



The Commonwealth of Massachusetts

RETURN

OF THE

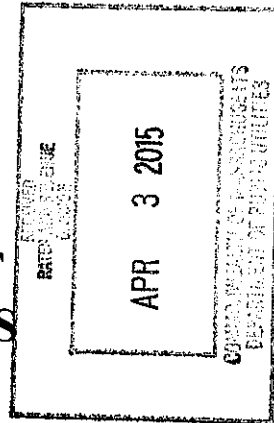
**MANSFIELD MUNICIPAL ELECTRIC
DEPARTMENT**

TOWN OF MANSFIELD

TO THE

**DEPARTMENT OF
PUBLIC UTILITIES**

OF MASSACHUSETTS



For the Year Ended December 31,

2014

Name of Officer to whom correspondence should
be addressed regarding this report :

Official Title: Director

Gary Babin

Office Address: **6 Park Row
Mansfield, MA 02048**

TABLE OF CONTENTS

General Information	3
Schedule of Estimates	4
Customers in each City or Town	4
Appropriations Since Beginning of Year	5
Changes in the Property	5
Bonds	6
Town Notes	7
Cost of Plant	8-9
Comparative Balance Sheet	10-11
Income Statement	12-13
Earned Surplus	12
Cash Balances	14
Materials and Supplies	14
Depreciation Fund Account	14
Utility Plant - Electric	15-17
Production of Fuel and Oil Stocks	18
Miscellaneous Non-operating Income	21
Other Income Deductions	21
Miscellaneous Credits to Surplus	21
Miscellaneous Debits to Surplus	21
Appropriations of Surplus	21
Municipal Revenues	22
Purchased Power	22
Sales for Resale	22
Electric Operating Revenues	37
Sales of Electricity to Ultimate Consumers	38
Electric Operation and Maintenance Expenses	39-42
Taxes Charged During Year	49
Other Utility Operating Income	50
Income from Merchandising, Jobbing and Contract Work	51
Electric Energy Account	57
Monthly Peaks and Output	57
Generating Station Statistics	58-59
Steam Generating Stations	60-61
Hydroelectric Generating Stations	62-63
Combustion Engine and Other Generating Stations	64-65
Generating Statistics (Small Stations)	66
Transmission Line Statistics	67
Substations	68
Overhead Distribution Lines Operated	69
Electric Distribution Services, Meters and Line Transformers	69
Conduit, Underground Cable and Submarine Cable	70
Street Lamps	71
Rate Schedule Information	79
Signature Page	81

FOR GAS PLANTS ONLY:

	Page		Page
Utility Plant - Gas	19-20	Gas Generating Plant	74
Gas Operating Revenues	43	Boilers	75
Sales of Gas to Ultimate Consumers	44	Scrubbers, Condensers and Exhausters	75
Gas Operation & Maintenance Expenses	45-47	Purifiers	76
Purchased Gas	48	Holders	76
Sales for Resale	48	Transmission and Distribution Mains	77
Sales of Residuals	48	Gas Distribution Services, House Governors and Meters	78
Record of Sendout for the Year in MCF	72-73		

PAGES INTENTIONALLY OMITTED: 23 TO 36

GENERAL INFORMATION

1. Name of town (or city) making this report. Mansfield

2. If the town (or city) has acquired a plant,
 - Kind of plant, whether gas or electric. Electric
 - Owner from whom purchased, if so acquired.
 - Date of votes to acquire a plant in accordance with the provisions of chapter 164 of the General Laws.
June 25, 1903
 - Record of votes: First Vote - 4 Yes,; 1 No
 - Date when town (or city) began to sell electricity, 1903

3. Name and address of manager of municipal lighting:

William Ross, Mgr.	6 Lauren Lane	Mansfield, MA 02048
--------------------	---------------	---------------------

4. Name and address of mayor or selectmen

Douglas Annino	151 Tremont Street	Mansfield, MA 02048
Jess Aptowitz	30 Fieldstone Drive	Mansfield, MA 02048
George Dentino	2 Gladiola Terrace	Mansfield, MA 02048
Olivier Kozlowski	22 Tracy Circle	Mansfield, MA 02048
Frank Delvecchio	38 Old North Trail	Mansfield, MA 02048

5. Name and address of town (or city) treasurer:

Jacqueline Boudreau	285 East Main Street	Apt 8	Norton, MA 02766
---------------------	----------------------	-------	------------------

6. Name and address of town (or city) clerk:

Marianne Staples	80 Reservoir Street	Mansfield, MA 02048
------------------	---------------------	---------------------

7. Names and addresses of members of municipal light board:

Same as Selectmen

8. Total valuation of estates in town (or city) according to last state valuation (taxable) \$3,177,933,730

9. Tax rate for all purposes during the year:

Residential	\$15.50
Commercial, Industrial and Personal Property	\$20.75

10. Amount of manager's salary:

William Ross - Mgr Part time	\$10,000
Gary Babin - Director	\$142,168

11. Amount of manager's bond: \$0

12. Amount of salary paid to members of municipal light board (each) \$0

FURNISH SCHEDULE OF ESTIMATES REQUIRED BY GENERAL LAWS, CHAPTER 164, SECTION 57 FOR GAS AND ELECTRIC LIGHT PLANTS FOR THE FISCAL YEAR ENDING DECEMBER 31, NEXT

INCOME FROM PRIVATE CONSUMERS:		
1	FROM SALES OF GAS.....	
2	FROM SALE OF ELECTRICITY	26,172,976
3	FROM RATE STABILIZATION FUND.....	0
4		
	TOTAL	26,172,976
5	Expenses:	
6	For operation, maintenance and repairs.....	22,657,664
7	For interest on bonds, notes or scrip.....	
8	For depreciation fund (5% of \$ 51,939,097 as per page 8B).....	2,596,955
9	For sinking fund requirements.....	
10	For note payments.....	
11	For bond payments.....	
12	For loss in preceding year.....	
13		
	TOTAL	25,254,619
14		
15	Cost:	
16	Of gas to be used for municipal buildings.....	
17	Of gas to be used for street lights.....	
18	Of electricity to be used for municipal buildings.....	679,276
19	Of electricity to be used for street lights.....	89,832
20	Total of the above items to be included in the tax levy.....	769,108
21		
22	New construction to be included in the tax levy.....	
23	Total amounts to be included in the tax levy.....	769,108

CUSTOMERS

Names of cities of towns in which the plant supplies GAS, with the number of customers' meters in each		Names of cities of towns in which the plant supplies ELECTRICITY, with the number of customers' meters in each	
City or Town	Number of Customers' Meters, December 31	City or Town	Number of Customers' Meters, December 31.
	NONE	Mansfield	9,773
		TOTAL	9,773

APPROPRIATIONS SINCE BEGINNING OF YEAR

(Include also all items charged direct to tax levy, even where no appropriation is made or required.)

