service, the issues
12 that have happened already with the MCOs, people
13 who only have MassHealth has been, I won't use the
14 word nightmare, but in any case, the names of the
15 programs, Commonwealth Care Program are the same
16 almost as the MCO plans that people are put into,
17 et cetera, et cetera.

18 There's been issues from day one of that.
19 I can take you back even further. I'm very
20 concerned about the opting out issue of not being,
21 voluntarily being able to opt into this program to
22 the PCMH, ICO model mainly because I don't know if
23 you remember this but back in 2006 when Medicare
24 Part D came flying along and the Medicare, dual

1 eligibles, you oh, all of a sudden, MassHealth
2 isn't helping them with their prescriptions and
3 they have to pick a Medicare Part D program.

4 Well, they did pick a Part D program,
5 with disregard to their prescriptions completely.
6 It keeps happening, people newly on Medicare who
7 already had MassHealth, same thing keeps
8 happening.

9 How is this going to go if you really are
10 going to stick with this opting, not opting in but
11 random, is it random, is the person's primary care
12 going to be taken into account or their specialist
13 taken into account.

14 The vision that Bob has of network in,
15 network out, please take a really good, serious
16 look at that because this is going to be a major
17 issue for consumers.

18 The other thing is reading the proposal,
19 and I didn't get to the additional benefits until
20 page, I don't know, 57 or something, people have
21 to know why should I stay here now that you've put
22 me here, why should I stay here and what are the
23 benefits.

24 I want to just say a little bit about

1 customer service. I get different answers from
2 customer service depending on what day I call and
3 how long I'm on hold. The dual eligibles that I
4 work with have major issues keeping their
5 MassHealth.

6 What happens when they're in this PCMH
7 and all of a sudden you oh, no, MassHealth for a
8 while because they didn't look at their review
9 form in time and some other left hand, right hand
10 took them out of MassHealth.

11 It happened to me personally, it's
12 happened to many, many, many, many of my
13 consumers, especially ones with PCAs, all of a
14 sudden, the PCA doesn't get paid and they don't
15 have that PCA anymore and it took me, and I'm an
16 advocate and no, I don't have a hot line and not a
17 personal way to go through MassHealth very well.

18 I called the director, actually, I didn't
19 get directly to the director the other day for
20 somebody but you can't imagine what we go through.
21 I'm on hold for an hour. Who can do that with a
22 cell phone. I do it at my office and keep working
23 and keep working on my computer.

24 If the person, my consumer is there, we

1 keep working on other issues and it's taken months
2 to resolve an actual computer glitch. I won't go
3 on any longer, I have these specific things but
4 please consider one last ditch effort, accessible
5 information, I wanted to laugh when I saw that in
6 your proposal.

7 Yes, the proposal is quite thorough,
8 tries to answer all my concerns but until
9 MassHealth provides electronic brail and large
10 print forms, ways to submit on line, et cetera for
11 the blind and visually impaired in particular,
12 then maybe you can talk accessible information and
13 clear and concise and nonconfusing information but
14 keep thinking of that MassHealth's infrastructure
15 is going to have to be beefed up big time.

16 The eligibility department, I barely get
17 through to them. They say they're short-handed,
18 only taking emergencies today, and I say this is
19 an emergency.

20 I'm sorry, I keep talking, so, please
21 look into beefing up MassHealth's infrastructure,
22 customer service and eligibility department
23 because folks are going to get into really major
24 trouble.

1 115,000 you're talking about at some
2 point in one year have some issue with MassHealth,
3 I can guarantee that. Thank you very much.

4 MS. CALLAHAN: Thank you, and just to
5 check in, we've heard from twenty-three folks and
6 we have seventy-five on the list. Christina
7 Allison.

8 MS. ALLISON: My name is Christina
9 Allison and I am fifty-four years old and I am a
10 dual eligible. I have been in the work force for
11 around the past sixteen years, my disability is
12 retinitis pigmentosis and I've been legally blind
13 since 1984; however, I would like to speak on
14 another issue.

15 I would like to speak about my health
16 issues and my doctors. I have three doctors, I
17 have a neurologist, cardiologist and my primary
18 care physician.

19 Now, I've been seeing my neurologist
20 since 1993. I first saw him because I had a
21 migraine induced stroke. Now, that's a pretty
22 rare thing to have happen to somebody. I had a
23 second one in 2006 and third migraine induced
24 stroke July 23rd of 2011.

1 Now, the thing I'd like to speak on is
2 that my neurologist, cardiologist and my primary
3 care, they all work together. There is not a
4 critical situation I'm in or a blood test,
5 medications or a doctor's visit that I go to where
6 they do not share tests, they share them.

7 There is, like, a phone call when I'm in
8 an office, I go to an office, my test results are
9 there before I get there. The care I'm receiving
10 from the three doctors altogether is incredible,
11 so, my concern is that when I'm going to be
12 enrolled in a plan or I'm having to choose a plan
13 and my neurologist or primary care or cardiologist
14 is not in that plan, what do I do and given my
15 circumstance of this last migraine induced stroke,
16 I am 98 percent better.

17 I lost speech, I lost feeling in my right
18 arm and my hand and if not for the care that I'm
19 receiving from these three doctors, I would not be
20 testifying today.

21 So, I am very, very concerned that I
22 won't be receiving the care because I'm enrolled
23 in a plan and it's basically to me what doctor is
24 more important because one of them or two of them

1 may not be in the plan, so, it seems to me that
2 I'm not having a choice in my care and we need
3 that choice. Thank you very much.

4 MS. CALLAHAN: Thanks. Vicky Pulos.

5 MS. PULOS: I am a health lawyer with
6 the Massachusetts Law Reform Institute. I'll be
7 submitting written comments so I'll keep this
8 brief.

9 Something I found in my E-mail box when I
10 got back from vacation which I think is a perfect
11 example. A legal aid paralegal consulted me about
12 one of her clients with Medicare and Medicaid, has
13 something called a frozen jaw, suffering from
14 cancer.

15 The provider had provided a piece of
16 durable medical equipment which would exercise the
17 jaw which would cause him pain and inability to
18 chew, Medicaid would pay but that left cost
19 sharing. MassHealth denied payment.

20 The paralegal helped with an appeal,
21 MassHealth denied the payment in the spring of
22 2011. It wasn't until the fall the appeal was
23 favorably resolved and even that wasn't the
24 solution of the problem.

1 Now, the out of state provider is trying
2 to satisfy MassHealth's credentialing criteria in
3 order to actually get paid for the piece of
4 equipment which the individual has yet to receive,
5 so, someone experiencing pain, inability to chew
6 in large part because of the intersection of two
7 flawed systems.

