

OFFICE OF PERFORMANCE MANAGEMENT AND OVERSIGHT

Reporting Entity Fiscal Year 2018 Annual Report

Reporting Agency Overview

Reporting Agency Name

Massachusetts Office of Business Development

General Description

The Massachusetts Office of Business Development serves as the umbrella organization for all business development activity on behalf of the state. The Commonwealth is divided into six regions, each led by a regional Director who reports to Executive Director.

The Massachusetts Office of Business Development offers a range of expertise and services to help business flourish in Massachusetts. The Massachusetts Office of Business Development's staff operates regionally statewide, so that the Agency can provide on-the-ground knowledge and viable connections for businesses. The Massachusetts Office of Business Development works closely with the private and public sectors to coordinate a range of resources, including financing opportunities, workforce training and site selection.

The Massachusetts Office of Business Development oversees and manages the Economic Development Incentive Program (EDIP), a tax incentive program designed to foster full-time job creation and to stimulate business growth across the Commonwealth. Companies eligible for the Economic Development Incentive Program may receive state and local tax incentives in exchange for full-time job creation, manufacturing job retention and private investment commitments.

Agency Mission

The Massachusetts Office of Business Development's mission is to strengthen the economy of Massachusetts by promoting job growth and retention, specifically with Economic Development Incentive Program which is designed for eligible businesses that seek to relocate or expand their operations in Massachusetts; and by facilitating access to resources, helping businesses thrive in the state.

Agency Budget funded by the Commonwealth of Massachusetts

\$11,915,928 (\$8,915,928 + \$3,000,000 capital funding for the zoo)

Agency Total Budget (including Commonwealth of Massachusetts funding)

\$11,915,928 (\$8,915,928 + \$3,000,000 capital funding for the zoo)

Agency Budget funded by the Commonwealth of Massachusetts *Expended*

\$11,378,027.84 (\$8,378,027.84 + \$3,000,000.00 capital funding for the zoo)

PROGRAM & INITIATIVES

Program / Initiative Information

Program / Initiative #1

Name

Economic Development Incentive Program (EDIP)

Program Citation (Legislation) - if applicable

Section 3B(c) of Chapter 23A of the Massachusetts General Laws

Legislation Website Link - if applicable

Bill Item Number - if applicable

Program / Initiative Website Link - if one exists

<http://www.mass.gov/hed/economic/eohed/bd/econ-development/>

Description of Program / Initiative

The Economic Development Incentive Program is a tax incentive program designed to foster job creation and stimulate business growth throughout the Commonwealth.

Fiscal Year 2018 Line Item Number (##### - #####) - if applicable

not applicable

Fiscal Year 2018 Budget

\$20,000,000 (tax credit)

*Additional Details

The Economic Development Incentive Program files a separate annual report that includes additional details regarding approvals etc.

Program / Initiative #2

Name

Regional Economic Development Organizations (REDO) Grant Program

Program Citation (Legislation) - if applicable

Legislation Website Link - if applicable

<https://malegislature.gov/Laws/SessionLaws/Acts/2017/Chapter47>

Bill Item Number - if applicable

Program / Initiative Website Link - if one exists

<http://www.mass.gov/hed/economic/eohed/bd/red/>

Description of Program / Initiative

The Regional Economic Development Organization grant program supports regional economic development organizations as they work to support the business community and promote significant clusters.

Fiscal Year 2018 Line Item Number (##### - #####) - if applicable

7007-0150

Fiscal Year 2018 Budget

\$300,000.00

Total Fiscal Year 2018 Budget expended

\$296,275.00

Total Budget (Total \$, including other sources)

\$296,275.00

Details of additional funding sources

Program / Initiative #3

Name

Manufacturing Matching Grant (SBANE)

Program Citation (Legislation) - if applicable

Legislation Website Link - if applicable

<https://malegislature.gov/Laws/SessionLaws/Acts/2017/Chapter47>

Bill Item Number - if applicable

Program / Initiative Website Link - if one exists

Description of Program / Initiative

The Manufacturing Matching grant program helps Massachusetts -based manufacturing companies hire 3rd party consultants for projects needed to improve the company's bottom line or assist as they undergo a business transition.