FOR CONSTRUCTION OR PURCHASE OF PLANT:

* At	meeting	19	, to be paid from {	\$	_____
* At	meeting	19	, to be paid from {	\$	_____

FOR THE ESTIMATED COST OF THE GAS OR ELECTRICITY TO BE USED BY THE CITY OR TOWN FOR:

1. Street Lights.....	\$	89,832
2. Municipal Buildings.....		679,276
	\$	<u>769,108</u>

*Date of meeting and whether regular or special { Here insert bonds, notes or tax levy

CHANGES IN THE PROPERTY

1. Describe briefly all the important physical changes in the property during the last fiscal period including additions, alterations or improvements to the works or physical property retired.

In electric property: NONE

In gas property:

BONDS

(Issued on Account of Gas or Electric Lighting)

When Authorized*	Date of Issue	Amount of Original Issue	Period of Payments		Rate	Interest When Payable	Amount Outstanding
			Amounts	When Payable			
	None						
	Total	\$0.00	\$0.00				0.00

The bonds and notes outstanding at the end of the year should agree with the balance sheet. When bond and notes are repaid, report the first three columns only.

*Date of meeting and whether regular or special

TOTAL COST OF PLANT - ELECTRIC (Continued)							
Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Retirements (d)	Adjustments (e)	Transfers (f)	Balance End of Year (g)
1	4. DISTRIBUTION PLANT						
2	360 Land and Land Rights	313,205	0				313,205
3	361 Structures and Improvements	640,932	71,827				640,932
4	362 Station Equipment	15,317,099	191,980				15,388,926
5	363 Storage Battery Equipment	1,929,196	60,826	8,981			2,121,186
6	364 Poles, Towers and Fixtures	1,421,970	338,211	29,938			1,473,816
7	365 Overhead Conductors and Devices	6,726,498	1,206,978				7,034,771
8	366 Underground Conductors	4,507,759	250,357				5,714,737
9	367 Underground Conductors & Devices	7,770,464	34,812	28,967			8,020,821
10	368 Line Transformers	3,243,930	20,738	62,057			3,249,775
11	369 Services	1,011,846	102,632				1,032,584
12	370 Meters	1,265,321	0				1,305,896
13	371 Installation on Cust's Premises	0	0				0
14	372 Leased Prop. on Cust's Premises	192,212	2,653	839			194,026
15	373 Street Light and Signal Systems	834,721	24,138				858,859
16	Total Distribution Plant	45,175,153	2,305,162	130,782	0	0	47,349,534
17	5. GENERAL PLANT						
18	389 Land and Land rights	0					0
19	390 Structures and Improvements	1,394,560	1,875				1,396,435
20	391 Office Furniture and Equipment	440,096	0				440,096
21	392 Transportation Equipment	1,781,244	136,697	74,453			1,843,488
22	393 Stores Equipment	31,785	0				31,785
23	394 Tools, Shop and Garage Equipment	429,208	7,969				437,177
24	395 Laboratory Equipment	24,408	9,208				33,616
25	396 Power Operated Equipment	27,432	0				27,432
26	397 Communication Equipment	78,645	0				78,645
27	398 Miscellaneous Equipment	110,484	2,269				112,753
28	399 Other Tangible Property	176,141	11,995				188,136
29	Total General Plant	4,494,003	170,013	74,453	0	0	4,589,563
30	Total Electric Plant in Service	49,669,156	2,475,175	205,235	0	0	51,939,097
31							
32							
33							
34							

TOTAL COST OF PLANT
 Less Cost of Land, Land Rights, and Rights of Way
 Total Cost upon which depreciation is based

313,205
 640,932
 15,388,926
 2,121,186
 1,473,816
 7,034,771
 5,714,737
 8,020,821
 3,249,775
 1,032,584
 1,305,896
 0
 194,026
 858,859
 47,349,534
 0
 1,396,435
 440,096
 1,843,488
 31,785
 437,177
 33,616
 27,432
 78,645
 112,753
 188,136
 4,589,563
 51,939,097
 313,205
 51,625,892

The above figures should show the original cost of existing property. In case any part of the property is sold or retired, the cost of such property should be deducted from the cost of the plant. The net cost of the property, less the land values, should be taken as a basis for figuring depreciation.

COMPARATIVE BALANCE SHEET Assets and Other Debits

Line No.	Title of Account (a)	Balance Beginning of Year (b)	Balance End Year	Increase or (Decrease)
1	UTILITY PLANT			
2	101 Utility Plant -Electric.....	22,999,498	23,244,062	244,564
3	101 Utility Plant- Gas			
4	123 Investment in Associated Companies.....			
5	Total Utility Plant.....	22,999,498	23,244,062	244,564
6				
7				
8				
9				
10				
11	FUND ACCOUNTS			
12	125 Sinking Funds.....			
13	126 Depreciation Fund (P. 14).....	3,075,941	4,182,085	1,106,144
14	128 Other Special Funds.....	1,656,377	1,668,133	11,756
15	Total Funds.....	4,732,318	5,850,218	1,117,900
16	CURRENT AND ACCRUED ASSETS			
17	131 Cash (P. 14).....	9,940,419	8,948,991	(991,428)
18	132 Special Deposits.....	919,950	944,775	24,825
19	132 Working Funds.....			0
20	141 Notes and Receivables.....			
21	142 Customer Accounts Receivable.....	2,760,816	1,842,798	(918,018)
22	143 Other Accounts Receivable.....	67,094	64,120	(2,974)
23	146 Receivables from Municipality.....			
24	151 Materials and Supplies (P. 14).....	622,822	552,412	(70,410)
25				
26	165 Prepayments.....	2,602,403	2,796,776	194,373
27	174 Miscellaneous Current Assets	12,637	12,637	0
28	Total Current and Accrued Assets...	16,926,140	15,162,509	(1,763,632)
29	DEFERRED DEBITS			
30	181 Unamortized Debt Discount.....			
31	182 Extraordinary Property Debits.....			
32	185 Other Deferred Debits.....			
33	Total Deferred Debits.....			
34				
35	Total Assets and Other Debits.....	44,657,956	44,256,789	(401,167)

