

NEW BEDFORD HOUSING AUTHORITY

Post Office Box 2081
New Bedford, Massachusetts 02741

STEVEN A. BEAUREGARD
Executive Director

CENTRAL OFFICE:
134 SO. SECOND STREET

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Steven.Beauregard@newbedfordhousingauthority.org

www.newbedfordhousingauthority.org

May 13, 2017

Department of Housing & Community Development
Ms. Florence Juillard
100 Cambridge Street, Suite 300
Boston, MA 02114

Dear Ms. Juillard:

Please accept our A Better Life application for what I know to be a very successful program initiated by the Worcester Housing Authority. As stated in the attached narrative, we manage several similar programs and therefore have no doubt we would be just as successful with the ABL program.

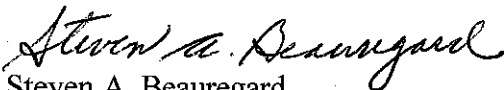
We currently have very successful federally funded resident services program via our ROSS grant. The impact the ROSS Program has had on our residents has been truly amazing. Our FSS program is also doing well as we at this time hold approximately \$97,000.00 in escrow accounts for the participants. Our Social Services Administrator is ready and excited to undertake this project. We have both formal and informal partners that are also ready to move ahead with us in support of this endeavor.

We understand the energy and effort necessary to implement these programs so it would be my recommendation that we focus initially on our two (2) Chapter 200 developments. Many of our 260 families residing in these developments are in great need of the services that the ABL program provides.

We are excited about the prospect of introducing this program to our State residents and anxiously await the decision of your agency.

Sincerely,

NEW BEDFORD HOUSING AUTHORITY



Steven A. Beauregard
Executive Director

State Form
6-1-17

CERTIFICATE


I, the undersigned, the duly appointed, qualified, and acting Secretary of the New Bedford Housing Authority, do hereby certify:

That the attached extract from the Minutes of a **Regular Meeting** of the members of said Authority, held on **June 1, 2017** is a true and correct extract of the original Minutes of said meeting on file and of record insofar as said original Minutes related to the matters set forth in the attached extract, and

That on the date of this meeting each member present and voting was a resident of the City of New Bedford, and

That notice of such meeting was duly filed more than forty-eight hours prior thereto with the City Clerk of the City of New Bedford in accordance with the requirements of Chapter 303 of the Acts of 1975 inserted in the Massachusetts General Laws by Chapter 39 Section 23B as amended.

IN WITNESS WHEREOF, I have hereunto set my hand and the seal of said New Bedford Housing Authority this 5th day of June, 2017.


Steven A. Beauregard

SEAL

(DHCD)

**EXTRACT FROM MINUTES OF A REGULAR MEETING
OF THE BOARD OF COMMISSIONERS
OF THE NEW BEDFORD HOUSING AUTHORITY
HELD ON THE 1ST DAY OF JUNE, 2017**

The members of the New Bedford Housing Authority met in a **regular meeting** session at 134 South Second Street in the City of New Bedford, Massachusetts, at 4:30 p.m. on **June 1, 2017**. The meeting was called to order by the Chairperson; and upon roll call, those present and absent were as follows:

PRESENT:

Timothy P. Walsh, Chairperson
Leona J. Fisher, Treasurer
Cynthia L. Edwards
Bruce J. Oliveira

ABSENT:

Melvin L. Davis, Vice Chairperson

The Chairperson declared a quorum present.

The following resolution was introduced by the Chairperson, read in full, and considered:

RESOLUTION NO. 66-17

***BE IT RESOLVED by the members of the New Bedford Housing Authority to
Approval to submit an Application to DHCD for A Better Life (ABL) Planning Grant.***

Cynthia L. Edwards moved that the foregoing resolution be adopted as introduced and read.
Bruce J. Oliveira seconded the motion; and upon roll call, the Ayes and Nays were as follows:

AYES

Timothy P. Walsh
Leona J. Fisher
Cynthia L. Edwards
Bruce J. Oliveira

NAY

The Chairperson declared the said motion carried and the said resolution adopted.

Overview

The New Bedford Housing Authority understands the value of resident service programs and the impact that they can have in the lives of the population we serve. For many years NBHA has received funding for an elderly/disabled coordinator at our State elderly developments. We have seen first-hand the impact these services have in assisting residents to age in place with issues ranging from proper medical care, nutrition, elder abuse, advocacy, tenancy preservation or just a simple wellness care. The program has been so successful that the Authority invested and expanded the program into the state developments.