8 The integration holds great promise but
9 integrating two flawed systems won't necessarily
10 result in a less flawed system unless there are
11 substantial accountability provisions built into
12 the plan and that's where we would really like to
13 see full consumer participation, full
14 participation by individuals with disabilities and
15 consumer based organizations led by people with
16 disabilities in every aspect of accountability,
17 outreach and enrollment, reviewing the criteria
18 for medical necessary and utilization review,
19 independent coordination of nonmedical long-term
20 services and support, monitoring ADA compliance
21 and not just choke them with one member of a
22 government board but really full, meaningful
23 participation and I will be along with many others
24 including the DAR Coalition submitting comments

1 with specific recommendations.

2 We know the concept paper won't have all
3 the details but there needs to be more
4 participation by consumers and accountability to
5 ensure integrating two flawed systems results in a
6 better system, not twice the flaws.

7 MS. CALLAHAN: Thank you. Nasir
8 Khan.

9 DR. KHAN: My name is Dr. Nasir Khan,
10 psychiatrist and CEO of Bournewood Hospital. I'm
11 talking today as president of the Massachusetts
12 Association of Behavioral Health System.

13 This is an organization which treats
14 almost all acute psychiatric patients in
15 Massachusetts who require inpatient care.

16 As you know, DMH does not do inpatient
17 care by and large. This includes eight
18 freestanding psychiatric hospitals and three other
19 psychiatric hospitals. I'm speaking on their
20 behalf.

21 Thank you for the opportunity to speak
22 today. The concept of integrated care is
23 excellent because the patients we deal with, the
24 dual eligibles combination of Medicare and

1 Medicaid have multiple problems, not only mentally
2 ill which is what I'm going to concentrate on but
3 also medical and social needs and we think there
4 will be tremendous savings if there is true
5 integration of care of these patients which has
6 not happened at the moment; however, we have some
7 concerns, which is why I'm here.

8 On the inpatient basis, two-thirds of our
9 patients are public patients, just over 30 percent
10 are paid by Medicare and 30 percent by Medicaid or
11 MassHealth, so, 66 percent of our public.

12 So, whenever there's talk about changes
13 to the payment for these patients, we have to be
14 concerned. In fact, our organization is extremely
15 concerned. We're concerned because behavioral
16 health system is economically fragile.

17 We're concerned that we do not want to
18 jeopardize the viability of inpatient care which
19 could happen and has happened already, psychiatric
20 units have closed. We don't want that to be
21 aggravated because if it is, then access will be a
22 problem, it's a problem right now with patients.
23 We do not want more psychiatric beds closed which
24 will aggravate access.

1 Getting back to Medicare, Medicare
2 actually from our point of view is not a bad
3 payer, it may not be the best but it is not a bad
4 payer. Their rates are set nationally by CMS, the
5 same rates across the whole country. They came up
6 with the rates after fairly rigorous analysis.

7 Medicaid paid the state rates and
8 unfortunately, the differential sometimes can be
9 significant. The Medicare rates can be 30 percent
10 higher than Medicaid rates or to put it
11 differently, Medicare rates aren't high, Medicaid
12 rates can be 30 percent lower than Medicare rates
13 and that can be a problem.

14 So, our organization is really, feels
15 it's very important if these two programs are
16 merged, that the rates paid to providers be at
17 least the Medicare rate and not the Medicaid rate.
18 To all pay to the Medicaid rate, a lot of units
19 will close and that is absolutely a given.

20 The second thing about the carve out
21 rates, currently in the carve outs which are hired
22 by MassHealth, the carve outs set their rates with
23 no oversight by MassHealth.

24 We really want whatever rates are set to

1 be overseen by CMS and MassHealth and not be
2 totally, utterly the prerogative of paying carve
3 out company whether it's a national for profit or
4 whatever. We think that's extremely important.

5 The savings will come not from cutting
6 rates but from better integration of care and case
7 management. That's where the savings will come
8 and that's why we're in favor of the concept of
9 the integrated care organization but we want it to
10 succeed and it won't succeed unless it's
11 attractive to consumers, attractive to providers
12 and access is good.

13 If all those happen, then we think it
14 should be good but I do want to, really want to on
15 behalf of my organization, fifty psychiatric units
16 push for the Medicare rate, not the Medicaid rate
17 and not something of a blend. Thank you very
18 much.

19 By the way, I will be supplying written
20 testimony which will amplify what I've said.
21 Thank you very much.

22 MS. CALLAHAN: Thank you very much.
23 Mary Margaret Moore.

24 MS. MOORE: Hi, I'm Mary Margaret

1 Moore and I have the opportunity to speak with you
2 today, I guess it's almost noon, about how we feel
3 from the North Shore and Cape Ann representing the
4 Independent Living Center of the North Shore and
5 Cape Ann.

6 One of the things that I've seen in all
7 the work that's been done by you all and the DAR
8 group which I've been paying attention to over the
9 past few months is a lot of concerns regarding the
10 model and the models and the values and I
11 appreciate that you've kept those values of person
12 centeredness, what I would prefer to say is
13 consumer control but I understand why you're using
14 person centeredness and I believe this is an
15 opportunity for us to do something that we haven't
16 been able to do in my lifetime, which is really
17 have a system of access to both medical acute
18 services and long-term services and supports, so,
19 that's why I think we have to jump on this and
20 figure it out.

21 My worry is I've been involved in lots of
22 these adventures and I don't see in this document
23 what we began with as a principle when the first
24 consent decree happened in this state which is no

1 more harm and I haven't seen that in here and yet,
2 I hear that question being asked over and over
3 again, that as you're moving forward, what is your
4 ruler to make sure this proposal is going to work
5 and I ask you to put that in as you rule is no
6 more harm is being placed to the consumers, to
7 their service providers, to the Commonwealth in
8 terms of how its system and its cost, so, I
9 suggest that you consider that.

10 We tried very hard as you know with the
11 whole deinstitution movement and waivers starting
12 way back with the omnibus waiver for our state
13 schools and we've made lots of successes but keep
14 that principle foremost and couple it with that
15 request.

16 The other one which really is consumer
17 choice. It's in here but it isn't firm and I
18 really ask that you firm that up. Choice to opt
19 in or to opt out, you hear that over and over
20 again.

21 I don't know if it's cost effective for
22 you to get your ICOs without having a total opt
23 out. I appreciate that but then what's going to
24 make it comfortable, what's going to make it work

1 for the consumer to get as much as they need right
2 today where their life isn't going to be disrupted
3 and that's where I ask to be put in the no more
4 harm principle factoring whether it's opt in or
5 opt out because that may reflect more on the
6 consumer control and choice which is only
7 sprinkled through here.

8 I also ask, and Bob, thank you for
9 putting this in, it's not strong enough is
10 flexibility in the models, in the systems, in the
11 ability for folks to need more or less based on
12 what they think with their team of folks.

13 I didn't see flexibility in here as a
14 driving dynamic and I suggest you look at that
15 aspect because I think it talks to those flexible
16 costers and arrangements of services that get
17 adapted around folks when they need it and the
18 groupings.