COMPARATIVE BALANCE SHEET Liabilities and Other Credits

Line No.	Title of Account (a)	Balance Beginning of Year (b)	Balance End Year	Increase or (Decrease)
1	APPROPRIATIONS			
2	201 Appropriations for Construction.....			
3	SURPLUS			
4	205 Sinking Fund Reserves.....			
5	206 Loans Repayment.....			
6	207 Appropriations for Construction Repayment..			
7	208 Unappropriated Earned Surplus (P. 12).....	39,041,784	38,557,885	(483,899)
8	Total Surplus.....	39,041,784	38,557,885	(483,899)
9	LONG TERM DEBT			
10	221 Bonds (P. 6).....			
11	231 Notes Payable (P. 7).....			
12	Total Bonds and Notes.....			
13	CURRENT AND ACCRUED LIABILITIES			
14	232 Accounts Payable.....	2,311,621	2,373,628	62,007
15	234 Payables to Municipality.....			0
16	235 Customer Deposits.....	935,084	1,000,619	65,535
17	236 Taxes Accrued.....	65,121	55,479	(9,642)
18	237 Interest Accrued.....			0
19	242 Miscellaneous Current and Accrued Liabilities	408,628	306,600	(102,028)
20	Total Current and Accrued Liabilities...	3,720,454	3,736,326	15,872
21	DEFERRED CREDITS			
22	251 Unamortized Premium on Debt.....			
23	252 Customer Advance for Construction.....			
24	253 Other Deferred Credits.....			
25	Total Deferred Credits			
26	RESERVES			
27	260 Reserves for Uncollectable Accounts.....	239,341	294,446	55,105
28	261 Property Insurance Reserve.....			0
29	262 Injuries and Damages Reserves.....			0
30	263 Pensions and Benefits.....			0
31	265 Miscellaneous Operating Reserves.....	1,656,377	1,668,133	11,756
32	Total Reserves.....	1,895,718	1,962,579	66,861
33	CONTRIBUTIONS IN AID OF CONSTRUCTION			
34	271 Contributions in Aid of Construction.....			
35	Total Liabilities and Other Credits	44,657,956	44,256,789	(401,167)

State below if any earnings of the Municipal Lighting Plant have been used for any purpose other than discharging indebtedness of the plant, the purpose for which used and the amount thereof.

STATEMENT OF INCOME FOR THE YEAR

Line No.	Account (a)	Current Year	Increase or (Decrease) from Preceding Year
1	OPERATING INCOME		
2	400 Operating Revenue (P. 37 and P. 43)	25,747,628	(4,231,331)
3	Operating Expenses:		
4	401 Operation Expense (P.42).....	21,536,385	(2,266,824)
5	402 Maintenance Expense (P. 42).....	1,121,280	(14,567)
6	403 Depreciation Expense	2,164,917	154,575
7	407 Amortization of Property Losses.....		
8			
9	408 Taxes (P. 48).....		
10	Total Operating Expenses.....	24,822,582	(2,126,816)
11	Operating Income.....	925,046	(2,104,515)
12	414 Other Utility Operating Income (P.50).....		
13			
14	Total Operating Income.....	925,046	(2,104,515)
15	OTHER INCOME		
16	415 Income from Merchandising, Jobbing, and Contract Work (P. 51)	115,751	(39,662)
17	419 Interest Income.....	16,710	(5,198)
18	421 Miscellaneous Income.....	38,586	(2,537)
19	Total Other Income.....	171,047	(47,397)
20	Total Income.....	1,096,093	(2,151,912)
21	MISCELLANEOUS INCOME DEDUCTIONS		
22	425 Miscellaneous Amortization.....		
23	426 Other Income Deductions.....	1,520,299	127,380
24	Total Income Deductions.....	1,520,299	127,380
25	Income before Interest Charges.....	(424,206)	(2,279,292)
26	INTEREST CHARGES		
27	427 Interest on Bonds and Notes.....		
28	428 Amortization of Debt Discount and Expense.....		
29	429 Amortization of Premium on Debt.....		
30	431 Other Interest Expense.....	1,043	(183)
31	432 Interest Charged to Construction-Credit.....		
32	Total Interest Charges	1,043	(183)
33	Net Income.....	(425,249)	(2,279,109)

* Note

EARNED SURPLUS

Line No.	Account (a)	Debits (b)	Credits (c)
34	Unappropriated Earned Surplus (at beginning of Period).....		38,962,205
35			
36			
37	433 Balance transferred from Income.....		(425,249)
38	434 Miscellaneous Credits to Surplus.....		553,283
39	435 Miscellaneous Debits to Surplus.....	52,354	
40	436 Appropriations of Surplus (P.21).....	480,000	
41	437 Surplus Applied to Depreciation.....		
42	208 Unappropriated Earned Surplus (at end of period).....	38,557,885	
43			
44	TOTALS	39,090,239	39,090,239

* Note - The Board of Light Commissioners voted a \$1 Million customer rebate in both January and February (\$2,000,000 total) to be refunded through a reduction of the Generation Charge. This rebate reduced Net Income by \$2 Million for 2014.