In 2010, the Authority was awarded a Resident Opportunity for Self-Sufficiency (ROSS) grant enabling us to hire two (2) ROSS Coordinators. What began with 11 community partners has now grown to 35 partners with over 200 adult and youth residents receiving assistance from the program. Since its inception, our ROSS program has met or exceeded all its metrics benchmarks. Residents have been successfully engaged in the development of personal and familial service plans and have completed educational goals and obtained employment. Several residents have moved on to purchase their own homes and move out of public housing.

As a part of our current resident service programs, the Housing Authority runs three (3) very successful afterschool programs. We have systematically increased our connections with the New Bedford Public Schools and we have stationed a new ROSS Resident Service Coordinator to work out of one of the city's middle schools to aid our housing students and their families whom attend this school.

The Authority has made education a priority for all its residents. We are currently in partnership with the New Bedford Public Schools working on issues around academic achievement, attendance and family engagement. Some of the projects that we have undertaken as part of this partnership include:

- ESOL Classes - Along with the NB Public Schools Adult Education Program and the City of New Bedford's Community Services Department, we offer ESOL classes on site at several of our developments.
- Literacy Technology - We partnered with a local bank and purchased 40 tablets for the 2nd and 3rd grade classes at a local elementary school. The purchase of tablets that will support increased time spent on reading. These tablets are used with the interactive literacy MyOn software where teachers can obtain measurable results as to how much reading the student is doing and at what level are his/her reading capabilities.
- Book Rich Environments - We are one of the lead agencies in the Campaign for Grade Level Reading (GRL) and we were recently named one of the 40 agencies in the country to make the Honor Roll because of our work in supporting book rich environments for children. This distinction was awarded in part due the work done in providing children with books through a grant awarded by WGBH.
- Family Engagement - In conjunction with the Campaign for Grade Level Reading we are part of the first national initiative that brings local libraries and the housing authorities together to increase access to libraries and books to residents of public housing. Over the next three months we will be distributing more than 3000 books to children residing in public housing.

In 2012, the Authority was awarded a grant for an FSS coordinator to assist families with self-sufficiency. Shortly after the award was granted, the Department of Housing & Urban Development (HUD) issued a directive that they erred in their awards to housing authorities and thus rescinded the funding. Understanding the importance of the program, we decided to self-fund what is now a very successful FSS program with forty-nine (49) active participants. Participants are supported in the development of individual service plans that have successfully supported them in reaching personal, educational and employment goals.

In 2015, we partnered with P.A.C.E. Youthbuild, a program of our local CAP agency, and were successful in obtaining a \$250,000 job training grant to assist our residents who are 25 – 55 years of age. This grant has assisted our residents in job training skills, obtaining a GED, ESOL, and financial literacy skills. In addition to this partnership we also work with our local career center to engage residents in training programs and job seeking services.

Community partnerships have been instrumental to the success of all our resident service programs. Our partnerships afford us the capability to connect our resident with the services they need when they are needed. Our partnerships range from organizations whose focus is education like the New Bedford Public Schools, Bristol Community College and the University of Dartmouth. We also have health and wellness partners such as Southcoast Healthcare Systems and the Greater New Bedford Community Health Center. We have worked with our Workforce Investment Board and the local career center to connect our resident with employment and training opportunities. The Housing Authority currently has a list of 35+ partners across many disciplines. This is a testament to our team's ability to positively engage with organizations to meet the needs of our residents. (ATTACHMENT A) As part of this submission we have included letters of support from key organizations in the city that are ready to expand the services and programs they offer to include our A Better Life participants.

It is evident that the New Bedford Housing Authority is well suited to successfully implement the A Better Life Program. Our Resident Services Team is experienced in case management, advocacy and service coordination. They work with multiple agencies across disciplines to ensure that our residents are supported in the achievement of their personal, educational and employment goals. The Team has also been trained in the "Your Money Your Goals" financial literacy program. The new resident service coordinator/coach will be someone who has similar knowledge base and the skillset to empower residents in addressing short and long term challenges in a way that reduces risks and allows them to successfully complete educational, employment and life goals.