Fiscal Year 2018 Line Item Number (##### - #####) - if applicable

7007-1641

Fiscal Year 2018 Budget

\$242,500.00

Total Fiscal Year 2018 Budget expended

\$240,075.00

Total Budget (Total \$, including other sources)

\$240,075.00

Details of additional funding sources

Program / Initiative #4

Name

Worcester Biotech

Program Citation (Legislation) - if applicable

Legislation Website Link - if applicable

<https://malegislature.gov/Laws/SessionLaws/Acts/2017/Chapter47>

Bill Item Number - if applicable

Program / Initiative Website Link - if one exists

Description of Program / Initiative

For the operation and maintenance of the Massachusetts Biotechnology Research Institute for the commercialization of new, academic-based research and development and raising the scientific awareness of the communities of the commonwealth

Fiscal Year 2018 Line Item Number (##### - #####) - if applicable

7007-0500

Fiscal Year 2018 Budget

\$242,500.00

Total Fiscal Year 2018 Budget expended

\$242,500.00

Total Budget (Total \$, including other sources)

\$242,500.00

Details of additional funding sources

Program / Initiative #5

Name

Commonwealth Zoological Programs

Program Citation (Legislation) - if applicable

Legislation Website Link - if applicable

<https://malegislature.gov/Laws/SessionLaws/Acts/2017/Chapter47>

Bill Item Number - if applicable

Program / Initiative Website Link - if one exists

Description of Program / Initiative

Funding for the operation of the Commonwealth Zoological Corporation pursuant to Chapter 92B of the General Laws.

Fiscal Year 2018 Line Item Number (##### - #####) - if applicable

7007-0952

Fiscal Year 2018 Budget

\$4,350,000.00

Total Fiscal Year 2018 Budget expended

\$4,350,000.00

Total Budget (Total \$, including other sources)

\$4,350,000.00

Details of additional funding sources

Program / Initiative #6

Name

Microlending

Program Citation (Legislation) - if applicable

Legislation Website Link - if applicable

<https://malegislature.gov/Laws/SessionLaws/Acts/2017/Chapter47>

Bill Item Number - if applicable

Program / Initiative Website Link - if one exists

<https://www.mass.gov/orgs/massachusetts-office-of-business-development>

Description of Program / Initiative

The Microlending Program seeks to spur job creation across the Commonwealth, support entrepreneurship and small business growth, and build community wealth, by lowering the barriers to capital access faced by small businesses.

Fiscal Year 2018 Line Item Number (##### - #####) - if applicable

7007-0801

Fiscal Year 2018 Budget

\$100,000.00

Total Fiscal Year 2018 Budget expended

\$100,000.00

Total Budget (Total \$, including other sources)

\$100,000.00

Details of additional funding sources

Program / Initiative #7

Name

Zoo New England

Program Citation (Legislation) - if applicable

Legislation Website Link - if applicable

Bill Item Number - if applicable

Program / Initiative Website Link - if one exists

Description of Program / Initiative

Capital line for Zoo New England - Funding will be used for capital improvements, upgrades, upkeep, purchases of equipment, and management of all zoo facilities

Fiscal Year 2018 Line Item Number (##### - #####) - if applicable

7007-6300

Fiscal Year 2018 Budget

\$3,000,000.00

Total Fiscal Year 2018 Budget expended

\$3,000,000.00

Total Budget (Total \$, including other sources)

\$3,000,000.00

Details of additional funding sources

**OUTCOMES OF GOALS LISTED WITHIN AGENCY'S FISCAL YEAR 2018
OFFICE OF PERFORMANCE MANAGEMENT & OVERSIGHT ANNUAL PLAN**

Goal: Job creation, retention, and business engagement

Opportunities for All Category: Business Citizens Communities

Relevant Program(s) & Initiative(s)	Metrics	Completed?	Results -or- Reason why not complete
Direct interface with businesses across the Commonwealth and leverage Regional Economic Development Organization and other regional contacts across the public, private and academic sectors	# of jobs created and retained, private investments	Yes	In addition to Economic Development Incentive Program projects, the Massachusetts Office of Business Development's partners helped create 589 jobs, retaining 1,918 with a private investment of \$106,625,000 in Fiscal Year 2018.