CASH BALANCES AT END OF YEAR (Account 131)

Line No.	Items (a)	Amount (b)
1	Operation Fund.....	8,948,866
2	Interest Fund.....	
3	Bond Fund.....	
4	Construction Fund.....	
5	Petty Cash Fund	
6	Other Post Employment Benefits Fund	
7		325
8		0
9		
10		
11		
12	TOTAL	8,948,991

**MATERIALS AND SUPPLIES (Account 151-159, 163)
Summary per Balance Sheet**

Line No.	Account (a)	Amount End of Year	
		Electric (b)	Gas (c)
13	Fuel (Account 151) (See Schedule, Page 25).....		
14	Fuel Stock Expenses (Account 152).....		
15	Residuals (Account 153).....		
16	Plant Materials and Operating Supplies (Account 154).....	538,170	
17	Merchandise (Account 155).....		
18	Other Materials and Supplies (Account 156).....		
19	Nuclear Fuel Assemblies and Components - In Reactor (Acct 157)		
20	Nuclear Fuel Assemblies and Components - Stock Acct (Acct 158)		
21	Nuclear Byproduct Materials (Account 159).....		
22	Stores Expense (Account 163).....	14,242	
23	Total per Balance Sheet	552,412	

Depreciation Fund Account (Account 126)

Line No.	(a)	Amount (b)
24	DEBITS	
25	Balance of Account at Beginning of Year.....	3,075,941
26	Income During Year from Balance on Deposit.....	6,469
27	Amount Transferred from Income.....	2,216,388
28		TOTAL
29		5,298,798
30	CREDITS	
31	Amount expended for Construction Purposes (Sec. 57C164 of G.L.)	1,116,713
32	Amounts Expended for Renewals.....	
33	Adjustment	
34		
35		
36		
37		
38		
39	Balance on Hand at End of Year.....	4,182,085
40	TOTAL	4,182,085

UTILITY PLANT -- ELECTRIC

1. Report below the items of utility plant in service according to prescribed accounts
 2. Do not include as adjustments, corrections of additions and retirements for the current or the preceding year. Such items should be included in column (c).
 3. Credit adjustments of plant accounts should be enclosed in parentheses to indicate the negative effect of such amounts.
 4. Reclassifications or transfers within utility plant accounts should be shown in column (f).

Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Depreciation (d)	Other Credits (e)	Adjustments Transfers (f)	Balance End of Year (g)
1	1. INTANGIBLE PLANT						
2							
3							
4							
5							\$0.00
6	2. PRODUCTION PLANT						
7	A. Steam Production						
8	310 Land and Land Rights						
9	311 Structures and Improvements						
10	312 Boiler Plant Equipment						
11	313 Engines and Engine Driven Generators						
12	314 Turbogenerator Units						
13	315 Accessory Electric Equipment						
14	316 Miscellaneous Power Plant Equipment						
15	Total Steam Production Plant						
16	B. Nuclear Production Plant						
17	320 Land and Land Rights						
18	321 Structures and Improvements						
19	322 Reactor Plant Equipment						
20	323 Turbogenerator Units						
21	324 Accessory Electric Equipment						
22	325 Miscellaneous Power Plant Equipment						
23	Total Nuclear Production Plant						\$0.00

UTILITY PLANT - ELECTRIC (continued)

Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Depreciation (d)	Other Credits (e)	Adjustments Transfers (f)	Balance End of Year (g)
1	c. Hydraulic Production Plant						
2	330 Land and Land Rights.....						
3	331 Structures and Improvements.....						
4	332 Reservoirs, Dams and Waterways						
5	333 Water Wheels, Turbines and Generators.....						
6	334 Accessory Electric Equipment.....						
7	335 Miscellaneous Power Plant Equipment.....						
8	336 Roads, Railroads and Bridges.....						
9	Total Hydraulic Production Plant						
10	D. Other Production Plant						\$0.00
11	340 Land and Land Rights.....						
12	341 Structures and Improvements.....						
13	342 Fuel Holders, Producers and Accessories.....						
14	343 Prime Movers.....						
15	344 Generators.....						
16	345 Accessory Electric Equipment.....						
17	346 Miscellaneous Power Plant Equipment.....						
18	Total Other Production Plant						\$0.00
19	Total Production Plant						\$0.00
20	3. TRANSMISSION PLANT						
21	350 Land and Land Rights.....						
22	351 Clearing Land and Rights of Way..						
23	352 Structures and Improvements..						
24	353 Station Equipment.....						
25	354 Towers and Fixtures						
26	355 Poles and Fixtures.....						
27	356 Overhead Conductors and Device..						
28	357 Underground Conduits.....						
29	358 Underground Conductors and Devices.....						
30	359 Roads and Trails.....						
31	Total Transmission Plant						\$0.00

UTILITY PLANT - ELECTRIC (continued)

Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Depreciation (d)	Other Credits (e)	Adjustments Transfers (f)	Balance End of Year (g)
1	4. DISTRIBUTION PLANT						
2	360 Land and Land Rights.....	313,205		32,047			313,205
3	361 Structures and Improvements.....	188,480		766,546			156,433
4	362 Station Equipment.....	8,668,420	71,827	93,920			7,973,701
5	363 Storage Battery Equipment.....	1,499,463	191,990	87,011			1,597,533
6	364 Poles and Fixtures.....	413,258	60,826	168,932			387,073
7	365 Overhead Conductors and Devices....	3,687,892	338,211	223,518			3,857,171
8	366 Underground Conduits.....	2,446,451	1,206,978	382,191			3,429,911
9	367 Underground Conductors and Devices	3,524,302	250,357	132,786			3,392,468
10	368 Line Transformers.....	86,078	34,812	44,351			(11,896)
11	369 Services.....	33,012	20,738	63,700			9,399
12	370 Meters.....	486,333	102,632				525,265
13	371 Installation on Cust's Premises....	0					0
14	372 Leased Prop. on Cust's Premises....	(382)	2,653	(2,041)			4,313
15	373 Street Light and Signal Systems....	(11,922)	24,138	(17,837)			30,053
16	Total Distribution Plant	21,334,590	2,305,162	1,975,122	0	0	21,664,630
17	5. GENERAL PLANT						
18	389 Land and Land Rights.....	0					0
19	390 Structures and Improvements.....	529,699	1,875	69,728			461,846
20	391 Office Furniture and Equipment.....		0	(399)			399
21	392 Transportation Equipment.....	769,033	136,697	89,056			816,674
22	393 Stores Equipment.....	16,055	0	1,589			14,466
23	394 Tools, Shop and Garage Equipment...	190,533	7,969	21,369			177,133
24	395 Laboratory Equipment.....	10,146	9,208	1,229			18,125
25	396 Power Operated Equipment.....	0	0	0			0
26	397 Communication Equipment.....	4,339	0	3,932			407
27	398 Miscellaneous Equipment.....	62,411	2,269	5,524			59,156
28	399 Other Tangible Property.....	28,045	11,995	8,813			31,227
29	Total General Plant	1,610,261	170,013	200,843	0	0	1,579,431
30	Total Electric Plant in Service	22,944,851	2,475,175	2,175,965	0	0	23,244,062
31	104 Utility Plant leased to Others.....						
32	105 Property Held for Future Use.....						
33	107 Construction Work in Progress.....	0					0
34	108 Accumulated Depreciation						
	Total Utility Electric Plant	22,944,851	2,475,175	2,175,965	0	0	23,244,062