Budget

The ability to engage the residents and additional community partners is a critical element to the success of programs like this. Having funds available to strategically implement activities that will enhance our ability to recruit and retain participants and potential employers is a plus. Our budget reflects key pieces that will support the success of our capacity to engage and retain said pieces. We have also included the development and implementation of a program evaluation to ensure quality programming. (ATTACHMENT B)

Projected Timeline

Given the Housing Authority's experience in the implementation of resident support programs, we would suggest a very aggressive timeline for implementation. We currently have an administrator for the program in place and our job descriptions will only require minor variations.

We firmly believe we could be operational immediately after the coaches are in place. Our seasoned leadership team (includes executive staff, human resources and the resident services administrator) are ready to move forward immediately upon notification of the award.

- Anticipate the hiring of marketing agent, outreach personnel, facilitators and evaluator (30 days from receiving award notification)
- Development and implementation of planning activities (within 60 days from receiving award notification) that include
 - Marketing materials
 - Web site development
 - Outreach calendar
 - Resident survey
 - Employer survey
 - Community conversations
- Work with evaluator to define metrics for quality evaluation of data, systems and program outcomes

Capacity to measure

The ability to measure outcomes is an essential part of the resident service infrastructure. The Housing Authority has made continuous improvements in our ability to collect and document data as shown in the recent upgrade of our MIS software, Tenmast. Tenmast allows the collection of data and the ability to generate reports as needed. Some of what will be captured through this method will include:

- Case management
- Income changes
- Employment and education changes
- Escrow

In addition to what is captured in Tenmast, our resident services team will use the following documentation to track the participant's engagement and progress with the following:

- Intake/Contract of Participation
- Individual Service Plans
- Release/Receipt of Information
- FAFSFA
- Transcripts
- Certifications

- Letters of Recommendations
- Awards/Diplomas
- Working Documents (resume, assessments, etc.)

The prescribed documentation should follow the participant's engagement in all the essential program components that include but are not limited to assessment, life skills trainings, money management, employment soft skills, community service and formal and informal education programs. (ATTACHMENT C)

Staffing

The Housing Authority currently has a comprehensive resident services team. The Resident Services Administrator came to the housing authority with over 20 years of experience in working with families, supervisory skills and non-profit management. Prior to joining the NB Housing Authority, she was one of the founding staff members and Assistant Executive Director of Our Sisters' School, a successful independent all-girls school. Her experience also includes the oversight of an integrated family support program based in one of the public school's largest elementary schools and working in the employment and training sector for the local Career Center.

The other members of the team including the outreach staff will be selected to be reflective of the community they are serving with their professional experience, cultural competence and linguistic capabilities. The team is currently able to provide services in English, Spanish, Portuguese and Creole. This is reflective of the demographics of the population we serve. The ability of this team to establish positive and effective rapport with the residents is one of its greatest strengths. All the team members have a background in working with low-income, culturally diverse populations. We will look for the new RSC ABL Coach to have the skillset to work with our team and our residents as an integral part of the resident services team.

**NBHA Partnerships
2016-2017**

Agency	Services
Birth - 3rd Partnership	Family Engagement & Literacy
Boys & Girls Club of America	Youth Enrichment Program
Boys Scouts	Boys Enrichment Programs
Brandon Woods	On-site elder workshops
Bristol Community College	Adult Secondary Education/Lifeworks
Child & Family Services	Mental Health Services
City of New Bedford Community Services	a Second Language Program,
City of New Bedford Council on Aging	Medical Transportation
City of New Bedford Office of Housing and Community Development	First Time Home Buyers Program
Coastline Elderly Services	Meals on Wheels, Elder Related Programs & Services
Family Resource & Development Center	Parenting Support/Education
Community Economic Development Corporation	Tax Preparation
Dennison Memorial Community Center	Youth Enrichment Program
Gifts to Give	Community Engagement
GNB WIB / Career Center	Employment & Training
Greater New Bedford Community Health Center	Health & Wellness, Smoking Cessation
Immigrants' Assistance Center	Immigration Advocacy/ESOL
Mass in Motion	Health & Wellness
Mass Migrant Workers Program	Migrant Education
Neighborhoods United	Family Enrichment Activities
New Bedford Police Department	Public Safety
New Bedford Public Schools	NBHA/NBPS Partnership
NorthStar Learning Centers	Youth Enrichment Program
P.A.C.E. Headstart	Early Childhood Programs
P.A.C.E. Incorporated	Tax Preparation
Senior Whole Health	On-site elder workshops
Southcoast Healthcare Systems	Health & Wellness Screenings, Smoking Cessation, Vaccines, Youth Workshops
Southcoast Youth Alliance	Afterschool Programs
The Salvation Army	Family Fun Nights, Food Pantry, Family Support, Culinary Class
U Mass Dartmouth College of Nursing	Community Nursing
United New Bedford	Community Engagement
United Way of Greater New Bedford	Family Support
Venelia Gardens, Inc.	Therapeutic Mentoring
YMCA Southcoast	Health & Wellness
YWCA of Southeastern MA	Girls Enrichment Programs