19 The other piece I suggest is local.
20 Having five ICOs or twenty-five ICOs or fifty ICOs
21 or one ICO doesn't matter, to me whose going for
22 the service or you perhaps when you're going for
23 service, what matters is that I go where I am
24 locally comfortable, whether that's a forty-minute

1 ride into Boston from Salem or from Rockport or
2 it's right down the street there at North Shore
3 Medical Center, I want local so that I know where
4 my folks are and I didn't see localness really
5 built in as a parameter and without that we don't
6 have community based care, we don't have consumer
7 choice.

8 The last piece that I just remind you of
9 is I'm fairly adept at the system but I've had
10 sixty-three years, I've had sixty-three years of
11 my life and a sister who is nine years older whose
12 been in the mental health world since the age of
13 when she was eighteen, so, we're going back to the
14 early 60's and a son with disabilities and a
15 spouse with disability, never mind working in the
16 field both in government and out but at every
17 moment in time no matter how much I think I know
18 what I'm talking about for myself, I need a guide
19 and I need an advocate.

20 The fact that I know about where to get
21 those is what gives me the opportunity at times to
22 speak without them, but I don't see it built in
23 here all the way on the road the opportunity for a
24 guide or advocate and I ask that you build those

1 in as well.

2 So, thank you on this journey, it's a
3 great opportunity and I hope that this is helpful
4 to you.

5 MS. CALLAHAN: Thank you. Mr. Raine
6 Newman.

7 MR. NEWMAN: You'll have to excuse
8 me, I'm a little nervous. My name is Raine
9 Newman, I'm an artist, work in stained glass and
10 photography.

11 I happen to have post-traumatic stress
12 disorder. I was beaten as a kid and I have a
13 problem with authority figures right now or I have
14 all this time.

15 I want to bring up just a couple of
16 personal issues and I'll try to stick to the two
17 minutes. My elderly aunt swallowed some food into
18 her lung and she got a bad case of pneumonia.

19 She was hospitalized for two weeks and
20 medication was so strong with her she kept
21 hallucinating. She went to Hawaii with Elvis for
22 a honeymoon.

23 Anyway, after the hospital she was too
24 weak to walk so she went into rehab to regain her

1 strength and she gets home and she finds out from
2 Social Security that her checks are going to be,
3 they were going to deduct money from her checks
4 because MassHealth said they can't pay for both
5 residential hospital and residential at home and
6 she was coming home, she wasn't going to the
7 nursing home to die and so far, her checks have
8 been deducted all summer long which leaves her the
9 last week of the month hungry.

10 So, I think this issue needs to be
11 addressed by MassHealth, Medicare and Social
12 Security need to have a pow wow because I don't
13 think it's fair and what do they want her to do,
14 get out of rehab to homeless? I mean that's
15 ridiculous. She had to pay her rent and bills and
16 everything else, so, that is my first issue.

17 The other one is that I want to thank the
18 people of Massachusetts and on behalf of
19 MassHealth for actually saving my life three years
20 ago when I was operated on for a precancerous
21 tumor.

22 I'm fine now but I have a whole host of
23 medical problems keeping me from walking and
24 everything else. I am using a cane and a chair

1 because back in 1973, I was sixteen years old and
2 I was in a crosswalk and I got hit by an elderly
3 driver, hit and run, left me in the road for dead,
4 so, I want to encourage MassHealth, MassHealth has
5 been paying all my medical bills ever since, so,
6 let's try to save MassHealth money by working with
7 the State House to campaign for more laws about
8 elderly drivers being tested. I would really
9 appreciate that.

10 I mean there are needless deaths and
11 injuries and everything else that comes out of
12 these driving accidents.

13 The other thing I want to quickly say is
14 that I've taken certain medication for my eye
15 drops for the past eight years give or take. I
16 show up at the pharmacy for a refill and they say
17 oh, you now need a PA for that and that can take a
18 whole month.

19 Well, I went six months with my doctor
20 trying to convince MassHealth that I needed these
21 drops. I'm an artist and I need my eyes more than
22 any other part of my body, so, you shouldn't be
23 finding out about that, you should get a letter in
24 the mail according to what medications you took

1 and whether or not you need a PA for it before you
2 get to the pharmacy.

3 I think that's it, I tried to stick to
4 two minutes.

5 MS. CALLAHAN: Thanks a lot. Brian
6 Rosman.

7 MR. ROSMAN: I'm Brian Rosman for
8 Health Care For All. We're a health care
9 organization. Everybody needs health insurance
10 coverage and now we had to kind of change our
11 message and now, you know, it was so easy to march
12 under the banner health care for the poor and now
13 we're saying risk adjustment must include
14 functional status, it's another way of looking at
15 things and it's tough and yet it's critical, and
16 that's why we're here to talk about changing the
17 way we think about things, so, I have three quick
18 points to make.

19 One way we have to change the way we
20 think about things is the medicalization of this
21 program. You know, Medicare and Medicaid are both
22 health care programs and they see their work as
23 bringing doctors and hospitals and nurses to
24 people but the kind of services we're talking

1 about here go way beyond doctors and nurses and
2 hospitals, so, our first paradigm shift, mental
3 change we have to make is this goes way beyond
4 medical care and demedicalize our thinking and put
5 the focus on the broad range of supports, long
6 range services we've been talking about, and
7 that's No. 1.

8 Our second change or frame of reference I
9 want to mention is a phrase, I promised myself I
10 would never use this phrase, it's so straight,
11 first do no harm, it's like right time, right
12 place, but I think it's an important concept we
13 have to do which is as we jump into this which we
14 fully support and we stand with DAR and the other
15 groups that are encouraging MassHealth to move
16 forward on this, but we have to really take the
17 steps in a measured way to make sure the capacity
18 is there, the services are there because the harm
19 that could be created by moving too fast or in the
20 wrong direction is so severe.

21 And finally, the third paradigm shift,
22 third kind of mental shift we have to make is
23 embodied by this meeting and the one in Worcester,
24 so many members of the community, dual eligibles

1 are here speaking.

2 We have to keep that up for the next
3 stage. This is not for you guys at the front who
4 know this, this document that we're commenting on
5 today is just the baby step for a much longer
6 process.

7 MassHealth and CMS are going to be
8 working on over the next eleven, ten, nine months
9 or so a much more detailed protocol document
10 that's going to go into much more greater detail
11 and as we work on that document, we think you need
12 to continue to have the voice of people affected
13 by the program front and center at every stage at
14 every way.

15 This process has been so good and helpful
16 but only the start, we need input, listening
17 sections and direct involvement by people with
18 disabilities.

19 I think we all have to be proud in these
20 hearings more than half of the speakers are dual
21 eligibles themselves and we need to keep that
22 going, thank you.