PRODUCTION FUEL AND OIL STOCKS (Included in Account 151)
(Except Nuclear Materials)

1. Report below the information called for concerning production fuel and oil stocks.
2. Show quantities in tons of 2,000 lbs., gal., or Mcf., whichever unit of quantity is applicable.
3. Each kind of coal or oil should be shown separately.
4. Show gas and electric fuels separately by specific use.

Line No.	Item (a)	Total Cost (b)	Kinds of Fuel and Oil			Cost (f)
			Quantity (c)	Cost (d)	Quantity (e)	
1	On Hand Beginning of year	0.00				
2	Received During Year	0.00				
3	TOTAL	0.00				
4	Used During Year (Note A)	0.00				
5						
6						
7						
8						
9						
10						
11	Sold or Transferred					
12	TOTAL DISPOSED OF	0.00				
13	BALANCE END OF YEAR	0.00				
Line No.	Item (g)	Kinds of Fuel and Oil -- Continued			Cost (k)	
		Quantity (h)	Cost (i)	Quantity (j)		
14						
15						
16						
17						
18						
19						
20						
21						
22						
23						
24						
25						
26						

MISCELLANEOUS NON-OPERATING INCOME (Account 421)

Line No.	Item (a)	Amount (b)
1	Misc. Non-operating Revenue	18,824
2	Reclassification of Stores Expenses	19,762
3		
4		
5		
6	TOTAL	38,586

OTHER INCOME DEDUCTIONS (Account 426)

Line No.	Item (a)	Amount (b)
7	Donations	56,184
8	Energy Rebates	49,125
9	Discounts Allowed	1,414,990
10		
11		
12		
13		
14	TOTAL	1,520,299

MISCELLANEOUS CREDITS TO SURPLUS (Account 434)

Line No.	Item (a)	Amount (b)
15	Flush of Funds Credit from MMWEC	553,283
16		
17		
18		
19		
20		
21		
22		
23	TOTAL	553,283

MISCELLANEOUS DEBITS TO SURPLUS (Account 435)

Line No.	Item (a)	Amount (b)
24	Retirement of Plant Equipment	52,354
25		
26		
27		
28		
29		
30		
31		
32	TOTAL	52,354

APPROPRIATIONS OF SURPLUS (Account 436)

Line No.	Item (a)	Amount (b)
33	Town of Mansfield - Payment in Lieu of Taxes	480,000
34		
35		
36		
37		
38		
39		
40	TOTAL	480,000

MUNICIPAL REVENUES (Accounts 482,444)
(K.W.H. Sold under the Provision of Chapter 269, Acts of 1927)

Line No.	Acct No.	Gas Schedule (a)	Cubic Feet (b)	Revenue Received (c)	Average Revenue per M.C.F. [\$0.0000] (d)
1					
2					
3					
4		TOTALS			

Line No.	Acct No.	Electric Schedule (a)	K.W.H. (b)	Revenue Received (c)	Average Revenue per K.W.H. [cents] [\$0.0000] (d)
5					
6	444	Municipal Buildings	7,939,173	947,305	0.1193
7					
8		TOTALS	7,939,173	947,305	0.1193
9	444	Street Lighting	1,049,927	125,331	0.1194
10					
11		TOTALS	1,049,927	125,331	0.1194
12					
13					
14					
15					
16					
17					
18					
19		TOTALS	8,989,100	1,072,636	0.1193

PURCHASED POWER (Account 555)

Line No.	Names of Utilities from which Electric Energy is Purchased (a)	Where and at What Voltage Received (b)	K.W.H. (c)	Amount (d)	Cost per K.W.H. cents [0.0000] (e)
20					
21					
22					
23					
24					
25					
26					
27					
28					
29		TOTALS			

SALES FOR RESALE (Account 447)

Line No.	Names of Utilities to which Electric Energy is Sold (a)	Where and at What Voltage Received (b)	K.W.H. (c)	Amount (c)	Revenues per K.W.H. [cents] [0.0000] (e)
30					
31					
32					
33					
34					
35					
36					
37					
38					
39		TOTALS			

ELECTRIC OPERATING REVENUES (Account 400)

1. Report below the amount of Operating Revenue for the year for each prescribed account and the amount of increase or decrease over the preceding year.
 2. If increases and decreases are not derived from previously reported figures explain any inconsistencies.
 3. Number of customers should be reported on the basis of number of meters, plus number of flat rate accounts, except that where separate meter readings are added for billing purposes, one customer shall be counted for each group of meters so added. The average number of customers means the average of the 12 figures at the close of each month. If the customer count in the residential service classification includes customers counted more than once because of special services, such as water heating, etc., indicate in a footnote the number of such duplicate customers included in the classification.

4. Unmetered sales should be included below. The details of such sales should be given in a footnote.
 5. Classification of Commercial and Industrial Sales, Account 442, according to small (or Commercial) and Large (or Industrial) may be according to the basis of classification regularly used by the respondent if such basis of classification is not greater than 1000 Kw of demand. See Account 442 of the Uniform System of Accounts. Explain basis of classification.