ATTACHMENT A

**DCHD ABL
PLANNING GRANT BUDGET**

ABL Planning Grant Budget

Marketing

Marketing Strategist	\$	20,000.00
Web-site Development	\$	15,000.00
Marketing Materials	\$	10,000.00
	\$	45,000.00

Outreach

Outreach staff	\$	10,000.00
Facilitators	\$	2,000.00
Outreach events	\$	5,000.00
Outreach materials	\$	2,500.00
	\$	19,500.00

Program Evaluation

Design & Implementation	\$	25,000.00
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TOTAL \$ **89,500.00**

Work and Education Requirements

- 25 Hours per week
- Completion of full battery of assessments
 - Interest Inventory (Myers Briggs, Harrington O'Shea)
 - TABE
 - BEST Plus
- Completion of Life Skills Training
 - Parenting
 - Social/Emotional
 - Childcare
 - Meal Preparation
 - Homemaking
 - Chore Charts
- Money Management
 - Transitioning your Finances to a Weekly/Bi-weekly Salary
 - Budgeting
 - Establishing Credit
 - Establishing Savings
 - Holidays & Birthdays
 - Back to School
- Employment Soft Skills
 - Resume Writing
 - Cover Letters
 - Dressing for Success
 - Personal Hygiene
 - Club vs. Workplace
 - Work Ethics
 - Conflict Resolution
 - Time Management
 - Organization
 - Prioritizing
 - Stress Management
 - Customer Service
 - Self - Evaluation
 - Perception does not match their skillset
 - Self-Promoting
 - Weaknesses vs. Strengths
- Community Service
 - Career Exploration
 - Service Volunteerism
- Formal Education Programs
 - ESOL
 - ABE/GED
 - Adult Diploma Program
 - Post-Secondary Enrollment
- On-the-Job Trainings/Internships
 - Skills Assessment

ATTACHMENT C



CITY OF NEW BEDFORD
JONATHAN F. MITCHELL, MAYOR

May 30, 2017

Florence Juillard, Economic Prosperity Programs Manager
Commonwealth of Massachusetts
Department of Housing and Community Development
100 Cambridge Street, Suite 300
Boston, MA 02114

Dear Ms. Juillard:

I write in support of the New Bedford Housing Authority's response to the Notice of Funding Availability for the "A Better Life" (ABL) planning grant. The New Bedford Housing Authority is committed to supporting its residents in obtaining the necessary education and employment skills to become integral members of the Commonwealth's workforce. The ABL grant will support the Housing Authority's mission to provide its residents with the services they need to reach their goals of self-sufficiency.

My administration strongly supports the NBHA in their myriad efforts to provide their residents with pathways out of poverty and ultimately out of public housing, so that these units can be made available to other New Bedford residents in need of a stable living situation from which to begin their own pathways to self-sufficiency. My office works closely with the leadership of the NBHA to facilitate resident access to City programs and services which, along with NBHA's existing on-site resident services, expand opportunity and access for families living in public housing. A recent example of such a collaboration is my soon-to-be-launched community-wide literacy initiative, to which the NBHA is a core partner.

Our community is grateful for the opportunity that DHCD is providing with this grant. Through the funding of the DHCD ABL grant, we will be able to work with the New Bedford Housing Authority to expand existing programs and systems and create new ones that will open doors to improved educational attainment, employment opportunities, and community engagement within our city's state public housing developments. Through this work we believe that we will be able to make a difference in the lives of many public housing residents.

Thank you for your consideration.