23 MS. CALLAHAN: Thank you. David
24 Kassel.

1 MR. KASSEL: My name is David Kassel,
2 I am the communications director for Massachusetts
3 Coalition of Families and Advocates, COFAR. We
4 are a family supported organization that advocates
5 for persons with intellectual disabilities and we
6 advocate for a full range, full continuum of care
7 that includes the community but it also includes
8 institutional care, so, we, you know, I've heard a
9 number of people talk about the need for choice
10 and the need for access and many families have
11 chosen institutional care, many people have chosen
12 community care.

13 We think all of those things are
14 important and people should not be removed from
15 any of these choices and that's unfortunately
16 what's happening today.

17 I would just like to add that the
18 situation, the proposal that we're talking about
19 today, the dual eligible proposal, I'd just like
20 to add this also has a risk of a further reduction
21 in choice and access, that's certainly what we've
22 been hearing today.

23 I think that we agree with the SEIU and
24 others who have said that the services and

1 supports for people in the waiver in the community
2 and elsewhere should be carved out of this
3 program, out of this proposal because at this
4 point we don't think the proper analysis has yet
5 been done to measure the impacts on people of
6 these proposals.

7 We're concerned this is another step in
8 privatization of care for people with disabilities
9 and as such it will reduce choice and access.

10 Thank you.

11 MS. CALLAHAN: Thank you. James
12 Miczeh.

13 MR. MICZEH: Yes, my name is James
14 Miczeh, I've been a quadriplegic going on
15 forty-five years. I've been with Boston Community
16 Medical Health for somewhere over twenty years.
17 I've seen both sides of the coin and I'm here to
18 support Boston Medical Community Group.

19 As other people have echoed, the, they
20 speak to you, they are totally, you are the one
21 that came in and you are the one of their focus.
22 They're always there for you. I pick up the phone
23 twenty-four, seven, three hundred sixty-five and I
24 would get a response, so, I know I am safe.

1 I still get the same attitude from other
2 institutions as far as having other physicians not
3 speak to me, speak to my wife. My wife was
4 hospitalized twice this summer and she is in the
5 stretcher, I am there to be by her side and
6 they're asking me what's the problem, so, and it's
7 happened all the time.

8 Boston Medical Community Group is
9 preventive medicine and it saves money. I have an
10 MBA from Babson, I can tell you if I had to go in
11 an ambulance to an emergency room and two or three
12 days in the hospital and come back, that would be
13 a lot of money.

14 So, with a nurse practitioner coming to
15 my house, maybe prescribing some medication,
16 antibiotics, I'm well within five to seven days.
17 I can't say enough about it. Bob Masters, his
18 wife Marie Felton, have just created the most
19 wonderful organization for people like me and
20 others that couldn't really live without them.
21 Thank you.

22 MS. CALLAHAN: Thank you. Denise
23 Powell.

24 MS. POWELL: Good afternoon, my name

1 is Denise Powell, Assistant State Director of
2 Caregiver Homes of Massachusetts. I'm here today
3 to present the testimony of Andrew Marino of
4 Holyoke who could not be with us today in Boston.

5 Through the MassHealth adult foster care
6 program, Andrew is a paid caregiver for two
7 MassHealth members, at least one of whom would be
8 directly impacted by the dual demonstration.

9 I appreciate the opportunity to present
10 his testimony and on behalf of MassHealth members
11 to whom Andrew provides critical long-term
12 community based support.

13 Hello, my name is Andrew Marino of
14 Holyoke, Mass. I'm the caregiver for two of my
15 relatives, Robert, fifty-two, and Marbrielle,
16 twenty-seven. On October 28th, in 2009 Robert
17 went into the hospital for a simple biopsy which
18 left him in a wheelchair.

19 Marbrielle, my other relative, was in and
20 out of rehab for mental problems for many years.
21 I left my job thirty years ago to take care of
22 both my relatives at home. With help from the
23 adult foster care program, Caregiver Homes of
24 Mass., they both live at home and are doing fine.

1 Robert is just starting to walk and
2 Marbrielle has not returned to rehab for over a
3 year. Caregiver Homes of Massachusetts is a
4 wonderful and caring program. Having a nurse and
5 a social worker coming to your home is an
6 outstanding factor. These professionals
7 understand my relatives' needs and support all of
8 us.

9 My relatives look forward to these visits
10 knowing that they are loved and just not another
11 person in a nursing home. Thank you very much.

12 We know MassHealth has indicated and made
13 available to MassHealth members participating in
14 the dual demonstration. We thought it important,
15 however, to take this opportunity to offer
16 Andrew's testimony to reinforce for MassHealth the
17 potential integrated care organizations the value
18 the AFC provides to MassHealth members and to the
19 state.

20 As Andrew has indicated, this program
21 helps to support MassHealth members to live in
22 their communities with person centered supports
23 provided by caregivers of the member's choosing
24 and by the interdisciplinary staff of adult foster

1 care provider agencies.

2 I thank you again for this opportunity to
3 deliver this testimony.

4 MS. CALLAHAN: Thank you. Gary
5 Blumenthal.

6 MR. BLUMENTHAL: In the interest of
7 time, I'm delighted to submit written testimony.

8 MS. CALLAHAN: Thank you, sir, I
9 appreciate it. Leo Sarkissian.

10 MR. SARKISSIAN: I'll do the same
11 thing.

12 MS. CALLAHAN: Thank you. Howard
13 Trechtman.

14 MR. TRECHTMAN: Thank you, thanks for
15 the opportunity to testify. I also want to say
16 welcome back to Massachusetts, Chris.

17 MS. GRIFFIN: Thank you, Howard.

18 MR. TRECHTMAN: We need you here.
19 So, in the interest of time, I just want to
20 discuss a few bullet points. For people that
21 don't know me, I'm a former state hospital ward
22 and been a patient in double digit places
23 facility.

24 I'm a certified peer specialist and

1 co-executive director of the Metro Boston Recovery
2 Learning Community and director of the National
3 Greater Boston Consumer Advocacy Network.

4 One of the first things we did when we
5 opened the Boston Resource Center was to assist
6 people with the newly implemented Medicare Part D
7 plan and we learned that people didn't understand
8 what was going on and needed guidance and because
9 people were randomized to a prescription drug
10 provider without any look at what medications they
11 were currently taking, a lot of work needed to be
12 done to assist people to find a good plan for them
13 and explain to them how things worked.

14 So, I've always been a big champion in
15 choice in all matters so I applaud MassHealth for
16 providing the opt out option and respecting our
17 choice.

18 I think a number of the people here have
19 spoken for the need for choices. If you're happy
20 with what's working, you don't want to be forced
21 to have to change it. I'm also a dual eligible
22 myself and a certified peer specialist so we would
23 not want to see randomization to the providers.