Line No.	Account (a)	Operating Revenues			Kilowatt-hours Sold			Average Number of Customers per Month	
		Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)	Amount for Year (d)	Increase or (Decrease) from Preceding Year (e)	Number for Year (f)	Increase or (Decrease) from Preceding Year (g)		
1	SALES OF ELECTRICITY								
2	440 Residential Sales.....	9,853,310	(1,566,754)	78,805,044	(2,329,407)	8,630		9	
3	442 Commercial and Industrial Sales:								
4	Small (or Commercial) see instr. 5.....	800,050	(81,458)	5,027,322	659,290	573		5	
5	Large (or Industrial) see instr. 5.....	14,446,980	(2,074,498)	109,506,576	(4,177,387)	416		10	
6	444 Municipal Sales (P.22)	1,072,636	(118,484)	8,989,100	(133,916)	97		0	
7	445 Other Sales to Public Authorities.....								
8	446 Sales to Railroads and Railways.....								
9	448 Interdepartmental Sales.....								
10	449 Miscellaneous Electric Sales.....								
11	Total Sales to Ultimate Consumers.....	26,172,976	(3,841,194)	202,928,042	(5,981,420)	9,716		24	
12	447 Sales for Resale.....								
13	Total Sales of Electricity*	26,172,976	(3,841,194)	202,928,042	(5,981,420)	9,716		24	
14	OTHER OPERATING REVENUES								
15	450 Forfeited Discounts.....								
16	451 Generation Charge Overcollection.....								
17	453 Sales of Water and Water Power.....	(425,348)	(390,137)						
18	454 Rent from Electric Property.....								
19	455 Interdepartmental Rents.....								
20	456 Other Electric Revenues.....								
21									
22									
23	Miscellaneous Adjustments to Sales								
24									
25	Total Other Operating Revenues.....								
26	Total Electric Operating Revenues.....	25,747,628	(4,231,331)					202,928,042	

*Includes revenues from application of fuel clauses

Total KWH to which applied

SALES OF ELECTRICITY TO ULTIMATE CONSUMERS

Report by account number the K.W.H. sold, the amount derived and the number of customers under each filed schedule or contract. Municipal sales and unbilled sales may be reported separately in total.

Line No.	Account No.	Schedule (a)	K.W.H. (b)	Revenue (c)	Average Revenue per K.W.H. (cents) *(0.0000) (d)	Number of Customers (per Bills Rendered)	
						July 31 (e)	December 31 (f)
1	440	Residential	78,805,044	9,853,310	0.1250	8,859	8,676
2							
3							
4							
5	442	Commercial	5,627,322	800,050	0.1422	572	576
6		Industrial	109,506,576	14,446,980	0.1319	417	422
7							
8							
9							
10	444	Municipal Building	7,939,173	947,305	0.1193	76	78
11		Street Lighting	1,049,927	125,331	0.1194	21	21
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							
31							
32							
33							
34							
35							
36							
37							
38							
39							
40							
41							
42							
43							
44							
45							
46							
47							
48	TOTAL SALES TO ULTIMATE CONSUMERS						
49	(Page 37 Line 11)		202,928,042	26,172,976	0.1290	9,745	9,773

ELECTRIC OPERATION AND MAINTENANCE EXPENSES

1. Enter in the space provided the operation and maintenance expenses for the year.
 2. If the increases and decreases are not divided from previously reported figures explain in footnote.

Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)
1	POWER PRODUCTION EXPENSE		
2	STEAM POWER GENERATION		
3	Operation:		
4	500 Operation supervision and engineering.....		
5	501 Fuel.....		
6	502 Steam expense.....		
7	503 Steam from other sources.....		
8	504 Steam transferred -- Cr.....		
9	505 Electric expenses.....		
10	506 Miscellaneous steam power expenses.....		
11	507 Rents.....		
12	Total Operation		
13	Maintenance:		
14	510 Maintenance supervision and engineering.....		
15	511 Maintenance of structures.....		
16	512 Maintenance of boiler plant.....		
17	513 Maintenance of electric plant.....		
18	514 Maintenance of miscellaneous steam plant.....		
19	Total Maintenance		
20	Total power production expenses -- steam power		
21	NUCLEAR POWER GENERATION		
22	Operation:		
23	517 Operation supervision and engineering.....		
24	518 Fuel.....		
25	519 Coolants and water.....		
26	520 Steam expense.....		
27	521 Steam from other sources.....		
28	522 Steam transferred -- Cr.....		
29	523 Electric expenses.....		
30	524 Miscellaneous nuclear power expenses.....		
31	525 Rents.....		
32	Total Operation		
33	Maintenance:		
34	528 Maintenance supervision and engineering.....		
35	529 Maintenance of structures.....		
36	530 Maintenance of reactor plant equipment.....		
37	531 Maintenance of electric plant.....		
38	532 Maintenance of miscellaneous nuclear plant.....		
39	Total Maintenance		
40	Total power production expenses -- nuclear power		
41	HYDRAULIC POWER GENERATION		
42	Operation:		
43	535 Operation supervision and engineering.....		
44	536 Water for power.....		
45	537 Hydraulic expenses.....		
46	538 Electric expenses.....		
47	539 Miscellaneous hydraulic power generation expenses.....		
48	540 Rents.....		
49	Total Operation	0	0

(continued on page 40)