Sincerely,


Jon Mitchell



Fall River • New Bedford • Attleboro • Taunton • eLearning • eHealth
800 Purchase Street, New Bedford, MA 02740 • 508.678.2811 ext. 4000 • bristolcc.edu

May 19, 2017

Florence Juillard, Economic Prosperity Programs Manager
Commonwealth of Massachusetts
Department of Housing and Community Development
100 Cambridge Street, Suite 300
Boston, MA 02114

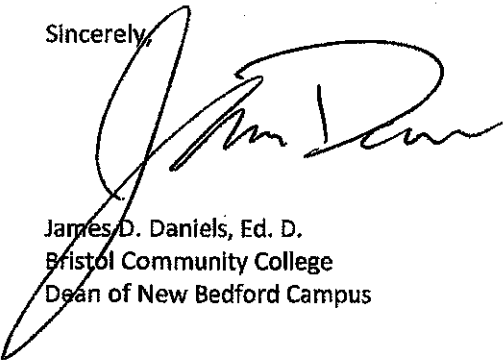
To Whom It May Concern:

We are writing this letter in support of the New Bedford Housing Authority's proposal to the Notice of Funding Availability for the "A Better Life" (ABL) planning grant. The New Bedford Housing Authority is committed to support its residents in obtaining the necessary education and employment skills needed to become an integral part of today's workforce. The ABL grant will support the housing authority's mission to provide its residents with the detailed services needed to reach their goals of self-sufficiency.

Bristol Community College, the downtown New Bedford Campus will support the New Bedford Housing Authority with college information, Financial Aid information as well as advising and registration assistance. The college offers not only degree programs but many certificate programs that lead directly into the workforce. The college, in support of this grant, will provide a variety of services as needed to the New Bedford Housing Authority to recruit and assist residents in transitioning into the workforce and earn a sustainable wage. Our programs offer a strong foundation in liberal arts and sciences; career-ready education in health sciences, engineering and technology, and business; and comprehensive developmental education and adult literacy services; delivered in a learner-centered, supportive community. The College also develops active partnerships with business and industry, preK-12, colleges and universities, and social service agencies to maintain relevance and effectiveness of all credit and noncredit programming. We value and respect diversity within the College and the world. Bristol Community College prepares well-rounded learners for employment and for life.

Our community is grateful for the opportunity that DHCD is providing with this grant. Through the funding of the DHCD ABL grant, we will be able to work with the New Bedford Housing Authority to develop programs and systems that will open doors to better educational attainment, employment opportunities and community engagement within our city's state public housing developments. Together through this work we believe that we will be able to create opportunities and make a difference in their lives.

Sincerely,



James D. Daniels, Ed. D.
Bristol Community College
Dean of New Bedford Campus



NEW BEDFORD PUBLIC SCHOOLS

PAUL RODRIGUES ADMINISTRATION BUILDING

455 COUNTY STREET

NEW BEDFORD, MASSACHUSETTS 02740

www.newbedfordschools.org

(508) 997-4511

Fax (508) 991-7483

JASON DeFALCO, Ed.D.
CHIEF ACADEMIC OFFICER

HEATHER EMSLEY
EXECUTIVE DIRECTOR OF
HUMAN CAPITAL SERVICES

KIMBERLI A. BETTENCOURT
EXECUTIVE DIRECTOR OF
SPECIAL EDUCATION & STUDENT SERVICES

ANDREW O'LEARY
BUSINESS MANAGER

SONIA WALMSLEY
EXECUTIVE DIRECTOR OF
EDUCATIONAL ACCESS & PATHWAYS

PIA DURKIN, Ph.D.
SUPERINTENDENT

"We are committed to developing a community of learners who are academically proficient, demonstrate strong character and exhibit self-confidence."

May 19, 2017

Florence Juillard, Economic Prosperity Programs Manager
Commonwealth of Massachusetts
Department of Housing and Community Development
100 Cambridge Street, Suite 300
Boston, MA 02114

To Whom It May Concern:

We are writing this letter in support of the New Bedford Housing Authority's proposal to the Notice of Funding Availability for the "A Better Life" (ABL) planning grant. The New Bedford Housing Authority is committed to support its residents in obtaining the necessary education and employment skills needed to become an integral part of today's workforce. The ABL grant will support the housing authority's mission to provide its residents with the detailed services needed to reach their goals of self-sufficiency.