Goal: Ease of Doing Business

Opportunities for All Category: Business Citizens Communities

Relevant Program(s) & Initiative(s)	Metrics	Completed?	Results -or- Reason why not complete
Effectively strengthen partnerships with quasi agency Mass Growth Capital Corp (Massachusetts Growth Capital Corporation), and economic development organizations to enhance economic development across all regions of Massachusetts	# of businesses received assistance	Yes	2,234 businesses received technical assistance through Massachusetts Growth Capital Corporation, resulting in 493 new businesses

Effectively strengthen partnerships with quasi agency Mass Growth Capital Corp (Massachusetts Growth Capital Corporation), municipalities, and economic development organizations to enhance economic development across all regions of Massachusetts	businesses/projects referred to the Massachusetts Office of Business Development from Regional Economic Development Organizations	Yes	112 small businesses received services from Regional Economic Development Organizations, of which 61 businesses were referred to the Massachusetts Office of Business Development
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Goal: Pipeline management

Opportunities for All Category: Business Citizens Communities

Relevant Program(s) & Initiative(s)	Metrics	Completed?	Results -or- Reason why not complete
Active outreach to municipalities and communities for economic development opportunities	# of opportunities won/lost	Yes	248 closed opportunities (153 won, 95 lost or no longer interested); 70 open projects

Goal: Collaboration with key partners

Opportunities for All Category: Business Citizens Communities

Relevant Program(s) & Initiative(s)	Metrics	Completed?	Results -or- Reason why not complete
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<p>Continue to work with key partners to better facilitate economic development efforts.</p>	<p># of outreach events, meetings</p>	<p>Yes</p>	<ul style="list-style-type: none">• Held 44 days of office hours (monthly and quarterly) around the Commonwealth with partners.• Participated and continue collaboration with Operational Services Division/Supplier Diversity Office, Chambers, and other economic development agencies, especially in promoting state resources and contracting opportunities to businesses.
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**INVESTMENTS AND GRANTS AWARDED OR PROVIDED BY THE AGENCY
DURING FISCAL YEAR 2018**

Award Overview				
Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Regional Economic Development Organization program	1Berkshire	Serving 32 communities, 1Berkshire is a strong stakeholder in the region and has numerous programs, including Berkshire Starts, the Berkshire Blueprint 2.0 and a new Site Selector Tool that will allow for increased support of the local business community	\$30,000.00	Regional
Regional Economic Development Organization program	Cape Cod Economic Development Corp- Plymouth Area Chamber of Commerce Partnership	Cape Cod and the Plymouth Area Chamber of Commerce continue their partnership for Fiscal Year 2018, serving 32 cities and towns. The application is strongly focused around the Blue Economy Plan which is a significant regional economic driver.	\$25,000.00	Regional
Regional Economic Development Organization program	Metro South Chamber of Commerce	Serves 18 cities and towns with a business focused approach on serving the region. BRE program, developers' tours and workforce skills support will continue into Fiscal Year 2018.	\$36,500.00	Regional
Regional Economic Development Organization program	North Central Massachusetts Development Corp	Serves 26 cities and towns in the North Central Region. A collaborative partner to the Massachusetts Office of Business Development, the organization has a thriving micro-lending program and understanding of the region.	\$36,500.00	Regional

Award Overview				
Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Regional Economic Development Organization program	North Shore Alliance for Economic Development	Serving 30 cities and towns, North Shore Alliance is an active partner of the Massachusetts Office of Business Development. They propose a consistent programming schedule to support small businesses and the region's economic development activity.	\$19,500.00	Regional
Regional Economic Development Organization program	Western Massachusetts Economic Development Council	The council has the largest service area (67 cities and towns) and a consistent slate of programming, such as HomeField Advantage Program, Women Innovators and Trailblazers, to support businesses and communities.	\$62,000.00	Regional
Regional Economic Development Organization program	South Coast Development Partnership	South Coast proposes continuing a variety of programming in collaboration with UMass Dartmouth, including hosting four economic development forums.	\$14,500.00	Regional
Regional Economic Development Organization program	495/MetroWest Partnership	495/MetroWest is an active partner of state government and a leading convener in the region for the 35 cities and towns it serves.	\$36,500.00	Regional

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Regional Economic Development Organization program	Central Regional EDA Partnership	The partnership between Blackstone Valley Chamber of Commerce and Worcester Regional Chamber of Commerce continues to serve 35 cities and towns in Central MA. They focus on the manufacturing industry and expand on training curriculum.	\$36,500.00	Regional
Commonwealth Zoological Programs	Commonwealth Zoological Corp	For the operations of the Franklin Park and Stoneham zoos	\$4,250,000.00	Regional
Commonwealth Zoological Programs	Lupa Farm Game Inc	For the operation of the zoo	\$100,000.00	Regional
Microlending	Cape & Islands Community Dev Inc	to support the organization's lending and technical assistance activities	\$17,777.78	Regional