ELECTRIC OPERATION AND MAINTENANCE EXPENSES - CONTINUED

Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)
1	HYDRAULIC POWER GENERATION - CONTINUED		
2	Maintenance:		
3	541 Maintenance Supervision and Engineering.....		
4	542 Maintenance of Structures.....		
5	543 Maintenance of Reservoirs, Dams and Waterways.....		
6	544 Maintenance of Electric Plant.....		
7	545 Maintenance of Miscellaneous Hydraulic Plant.....		
8	Total Maintenance		
9	Total Power Production Expenses - Hydraulic Power		
10	OTHER POWER GENERATION		
11	Operation:		
12	546 Operation Supervision and Engineering.....		
13	547 Fuel.....		
14	548 Operation Expenses.....		
15	549 Miscellaneous Other Power Generation Expenses.....		
16	550 Rents.....		
17	Total Operation		
18	Maintenance:		
19	551 Maintenance Supervision and Engineering.....		
20	552 Maintenance of Structure.....		
21	553 Maintenance of Generating and Electric Plant.....		
22	554 Maintenance of Miscellaneous Other Power Generation Plant		
23	Total Maintenance		
24	Total Power Production Expenses - Other Power		
25	OTHER POWER SUPPLY EXPENSES		
26	555 Purchased Power.....	15,413,513	(2,607,969)
27	556 System Control and Load Dispatching.....		
28	557 Other Expenses.....		
29	Total Other Power Supply Expenses	15,413,513	(2,607,969)
30	Total Power Production Expenses	15,413,513	(2,607,969)
31	TRANSMISSION EXPENSES		
32	Operation:		
33	560 Operation Supervision and Engineering.....		
34	561 Load Dispatching.....		
35	562 Station Expenses.....		
36	563 Overhead Line Expenses.....		
37	564 Underground Line Expenses.....		
38	565 Transmission of Electricity by Others.....	3,799,823	402,694
39	566 Miscellaneous Transmission Expenses.....		
40	567 Rents.....		
41	Total Operation	3,799,823	402,694
42	Maintenance:		
43	568 Maintenance Supervision and Engineering.....		
44	569 Maintenance of Structures.....		
45	570 Maintenance of Station Equipment.....		
46	571 Maintenance of Overhead Lines.....		
47	572 Maintenance of Underground Lines.....		
48	573 Maintenance of Miscellaneous Transmission Plant.....		
49	Total Maintenance		
50	Total Transmission Expenses	3,799,823	402,694

ELECTRIC OPERATION AND MAINTENANCE EXPENSES - CONTINUED

Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)
1	DISTRIBUTION EXPENSES		
2	Operation:		
3	580 Operation Supervision and Engineering.....	165,963	(3,031)
4	581 Load Dispatching.....	154,002	(10,054)
5	582 Station Expenses.....	189,602	(28,959)
6	583 Overhead Line Expenses.....	29,615	6,269
7	584 Underground Line Expenses.....	7,994	(3,678)
8	585 Street Lighting and Signal System Expenses.....	0	0
9	586 Meter Expenses.....	36,199	(3,848)
10	587 Customer Installations Expenses.....	2,854	(165)
11	588 Miscellaneous Distribution Expenses.....	0	0
12	589 Rents.....	0	0
13	Total Operation	586,228	(43,468)
14	Maintenance:		
15	590 Maintenance supervision and engineering.....	0	0
16	591 Maintenance of Structures.....	79,096	6,869
17	592 Maintenance of Station Equipment.....	3,140	(74,687)
18	593 Maintenance of Overhead Lines.....	897,959	75,867
19	594 Maintenance of Underground Lines.....	6,277	1,129
20	595 Maintenance of Line Transformers.....	83	(596)
21	596 Maintenance of Street Lighting and Signal Systems....	50,823	6,611
22	597 Maintenance of Meters.....	0	0
23	598 Maintenance of Miscellaneous Distribution Plant.....	0	(453)
24	Total Maintenance	1,037,378	14,740
25	Total Distribution Expenses	1,623,605	(28,729)
26	CUSTOMER ACCOUNTS EXPENSES		
27	Operation:		
28	901 Supervision.....		
29	902 Meter Reading Expenses.....	179,057	(10,204)
30	903 Customer Records and Collection Expenses.....	614,807	5,092
31	904 Uncollectable Accounts.....	100,000	5,000
32	905 Miscellaneous Customer Accounts Expenses.....	36,169	(1,518)
33	Total Customer Accounts Expenses	930,033	(1,630)
34	SALES EXPENSES		
35	Operation:		
36	911 Supervision.....	0	0
37	912 Demonstrating and Selling Expenses.....	0	0
38	913 Advertising Expenses.....	0	0
39	916 Miscellaneous Sales Expense.....	0	0
40	Total Sales Expenses	0	0
41	ADMINISTRATIVE AND GENERAL EXPENSES		
42	Operation:		
43	920 Administrative and General Salaries.....	298,764	5,424
44	921 Office Supplies and Expenses.....	102,821	(9,855)
45	922 Administrative Expenses Transferred - Cr.....	0	0
46	923 Outside Services Employed.....	216,086	(13,276)
47	924 Property Insurance.....	32,801	9,320
48	925 Injuries and Damages.....	0	0
49	926 Employees Pensions and Benefits.....	0	(1,313)
50	928 Regulatory Commission Expenses.....	0	0
51	929 Duplicate Charges - Cr.....	0	0
52	930 Miscellaneous General Expenses.....	147,114	(7,154)
53	931 Rents.....	9,200	400
54	Total Operation	806,787	(16,451)

ELECTRIC OPERATION AND MAINTENANCE EXPENSES -- Continued

Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)
1	ADMINISTRATIVE EXPENSES		
2	Maintenance:		
3	932 Maintenance of General Plant.....		
4	933 Transportation expense.....	83,902	(29,307)
5	Total Maintenance	83,902	(29,307)
6	Total Administrative and General Expenses	890,690	(45,759)
7	Total Electric Operation and Maintenance Expenses	22,657,665	(2,281,392)

SUMMARY OF ELECTRIC OPERATION AND MAINTENANCE EXPENSES

Line No.	Functional Classification (a)	OPERATION (b)	MAINTENANCE (c)	TOTAL (d)
8	Power Production Expenses			
9	Electric Generation			
10	Steam Power.....			
11	Nuclear Power.....			
12	Hydraulic Power.....			
13	Other Power.....			
14	Other Power Supply Expenses.....	15,413,513		15,413,513
15	Total Power Production Expenses	15,413,513		15,413,513
16	Transmission Expenses.....	3,799,823		3,799,823
17	Distribution Expenses.....	586,228	1,037,378	1,623,606
18	Customer Accounts Expenses.....	930,033		930,033
19	Sales Expenses.....			
20	Administrative and General Expenses.....	806,788	83,902	890,690
21	Power Production Expenses			
22	Total Electric Operation and Maintenance Expenses	21,536,385	1,121,280	22,657,665

23	Ratio of Operating Expenses to Operating Revenues (carry out decimal two places, (e.g. 0.00%) Compute by dividing Revenues (acct 400) into the sum of Operation and Maintenance Expenses (Page 42, Line 20 (d), Depreciation (Acct 403) and Amortization (Acct 407).....	96.41%
24	Total salaries and wages of electric department for year, including amounts charged to operating expenses, construction and other accounts.....	2,199,911
25	Total number of employees of electric department at end of year including administrative, operating, maintenance and other employees (including part time employees)	21

OTHER UTILITY OPERATING INCOME (Account 414)

Report below the particulars called for in each column.