24 Also, consumers I've started to like less

1 and less, a lot of us have been using the word
2 peer to describe people who identify experience
3 with mental health and addictions treatment and
4 I'm a big champion of peer services in general,
5 so, we thank the Department of Mental Health for
6 funding six recovery learning communities which
7 are completely peer run to service the needs of
8 the local people served.

9 Our recovery community with our funding
10 was able to operate three recovery centers and a
11 warm line for peer support and a toll free number.
12 We're funded for the Boston area, we've chosen to
13 take callers from all areas and recently able to
14 open up a fourth recovery, the Hope Center at the
15 Lindemann with no new dollars.

16 We run a variety of support groups, do
17 advocacy and training, getting people back to
18 work, over fifty people back to work and hired
19 ourselves or found peer jobs were very strong in
20 dual recovery for people with addictions and
21 supplemental.

22 We do not try to tell me not to go to
23 traditional providers that they've been happy with
24 providing the unique work we can do by having

1 people in their shoes, possibly being locked into
2 seclusion rooms or medication against their will
3 which killed my best friend.

4 So, we have existing infrastructure that
5 have been operating for three or four years so
6 we're very easily able to leverage new dollars to
7 service new people and expand our offerings.

8 I'd especially like to be able to provide
9 peer support services. We've had a lot of
10 requests for that but no resources to do so, so,
11 we encourage the vendors to utilize the recovery
12 and educate people about it, potentially fund
13 additional peer run services.

14 I heard people talk about annual
15 eligibility, that is an issue, have to do it every
16 year. Usually very little has changed but people
17 are getting kicked off, people are in their
18 shelters, not getting their mail, don't understand
19 it, glitches, so, I'd like to revisit the annual
20 eligibility paperwork because it seems it kicks
21 off people and can have trouble with the
22 paperwork.

23 I applaud the Department of Mental Health
24 for a peer run respite. This is a place people

1 can go to recover instead of a hospital. The peer
2 run respites around the country, they operate at
3 about the quarter of the cost with better
4 outcomes.

5 I'd like to see more information about
6 recovery measures for your providers. The
7 certified peer specialist should be providers.
8 Twenty-two other states allow it to be Medicaid
9 billable to deliver services but we don't have
10 that in Massachusetts.

11 I'm concerned about quality, ditto the
12 comments about transportation. I think the dental
13 care is essential and oral health is essential to
14 overall health. In closing, I think the rates for
15 facility should be significant.

16 We don't want to lose more beds because
17 people who want hospital services frequently have
18 trouble getting into access but on the same note,
19 I'd also like to see more choice in facility.

20 I know there can be hours and days
21 waiting for facilities; however, I still believe
22 people should have choice. People have had
23 horrific experiences at facilities and they want
24 to send me somewhere I don't want to be, I'd like

1 to have the choice not to go there.

2 I'd also like free market hospitals that
3 have a high level of quality of care, people would
4 care to go to those facilities than hospitals that
5 would suffer the consequences of not treating
6 their patients with dignity and respect.

7 In the interest of time, I will close and
8 submit written testimony. I thank you very much
9 for the opportunity.

10 MS. CALLAHAN: Thank you.

11 (The audience applauded.)

12 MS. CALLAHAN: Vic DiGravio.

13 MR. DiGRAVIO: Vic DiGravio,
14 president and CEO of Association of Behavioral
15 Healthcare, statewide association of over eighty
16 community based providers of mental health and
17 addiction services.

18 We're pleased the draft proposal has its
19 core access to behavioral health services and we
20 share MassHealth's vision of a system that
21 properly identifies and assesses individuals with
22 behavioral health disorders and allows them to
23 access services they need, delivered to live as
24 independently as possible in the community.

1 There are a few key points I'd like to
2 highlight that we think will contribute to the
3 goal, overall goal of this project.

4 One, we feel it's important to limit the
5 risk to the integrated care organizations, both
6 the financial risk and the ability to profit
7 financially. We've seen in others funded by
8 MassHealth how they're structured by the
9 Commonwealth really does impact access to services
10 on the ground and that's really important for this
11 population that there be no incentives hidden or
12 otherwise to prevent access to services.

13 We feel strongly it's important the
14 behavioral health organizations be able to act as
15 medical homes for certain individuals with chronic
16 behavioral health conditions.

17 Access to health information technology
18 is another key piece. If we're going to have a
19 truly integrated system of care, provider
20 organizations need to be able to access health
21 information technology which is a very expensive
22 proposal for provider organizations.

23 The outpatient mental health system is a
24 system that each year loses more and more access

1 to outpatient mental health. Outpatient mental
2 health is the most cost effective way to serve
3 individuals with chronic mental illness and help
4 divert them from more expensive levels of care,
5 so, the health, the outpatient mental health
6 system is very, very important and needs to be a
7 focal point of this project, and the last point
8 we'd like to make is the Department of Mental
9 Health Community Flexible Supports program we are
10 opposed to including CFS services as part of this
11 demonstration project.

12 The Department of Mental Health has done
13 great work over the past couple of years in
14 implementing a new flexible system of care that
15 meets the needs of individuals with experience.

16 We feel enrolling CFS into the
17 demonstration project would undercut much of the
18 good work that's happened over the past couple of
19 years. With that, thank you very much for your
20 time. I appreciate the opportunity.

21 MS. CALLAHAN: Thank you. Ken
22 MacDonald.

23 MR. MacDONALD: Hello, my name is Ken
24 MacDonald, durable medical equipment provider at

1 Boston Community Group. I've been in the role for
2 thirteen years, been a wheelchair user for thirty
3 and receiving my medical care from BCMG since
4 probably 1988.

5 In my opinion, it's the finest medical
6 care model for people with disabilities in the
7 country and as we've heard from other folks
8 earlier.

9 In our model we have the ability to,
10 we're the payer, we purchase medical equipment
11 supplies, we have an outstanding team of
12 therapists that prescribe equipment working with
13 our members who have a say in what equipment and
14 supplies they're going to receive and although
15 it's not a perfect system, it is much less
16 cumbersome than typically what you would
17 experience with in the dual's population and as we
18 recently started to enroll folks that are dual's,
19 I'm starting to see the disparities in the DME
20 world that I'm sure that many in the room have
21 experienced.

22 You can have two folks with the same
23 disability or same equipment needs and one can be
24 enrolled in our BCMG paid model and other folks

1 are in the dual model and I can't get that piece
2 of equipment.

3 Either it's, you know, it's too soon or
4 they don't meet the exact strict rule based
5 criteria of Medicare or MassHealth, or you know,
6 it's not something they can obtain and it's really
7 frustrating for me in my role to see that and I
8 think I'm real excited, I think this is an
9 exciting time for us to be able to try to expand
10 our model across the street and streamline the
11 whole DME process because I spend probably
12 three-quarters of my day handling the paperwork
13 that is associated with DME and if we can
14 streamline that whole process, get folks the
15 medical equipment supplies they need to allow them
16 to live independently and stay healthy and stay
17 active in the community, thank you.