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Microlending	Common Capital	to support the organization's lending and technical assistance activities	\$22,222.22	Regional
Microlending	Lower Cape Community Development	to support the organization's lending and technical assistance activities	\$11,111.11	Regional
Microlending	North Central Massachusetts Development Corp	to support the organization's lending and technical assistance activities	\$17,777.78	Regional
Microlending	South Eastern Economic Development	to support the organization's lending and technical assistance activities	\$31,111.11	Regional

Award Overview				
Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Worcester Biotech	MassBio	For the operation and maintenance of the Massachusetts Biotechnology Research Institute for the commercialization of new, academic-based research and development, and raising the scientific awareness of the communities of the Commonwealth	\$242,500.00	Regional
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Aegis Energy Services, Inc.	Hiring a consultant to continue to advance the design of the land around their expansion into the old Parson's Paper building, (parking lots, loading docks, access roads for delivery vehicles) and to assist with the technical memorandum that demonstrates energy code compliance.	\$7,100.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Arteriocyte, Inc., d/b/a Compass Biomedical	Needs assistance with identifying enough compliant and successful wound clinics to help them finish a clinical wound registry trial.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Atlas Devices	Atlas wishes to hire a consultant to pursue export expansion and global sales opportunities where they have been experiencing the highest level of growth	\$7,040.00	Statewide

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Automatic Machine Products Co.	AMP wants to hire a consultant to assist them in growing their business into other industries (beyond HVAC where they have 40% market share) through branding and marketing. In addition to growing other product lines, they wish to decrease their dependency on the HVAC market.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Aviva Labs, Inc.	Aviva Labs would like to hire a consultant to implement a marketing automation tool to combat sales and marketing inefficiencies in their highly fragmented market.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Bodkin Design & Engineering, LLC	They would like to hire a marketing consultant to target and acquire OEM supply customers.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	C-2 Innovation, Inc	The company wants to commercialize a seafloor robot family and novel counter-drone nets that have previously been interesting only to defense customers.	\$7,040.00	Statewide

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Cirious, LLC	Develop a sales process and a sales team for a newly launched product.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Communications & Power Industries LLC	Needs assistant becoming AS9100 Rev D certified.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Device Technologies Inc	Develop and implement a marketing program to grow their sales for one particular product.	\$7,040.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Electric Time Company, Inc.	Hiring consultant to connect 99 tower and street clock controller to the web to improve competitive position	\$5,000.00	Statewide

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Fancypants Baking Co.	Ongoing marketing and branding project to unify product lines	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Globe Composite Solutions, Ltd.	Update and fix holes in existing ERP system to eliminate direct negative effect on efficiencies and profitability	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Good Clothing Company, Inc	Implement LEAN manufacturing principles and applications as well as implement a 2-year financial plan to help manage their current growth plan.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Harry Miller Co., Inc.	Company needs to comply with AS9145 for Aerospace customers.	\$7,500.00	Statewide

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	HDM Systems Corporation	Wants to become ISO 9001:2015 Certified. Quality management systems.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Hideliners, inc.	Wants to upgrade IT systems to integrate and streamline to better develop reports and communications between accounting, sales, production, billing and freight.	\$5,000.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Moduform Inc.	Moduform wishes to hire a consultant to act as a CFO and develop a new business plan as they recently purchased assets from another business.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	MRSI Systems, LLC	Company wishes to implement a CRM system.	\$7,500.00	Statewide

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Mueller Corporation	Hire 3rd party consultants for projects needed to improve the company's bottom line or assist as they undergo a business transition.	\$5,597.50	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Newcastle Systems	Newcastle wishes to hire a consultant to evaluate and better train their current sales force.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	NFI, LLC	NFI is requesting funds to hire a sales training consultant.	\$3,750.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Parlee Cycles, Inc	Engage a financial consultant to help with cash planning for the near term in order to better understand the day to day management of the company's cash.	\$7,500.00	Statewide