New Bedford Public Schools serves the educational needs of over 13,000 students. Thousands of the children served by the New Bedford Public Schools live in public housing. Therefore, a strong partnership between the New Bedford Housing Authority and the School Department is a must and thankfully has been in place over the past four years. While each of our students bring tremendous skills and assets into school each day, they also bring challenges and opportunities. It is through a seamless supportive web of services and community collaboration that these barriers can be removed, and our students and families attain both academic and non-academic success. Through an existing collaborative relationship with the Housing Authority we have been able to provide "e-readers" to grade 2 and 3 students at the Pacheco Elementary School. We have family support workers at three of our elementary schools, one of our middle schools and New Bedford High School. English classes are being taught in targeted housing communities, and standing meetings are regularly held between the senior leadership of the Housing Authority and the School Department to monitor key partnership activities and discuss ways to strengthen the existing partnership.

Our community is grateful for the opportunity that DHCD is providing with this grant. Through the funding of the DHCD ABL grant, we will be able to work with the New Bedford Housing Authority to develop programs and systems that will open doors to better educational attainment, employment opportunities and community engagement within our city's state public housing developments. Together through this work we believe that we will be able to create opportunities and make a difference in their lives.

Please feel free to outreach me should you have any further questions.

Sincerely,

Dr. Jason DeFalco
Chief Academic Officer, New Bedford Public Schools

The New Bedford Public Schools do not discriminate on the basis of age, gender, race, color, religion, ethnicity, national origin, disability, sexual orientation, ancestry, homelessness, gender identity or gender expression.



May 30, 2017

Florence Juillard, Economic Prosperity Programs Manager
Commonwealth of Massachusetts
Department of Housing and Community Development
100 Cambridge Street, Suite 300
Boston, MA 02114

Dear Ms. Juillard,

We are writing this letter in support of the New Bedford Housing Authority's proposal to the Notice of Funding Availability for "A Better Life" (ABL) planning grant. The New Bedford Housing Authority is committed to supporting its residents in obtaining the education and employment skills needed to become an integral part of today's workforce. The ABL grant will support the housing authority's mission to provide its residents with the detailed services needed to reach their goals of self-sufficiency.

Southcoast Health is proud of our mission of providing high quality affordable healthcare to our patients and proud of our tradition of eliminating the barriers that prevent access to care. We are pleased to work with the New Bedford Housing Authority on efforts to mitigate the social determinants of health by providing access to healthy food, a good education, transportation and a better quality of life.

For the past decade, Southcoast has been the major health partner in the New Bedford Housing Authority's efforts to improve the lives and health of public housing residents.

Our community is grateful for the opportunity that DHCD is providing with this grant. Through the funding of the DHCD ABL grant, we will be able to work with the New Bedford Housing Authority to develop programs and systems that will open doors to better educational attainment, employment opportunities and community engagement within our City's state public housing developments. Together through this work we believe that we will be able to create opportunities and make a difference in their lives.

Sincerely,

Kerry A. Mello, Community Benefits Manager
Southcoast Health System



Greater New Bedford
**Workforce
Investment
Board, Inc.**

Charting the Course for Workforce Development

Quest Center
1213 Purchase Street, Box 11
Offices on the 2nd Floor
New Bedford, MA 02740-6694
Tel: 508-979-1504
Fax: 508.979.5680
www.GNBWIB.org

May 19, 2017

Florence Juillard, Economic Prosperity Programs Manager
Commonwealth of Massachusetts
Department of Housing and Community Development
100 Cambridge Street, Suite 300
Boston, MA 02114

To Whom it May Concern:

We are writing this letter in support of the New Bedford Housing Authority's (NBHA) proposal to the Notice of Funding Availability for the "A Better Life" (ABL) planning grant. The New Bedford Housing Authority is committed to support its residents in obtaining the necessary education and employment skills needed to become an integral part of today's workforce. The ABL grant will support the housing authority's mission to provide its residents with the detailed services needed to reach their goals of self-sufficiency.

The Greater New Bedford Workforce Investment Board (WIB) has been a perennial collaborative partner with the NBHA on numerous initiatives intended to assist its residents attain education and training goals. The WIB clearly supports the Better Life grant deliverables and is excited about the requirement of an onsite employment counselor. Currently the WIB is in its initial stages of designing and implementing a Memorandum of Understanding with federally mandated Career Center partners. While the NBHA is not mandated, it is the intention of the WIB to engage this agency in the upcoming year as a local entity that contributes and operates within the overall workforce system. Further, the WIB will encourage the collaboration of NBHA and our Career Center Operator to share services where gaps exist to maximize and deliver a holistic service plan to benefit NBHA residents.