18 (The audience applauded.)

19 MS. CALLAHAN: Thank you. Linda
20 Landry.

21 THE AUDIENCE: She's going to give
22 Dennis her turn.

23 MR. HEEPLEY: Robin and Chris, thank
24 you for the opportunity to speak with you again

1 and folks, I can't tell you how many months and
2 applaud you more for what you're undertaking here.

3 I'm going to ask us to take a step back.
4 I had an epiphany last week, not talking about how
5 great Boston Community Medical Group is but why
6 it's so great. It's great because it's grown from
7 and embodies independent living movement model.

8 Last week I was having a test, nurse
9 practitioner came here, checked the person's
10 oxygenation and rather than the person having to
11 go to the emergency room to get an x-ray, the
12 person was streamlined and went straight to the
13 extra room and I waited with the person along with
14 the PCA.

15 The next day, everyone with all the
16 medical history in this room, I had an allergic
17 reaction and the same thing, thank God the PCA
18 gave me my Benadryl and the epi pen and my nurse
19 practitioner called the emergency room so they
20 were aware I was coming in.

21 So, rather than being in the hospital for
22 four to six hours or eight hours or overnight as
23 might have happened in the past, I was there for
24 two hours in and out.

1 So, I'm going to ask, we've heard from
2 folks here today for us to take a step back and
3 look at how we can really make this an innovative
4 demonstration project, particularly folks with
5 complex medical care needs, we need to look at how
6 do we this do this well with a vision in the
7 beginning recognizing it really is a once in a
8 generation opportunity to make changes because
9 right now as the document is currently written, it
10 doesn't promote the independent living.

11 There are pieces in there but not framed
12 within that context and I think we need to take a
13 step back and do that. I can say a lot of things
14 but I'll just, we'll have further dialog about
15 this but less focus on the medical interventions
16 and focus more on how LTSS can work in the system
17 and independent living and recovery learning
18 community movement can really explain this as
19 opposed to this being an add on or secondary and
20 that's it, thanks.

21 MS. CALLAHAN: Thank you. Is there
22 another Dennis here, Dennis Cagola?

23 MR. CAGOLA: What would life be like
24 without health care system without choice? My

1 name is Dennis Cagola from West Roxbury, certified
2 peer specialist and I'm not a dual eligible but I
3 have mental health experience, schizophrenic
4 disorder.

5 When I researched the proposal, the
6 impact on me was confliction and frustration.
7 What I see in the state plan for dual eligibles is
8 an initiative to reduce cost for the state at the
9 cost of reducing choice for the dual eligibles.

10 From my perspective, initial choice for
11 dual eligibles for medical and behavioral care
12 will be subject to the default choice of the
13 provider's decision to stay in the network or not.

14 Dual eligibles must have the choice first
15 and foremost to stay with the continued providers
16 they so choose. Choosing the right doctor for me
17 is crucial and imperative to my wellness.

18 A person whose been with the same
19 psychiatrist for four years and while in
20 treatment, treatment where I was able to choose my
21 providers, I completed a twelve month master's
22 degree in teaching with a 3.7 GPA at Northeastern
23 and work full-time and live with roommates and I
24 find my psychiatrist to be very helpful and my

1 other support system to be helpful in my
2 successes.

3 So, what I see, what I'd like to see in
4 this model is the modeling of self-determination
5 by adding more funding and resources to the RLCs,
6 recovery learning communities, adding peer
7 support, jobs, increasing salaries for peer
8 support but adding programs and I envision such
9 programs to be personal freedom retreats that
10 teaches person with the stressors about creating
11 lasting change in his or her life.

12 I feel as a collective we must invest in
13 building the virtue talent and character and not
14 take away their choice in freedom and I'd like to
15 encourage policy makers to enhance the quality of
16 dual eligibles by investing in peer support and
17 also helping them to continue coverage with their
18 current providers to have choice. Thank you.

19 (The audience applauded.)

20 MS. CALLAHAN: Thank you. June
21 Cowen.

22 MS. COWEN: I'm June Cowen, Executive
23 Director of Northeast Community Living Program,
24 peer support manager of our recovery learning

1 community and I want to talk about one community
2 and the one community is the community of peers
3 and the one community that independent living
4 centers across the Commonwealth, all eleven of us,
5 really focus on is the fact we're one community
6 made up of recovery learning communities, people
7 with mental health disabilities and peers,
8 100 percent peers, community with people deaf and
9 hard of hearing, independent living needs who
10 peers, peers not only deaf and hard of hearing but
11 part of the wider community in terms of needs
12 being part of our recovery learning peer groups.

13 We are one community with people with
14 personal care attendant needs, PCA needs who need
15 independence and need peers.

16 We are one other community that is that
17 community that I want to talk about that is really
18 the heart of long-term support and services and
19 needs, and so, one of the things I want to say,
20 and we're going to submit written testimony so I
21 will make this short, we have many of our
22 consumers here today and staff and I'll give you
23 one example because I think cultural competence,
24 cultural competence is at the heart of services

1 with the programs and needs of going further with
2 Medicare and Medicaid options and choices for
3 folks. Cultural competence is the difference to
4 unite all of our communities as one.

5 What I mean cultural competence, I don't
6 think of just the language although that is very
7 critical. It is the culture and deaf and hard of
8 hearing community, our cultural competence needs
9 to mean our medical providers speak ASL, can I say
10 it that way?

11 Cultural competence that ASL is the
12 language of our deaf and hard of hearing consumers
13 and I'll give you one real example that cuts to
14 the heart of this.

15 Recently we had one of our deaf and hard
16 of hearing consumers part of our recovery learning
17 community peer group. She's been one of our
18 long-term consumers who has relied on many
19 long-term supports and done very well living in
20 the community; however, when an urgent medical
21 need arose and needed to be sent and go to the
22 hospital in our local Lawrence area, she goes to
23 the hospital with our peer providers, peer support
24 person from our community, our staff, peer

1 specialist who is there for hours in the medical
2 emergency room with no interpreter services, no
3 interpreter services and our IL specialist.

4 Our IL specialist comes back to the
5 office and tries to reach the family members, gets
6 the family member and calls the family member to
7 help getting services and help for the consumer.
8 By the time she called back to the hospital, guess
9 what, the consumer wasn't there.

10 Where was the consumer? We didn't know,
11 no one know, again, no interpreter services. The
12 consumer ended up in a hospital on the South
13 Shore, that's a long way from Lawrence I tell you.
14 Talk about cultural competence.

15 On the South Shore and again, our IL
16 specialist was the one that was there to happen
17 and get the consumer united with her family.

18 That's one example of where cultural
19 competence would have made the difference in a
20 very hard and long journey for one of our
21 consumers.