Award Overview				
Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Product Resources	The company is requesting funds to initiate a marketing and branding campaign specifically focused on the medical device industry. To assist with the marketing efforts, they wish to also update their ERP system.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Rexa, Inc. (Koso)	Rexa wishes to hire a consulting company to update their existing ERP software.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Riptide Autonomous Solutions	Riptide is asking for assistance in engaging a consultant to help them commercialize their DOD technology in the oil and gas markets.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Sensera Inc.	Sensera is seeking to become a qualified manufactured component supplier for a large MA medical device company through an ISO13485 quality management system certification.	\$7,500.00	Statewide

Award Overview				
Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	TEK Microsystems, Inc.	TEK Microsystems is requesting funding to support hiring a consultant to provide business development and sales activities for the company.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	Test Devices Inc	Test Devices is looking to grow market presence in the defense sector through expanding relationships with congressional members, military bases and defense oriented companies.	\$7,500.00	Statewide
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	TrucBrush Corporation	Engage a strategic business advisor to assist in writing a business plan, creation of a pitch deck, explore grant opportunities and business development activities.	\$3,500.00	Statewide

Award Overview

Name of Award Program - or - Investment	Name of Recipient	Description of Award or Investment	Amount (if applicable)	Municipality of Recipient *if regional or state-wide, please indicate
Small Business Layoff Aversion Grant Program/ Manufacturing Matching Program	U.S. Bedding, Inc.	U.S. Bedding would like to engage a private, non-profit consultant to advise and assist in the expansion to a secondary manufacturing space for a new dedicated product line, assist them in becoming credit worthy as they begin to apply for financing and help create a business plan so they can begin creating a dedicated product line instead of contract manufacturing which they are currently reliant on.	\$7,500.00	Statewide

TECHNICAL ASSISTANCE PROVIDED BY THE AGENCY
DURING FISCAL YEAR 2018

Overview

** please see details regarding technical assistance in the in the 'Outcomes of Goals' section*

LOANS, REAL ESTATE LOANS, WORKING CAPITAL LOANS AND GUARANTEES
APPROVED BY THE AGENCY IN FISCAL YEAR 2018

Overview

Not Applicable

**OTHER FINANCIAL ASSISTANCE PROVIDED BY THE AGENCY
DURING FISCAL YEAR 2018**

Overview	
Name of Recipient	Description
	*note: The Economic Development Incentive Program files a separate annual report that includes additional details regarding approvals etc.
ABLE Machine Tool Sales, Inc.	State tax incentive credit recipient - Economic Development Incentive Program
99Degrees Custom, Inc.	State tax incentive credit recipient - Economic Development Incentive Program
Process Cooling Systems	State tax incentive credit recipient - Economic Development Incentive Program
Plumber's Supply Company	State tax incentive credit recipient - Economic Development Incentive Program
Massachusetts Mutual Life Insurance Company	State tax incentive credit recipient - Economic Development Incentive Program
Chase Corporation	State tax incentive credit recipient - Economic Development Incentive Program
Aquacultural Research Corporation	State tax incentive credit recipient - Economic Development Incentive Program
Merrow Manufacturing LLC	State tax incentive credit recipient - Economic Development Incentive Program
Plenus Group Inc	State tax incentive credit recipient - Economic Development Incentive Program
Lifoam Industries, LLC	State tax incentive credit recipient - Economic Development Incentive Program
LTI Smart Glass, Inc	State tax incentive credit recipient - Economic Development Incentive Program

J&E Precision Tool, Inc	State tax incentive credit recipient - Economic Development Incentive Program
Goodrich Corp.	State tax incentive credit recipient - Economic Development Incentive Program
Honeywell International Inc.	State tax incentive credit recipient - Economic Development Incentive Program
Stone Path Malt, LLC	State tax incentive credit recipient - Economic Development Incentive Program

PATENTS & PRODUCTS RESULTING FROM AGENCY-FUNDED ACTIVITIES

Name of Recipient

Not Applicable



OFFICE OF PERFORMANCE MANAGEMENT AND OVERSIGHT
POINT OF CONTACTS

Point of Contact for Head of Agency

Name

Nam Pham

Title

Assistant Secretary of Business Development and International Trade

Agency

Massachusetts Office of Business Development

Email Address

Nam.Pham@mass.gov

Phone Number (123-456-7890)

617-973-8540

Point of Contact for Performance Reporting Matters

Name

Nhat Le

Title

Chief Operating Officer

Agency

Massachusetts Office of Business Development

Email Address

Nhat.Le@mass.gov

Phone Number (123-456-7890)

617-973-8535