Our community is grateful for the opportunity that DHCD is providing with this grant. Through the funding of the DHCD ABL grant, we will be able to work with the New Bedford Housing Authority to develop programs and systems that will open doors to better educational attainment, employment opportunities and community engagement within our city's state public housing developments. Together through this work we believe that we will be able to create opportunities and make a difference in their lives.

Sincerely,

James D. Oliveira
Executive Director/CEO

A non-profit corporation serving

Acushnet • Dartmouth • Fairhaven • Freetown • Lakeville • Marion • Mattapoisett • New Bedford • Rochester • Wareham

LIVE UNITED™
GIVE. ADVOCATE. VOLUNTEER.



United Way
of Greater New Bedford

Community Building Mini-Grants
FamilyWize
Hunger Commission
Mass 2-1-1
New Bedford Community Connections Coalition
Summer Fund
VolunteerSouthCoast.org

Acushnet

Dartmouth

Fairhaven

Freetown

Marion

Mattapoisett

New Bedford

Rochester

Wareham

May 19, 2017

Florence Juillard, Economic Prosperity Programs Manager
Commonwealth of Massachusetts
Department of Housing and Community Development
100 Cambridge Street, Suite 300
Boston, MA 02114

Dear Ms. Juillard,

I am writing this letter in support of the New Bedford Housing Authority's proposal to the Notice of Funding Availability for the "A Better Life" (ABL) planning grant. The New Bedford Housing Authority (NBHA) is committed to support its residents in obtaining the necessary education and employment skills needed to become an integral part of today's workforce. The ABL grant will support the housing authority's mission to provide its residents with the detailed services needed to reach their goals of self-sufficiency.

We have an extensive history working with the New Bedford Housing Authority. We are collaborating on a variety of efforts in the city to enhance the lives of residents. We currently partner with NBHA on several community initiatives including sharing a Community Outreach position in a targeted neighborhood as well as working with the local school system.

Our community is grateful for the opportunity that DHCD is providing with this grant. Through the funding of the DHCD ABL grant, we will be able to work with the New Bedford Housing Authority to develop programs and systems that will open doors to better educational attainment, employment opportunities and community engagement within our city's state public housing developments. Together through this work we believe that we will be able to create opportunities and make a difference in their lives.

If you have any questions or would like to discuss my support in further detail, please feel free to contact me at (508) 994-9625, extension 212.

Sincerely,

A handwritten signature in black ink that reads "Michelle N. Hantman". The signature is written in a cursive, flowing style.

Michelle N. Hantman

President & CEO



**New Bedford Police Department
Office of the Chief of Police**

871 Rockdale Avenue, New Bedford, MA 02740
Phone: 508-991-6300 Fax: 508-961-3022

Jonathan F. Mitchell
Mayor

Joseph C. Cordeiro
Chief of Police

Paul J. Oliveira
Deputy Chief of Police
May 24, 2017

Florence Juillard, Economic Prosperity Programs Manager
Commonwealth of Massachusetts
Department of Housing and Community Development
100 Cambridge Street, Suite 300
Boston, MA 02114

Dear Ms. Juillard:

We are writing this letter in support of the New Bedford Housing Authority's proposal to the Notice of Funding Availability for the "A Better Life" (ABL) planning grant. The New Bedford Housing Authority is committed to support its residents in obtaining the necessary education and employment skills needed to become an integral part of today's workforce. The ABL grant will support the housing authority's mission to provide its residents with the detailed services needed to reach their goals of self-sufficiency.

We have an incredible partnership with the New Bedford Housing Authority. Our departments work collaboratively daily to ensure a high quality of life and reduce crime and violence in their neighborhoods. This grant will enhance our efforts in reducing crime in providing alternative opportunities for our residents.

Our community is grateful for the opportunity that DHCD is providing with this grant. Through the funding of the DHCD ABL grant, we will be able to work with the New Bedford Housing Authority to develop programs and systems that will open doors to better educational attainment, employment opportunities and community engagement within our city's state public housing developments. Together through this work we believe that we will be able to create opportunities and make a difference in their lives.

Sincerely,

A handwritten signature in black ink, appearing to read "Joseph C. Cordeiro".

Joseph C. Cordeiro
Chief of Police

JCC/kan