22 I'll give three bullet points, No. 1,
23 Northeast Independent Program does support
24 wholeheartedly all of the proposals, No. 2, I want

1 to stress cultural competence which is part of
2 their principles, and No. 3, think about peers on
3 the care team, not just to say it would be nice,
4 no, peers must be on the care team.

5 As someone said earlier, help navigate
6 and guide when even the most eloquent or most
7 knowledgeable consumer needs that clear voice, and
8 the last thing I would say is the consumer choice
9 voluntary enrollment is important because this is
10 the consumers network, beneficiaries' network so
11 nicely described, not the provider net.

12 I'll pass this on to Kelly Ann from our
13 recovery learning community.

14 MS. O'BRIEN: My name is Kelly Ann
15 O'Brien and I work for the Northeast Living
16 Program recovery living community where we are
17 based at ILP and I moved to the Boston area a
18 couple of years ago and come from and worked for
19 the Department of Mental Health from a different
20 state where managed care was the topic of
21 conversation for a couple of years before it was
22 actually implemented statewide.

23 And so, I come to you with I guess some
24 lessons learned and just reiterating what, a lot

1 of what you've already heard today but primarily
2 focusing on having an independent quality
3 management organization that is outside,
4 completely outside of the provider network, but in
5 the hopes that quality is thought of up front, not
6 as an afterthought or as where are you in need as
7 an ombudsman or procedure or appeals process but
8 where it's embedded into the services right from
9 the start.

10 That was a hard lesson learned from
11 people who actually, who were dual eligible in the
12 state I came from who ended up using IL services
13 more often than they had prior to that, so, that
14 was just one lesson I learned being involved in
15 that.

16 Also, consumer choice is important but
17 why is it important? I think rather than just
18 saying consumer choice, consumer choice, well, why
19 is that so critical? Well, I come from the mental
20 health world.

21 As they say, I'm a peer person with a
22 diagnosis and I think without at least the thought
23 you're making a personal choice, there is no
24 possibility for recovery because until you can say

1 for yourself wow, I have this and that means this
2 for me, not from a medical standpoint or a
3 clinical standpoint but what does it mean for me
4 and how does it impact my life, how does it limit
5 my ability to do X, Y and Z, how does it perhaps
6 enhance my other ability to do A, B and C, but
7 until you can see for yourself as a consumer that
8 the choices you make are your life, I mean choice
9 and life kind of go together, without choice, you
10 don't learn things and I think when we talk about
11 creating an ICO or managed care organization on
12 the state leaving for people who are dual
13 eligible, we have to think up front about what
14 quality means and I think we have to also put the
15 question to ourselves, am I receiving quality
16 services now rather than focusing on the mechanism
17 of how things are going to come together, Medicaid
18 and Medicare, what constitutes quality and that's
19 where the consumer voice is pivotal. Thank you.

20 MS. CALLAHAN: Thank you. So, a
21 little time check here, we have about fifteen
22 minutes left and I've got sort of a lot of people
23 left here, so. Lori Johnstone.

24 MS. JOHNSTONE: Hi, my name is Lori

1 Johnstone and I work at Northeast Living Center.
2 I am an IL specialist for deaf and hard of hearing
3 and consumer. For a long time we have struggled
4 for deaf and hard of hearing people. It's been a
5 long struggle.

6 Finally, we just became peer facilitators
7 and we established a deaf and hard of hearing
8 support group in Lawrence and we have two
9 individuals who are here with us today who
10 participate in that group. They love that group,
11 it's enjoyable for them and they have a sense of
12 belonging.

13 They're able to go there to ascend, to
14 feel comfortable and belong, and so, please do not
15 cut those services, support those services. There
16 are other issues but I'm going to keep it short
17 for today because I know you have a list but
18 please do take into consideration deaf and hard of
19 hearing services and what we need.

20 MS. CALLAHAN: Thank you so much.
21 Nanette Goodwin.

22 MS. GOODWIN: I'll submit testimony.

23 MS. CALLAHAN: Thank you. William
24 Sanabria.

1 MR. SANABRIA: Good afternoon
2 everyone, my name is William Sanabria, I work at
3 Northeast Independent Living. I'm also blind and
4 also a dual. The reason why when, I lost
5 everything, my independence, my freedom and I lost
6 my health care, everything. It took me about a
7 year to figure things out but now that I have the
8 choice and I know what it means to regain my
9 independence, I want to keep those choices.

10 I don't want to be pushed into something,
11 you know, to go into a network that's already
12 filled when I've already built my network around
13 me.

14 So, I want to maintain that choice, I
15 want to emphasize that, not only for me but for
16 many other consumers out there.

17 Another one is it affects the quality of
18 life, short-term and long-term. You have people
19 that are dealing with disabilities transitioning
20 into a disability.

21 The services come up short and
22 nonexistent, and so, I just want you guys to
23 please keep that in mind and have, you know, give
24 people the choice and so they can have the options

1 to make those choices because it does affect the
2 quality of their life so we can continue on to
3 live well and also the access to information,
4 trying to navigate to try to get information is
5 like looking for a needle in a haystack.

6 It's not readily accessible. There's
7 many problems with that and with a lack of access
8 to that information, that means we're being
9 restricted because we're not being informed, so,
10 please, if you guys can work on that, not only for
11 myself but many other individuals with all kinds
12 of disability, not just blindness, because
13 information is the key to everything. Thank you.

14 MS. CALLAHAN: Thank you. Jim Lyons.

15 MR. LYONS: Hi, good afternoon, I am
16 Jim Lyons, I apologize, I'm Jim Lyons from
17 Northeast Independent Living Program in Lawrence
18 and I'm the community development and advocacy
19 director and it's definitely getting late and most
20 of what I prepared to say has already I think been
21 presented very well.

22 I really enjoyed the testimonies from
23 people this morning and there were some excellent
24 ones.

1 I think that consumers such as myself and
2 service providers are pretty well informed by the
3 state at this point and to me looking back that
4 says that we have a high level of transparency at
5 this time and I thank the state for that.

6 We hope that continues because at some
7 point in the past during the reorganizations of
8 state government, reshuffling and so on of
9 Medicaid, the transparency kind of went away in
10 the past and what happened was basic end run was
11 done on us folks with disabilities and we hope
12 that doesn't happen and as has been said before,
13 the woman from Mass. Law who said that we clearly
14 need substantial accountability features built
15 into this process and really one of them is ADA
16 compliance and I think my colleagues, June Cowen
17 and Kelly Ann, discussed really well and everybody
18 about how sign language interpreters are needed as
19 well as Americans with Disabilities Act compliance
20 and certainly to give an example of cultural
21 competency, we really need the independent living
22 philosophy throughout this in my opinion and it's
23 been discussed by William and just to give an
24 example, I hope I don't hurt anyone's feelings but

1 when I came here this morning, I came with my
2 colleagues from NILP, Northeast Independent Living
3 Program, and I was with my colleague and friend
4 William and the folks at the registration table
5 asked if he wanted to speak and testify and if you
6 asked me that question, I'll have to tell you you
7 have to ask, I don't know, everybody wants
8 different things and you have to ask people
9 directly.

10 That's the safe thing to do because if
11 you ask me, I'm going to try and educate you, so,
12 thank you very much.

13 MS. CALLAHAN: Thank you. Jo Bower.

14 MS. BOWER: Hi, I'm Jo Bower, also
15 with Northeast Independent Living Programs,
16 Northeast Recovery and Learning Community and I'm
17 only going to speak briefly about the importance
18 of personal choice for people with disabilities,
19 especially those with mental health conditions.

20 Many of us have searched long and hard to
21 find providers who understand our unique needs and
22 we'd be outraged not to mention poorly served if
23 we were to lose access to the care we have sought
24 for so long and often at great cost.

1 On another point, neither health
2 insurance companies nor hospitals nor most groups
3 have any expertise in judging the quality nor the
4 efficacy of community programs.

5 This is one reason why an outside quality
6 assurance party is needed to ensure high quality
7 services in this demonstration. The insurance
8 companies and medical groups are far removed from
9 the day-to-day work of community providers, the
10 challenges they face and whether they do a good
11 job at the local level.

12 Their worlds are far removed from the
13 realm of community based care. Unfortunately, the
14 insurance companies have generally biased their
15 financial resources to the former and shortchanged
16 the latter.

17 These efforts to expand the community
18 system are only beginning to make headway. To
19 make these fledgling gains hostage to the
20 community would be terribly short sighted and I
21 really support the partnering that we see in the
22 Boston Medical Group's pioneering efforts to
23 partner medical care with independent living and I
24 look forward to more work with them as they see

1 their practice expanding, expanding statewide.

2 I'm really excited to hear about that
3 development. Thank you.

4 (The audience applauded.)

5 MS. CALLAHAN: Thank you. Robert
6 Duff.

7 MR. DUFF: I'll pass for now.

8 MS. CALLAHAN: Okay. Al Knapp.

9 MR. KNAPP: Hi, I want to be very
10 frank with you, my name is Al Knapp. As was
11 mentioned, I am from NILP as well. I'm asking
12 specifically and directly that there be no cuts to
13 MassHealth or Medicare funds. Thank you very much
14 for the opportunity to speak.

15 (The audience applauded.)

16 MS. CALLAHAN: Matt Pellegrino.

17 MR. PELLEGRINO: Hi, my name is Matt
18 Pellegrino, advocate with Northeast Living
19 Program, also dual eligible. I just want to talk
20 about two examples of how I'm concerned the choice
21 might be affected by this proposal.

22 One is with durable medical equipment
23 vendors. In my twenty odd years of using a
24 wheelchair, I've yet to find a vendor that

1 provides what I consider quality services but with
2 the way it works now, I can at least see a vendor
3 that I think is the least terrible.

4 I'm referring to the new proposal whether
5 organized by area or some other criteria that my
6 choices of vendors will be limited even more or
7 worse, no choice whatsoever and I'll have to
8 accept whatever vendor has a relationship with the
9 ICO and my doctor's office.

10 Another example is with the doctors I
11 choose to see even, I'm twenty-eight years old, I
12 still see my specialist at Children's Hospital in
13 Boston. I've seen my neurologist literally since
14 I was diagnosed at two months and also see my lung
15 function doctor there and heart specialist at
16 Children's.

17 These doctors know me well, they know how
18 my muscular dystrophy differs from other types of
19 muscular dystrophy or even people with the same
20 diagnosis as me.

21 I don't want my health insurance program
22 to tell me, you know, well, Lahey Clinic in
23 Burlington has a heart specialist and it's closer
24 to you and so we think you should go there.

1 Consumer choice and control needs to be
2 at the center of this new proposal, not service
3 area, cost or any other factor that doesn't have
4 the consumer's best health interest in minds.
5 Thanks.

6 MS. CALLAHAN: Thank you.

7 (The audience applauded.)

8 MS. CALLAHAN: Sybil Feldman.

9 MS. FELDMAN: Hi (inaudible.)

10 MS. GRIFFIN: Do you want me to
11 interpret? Okay, I'll try.

12 MS. FELDMAN: You know me.

13 MS. GRIFFIN: All right, I know you.
14 Go ahead, start talking, Sybil.

15 MS. FELDMAN: I was born with
16 cerebral palsy, I'm now seventy-one years old.

17 MS. GRIFFIN: Wow, I didn't know
18 that, you look pretty good there, Sybil. You
19 don't feel it, huh?

20 MS. FELDMAN: I have hip problems, a
21 lot of pain, I need my medicine, my personal care.

22 MS. GRIFFIN: I need my Medicare and
23 my Medicaid, I can't pay all my bills every month,
24 I'm on a budget. I'm missing that.

1 MS. FELDMAN: I have help on
2 Thursday, Friday and half the day on Saturday half
3 the time.

4 MS. GRIFFIN: I'm missing the last
5 part.

6 MS. FELDMAN: I have to pay for bills
7 every month and it's going up. I can't afford
8 that. I need Medicare and Medicaid to help me
9 survive. Thank you very much.

10 MS. GRIFFIN: Thanks, Sybil.

11 (The audience applauded.)

12 MS. CALLAHAN: Thank you very much.
13 So, here is the story, folks, our time is up and
14 the MBTA has a meeting coming into this room at
15 this time, so, I'm very sorry we don't have the
16 luxury or the option of continuing the meeting
17 longer.

18 It will not be the last time we meet. We
19 will be working hard to consolidate your comments
20 and appreciate it but also that you came down
21 here. If you haven't had a chance to speak and
22 please have written comments or anything that you
23 can send us, we encourage that.

24

1 I'm going to ask folks to exit by the
2 front door, the folks from the MBTA will probably
3 be filing in from the back and we'll try to avoid
4 a traffic jam in here. So, again, thank you very
5 much.

6 (Whereupon, the hearing concluded at
7 1:00 p.m.)

C E R T I F I C A T E

COMMONWEALTH OF MASSACHUSETTS
SUFFOLK, SS.

I, Julie A. Healey, Certified Shorthand
Reporter, Registered Professional Reporter, and
Notary Public in and for the Commonwealth of
Massachusetts, do hereby certify:

That the testimony that is hereinbefore
set forth is a true and accurate record of my
stenotype notes taken in the foregoing matter, to
the best of my knowledge, skill and ability.

IN WITNESS WHEREOF, I have hereunto set
my hand and Notarial Seal this 14th day of
January, 2012.

Julie A. Healey
CSR, RPR
Notary Public

My Commission Expires: March 10, 2017