Line No.	Property (a)	Amount of Investment (b)	Amount of Revenue (c)	Amount of Operating Expenses (d)	Gain or (Loss) from Operation (e)
1					
2					
3	NONE				
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					
26					
27					
28					
29					
30					
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45					
46					
47					
48					
49					
50					
51	TOTALS	\$0.00	\$0.00	\$0.00	\$0.00

INCOME FROM MERCHANDISE, JOBBING AND CONTRACT WORK (Account 415)

Report by utility departments the revenues, costs, expenses, and net income from merchandising, jobbing, and contract work during year.

Line No.	Item (a)	Electric Department (c)	Gas Department (d)	Other Utility Department (d)	Total (e)
1	Revenues:				
2	Merchandising sales, less discounts,				
3	allowances and returns.....				
4	Contract Work.....	115,751			115,751
5	Commissions.....				
6	Other (List according to major classes)				
7					
8					
9					
10	Total Revenues.....	115,751	\$0.00	\$0.00	115,751
11					
12					
13	Costs and Expenses:				
14	Cost of Sales (List according to Major				
15	classes of cost).....				
16	Jobbing/Contract Costs				
17	Labor				
18	Materials				
19					
20					
21					
22					
23					
24					
25					
26	Sales expenses.....				
27	Customer accounts expenses.....				
28	Administrative and general expenses.....				
29					
30					
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45					
46					
47					
48					
49					
50	TOTAL COSTS AND EXPENSES	0	\$0.00	\$0.00	0
51	Net Profit (or Loss)	115,751	\$0.00	\$0.00	115,751

SALES FOR RESALE (Account 447) - Continued

5 If a fixed number of kilowatts of maximum demand is specified in the power contract as a basis of billings to the customer this number should be shown in column (f). The number of kilowatts of maximum demand to be shown in column (g) and (h) should be actual based on monthly readings and should be furnished whether or not used in the determination of demand charges. Show in column (i) type of demand reading (instantaneous, 15, 30, or 60 minutes integrated).

6. The number of Kilowatt-hours sold should be the quantities shown by the bills rendered to the purchasers.

7. Explain any amounts entered in column (n) such as fuel or other adjustments.

8. If a contract covers several points of delivery and small amounts of electric energy are delivered at each point, such sale may be grouped.

Type of Demand Reading (i)	Voltage at which Delivered (j)	Kilowatt-hours (k)	Revenue (Omit Cents)				Revenue per Kwh (cents) [0.0000] (p)	Line No.
			Demand Charges (l)	Energy Charges (m)	Other Charges (n)	Total (o)		
								1
								2
								3
								4
								5
								6
								7
								8
								9
								10
								11
								12
								13
								14
								15
								16
								17
								18
								19
								20
								21
								22
								23
								24
								25
								26
								27
								28
								29
								30
								31
								32
								33
								34
TOTALS		0	\$0.00	\$0.00	\$0.00	\$0.00	0.0000	35

PURCHASED POWER (Account 555) - Continued

(except interchange power)

4. If receipt of power is at a substation indicate ownership in column (e), thus: respondent owned or leased, RS; seller owned or leased, SS.

should be furnished whether or not used in the determination of demand charges. Show in column (f) type of demand reading (instantaneous, 15, 30, or 60 minutes integrated).

5. If a fixed number of kilowatts of maximum demand is specified in the power contract as a basis of billing, this number should be shown in column (f). The number of kilowatts of maximum demand to be shown in column (g) and (h) should be actual based on monthly readings and

6. The number of kilowatt hours purchased should be the quantities shown by the power bills.

7. Explain any amount entered in column (n) such as fuel or other adjustments.

Type of Demand Reading (i)	Voltage at which Delivered (j)	Kilowatt-hours (k)	Cost of Energy (Omit Cents)				Cents per KWH (cents) [0.0000] (p)	Line No.
			Charges (l)	Energy Charges (m)	Other Charges (n)	Total (o)		
60 MINUTES	115 kv	8,263,077	65,254	40,654	247,343	353,251	\$ 0.0428	1
60 MINUTES	115 kv	659,920	221,325	103,849	10,491	335,664	\$ 0.5086	2
60 MINUTES	115 kv	10,034,878	643,415	1,156,533	10,055	1,810,003	\$ 0.1804	3
60 MINUTES	115 kv	1,028,114	45,704	7,354	65	53,124	\$ 0.0517	4
60 MINUTES	115 kv	9,299,923	478,402	63,567	8,374	550,344	\$ 0.0592	5
60 MINUTES	115 kv	5,465,066	443,673	37,514	4,921	486,108	\$ 0.0889	6
60 MINUTES	115 kv	25,217,250	1,570,770	180,161	1,594	1,752,525	\$ 0.0695	7
60 MINUTES	115 kv	2,280,077	149,590	16,338	144	166,072	\$ 0.0728	8
60 MINUTES	115 kv	51,822,830	4,359,748	370,900	3,275	4,733,923	\$ 0.0913	9
60 MINUTES	115 kv	63,952,832	3,317,746			3,317,746	\$ 0.0519	10
								11
								12
60 MINUTES	115 kv				96,044	96,044	N/A	13
60 MINUTES	115 kv				2,967,649	2,967,649	N/A	14
60 MINUTES	115 kv	5,792,000		224,202		224,202	\$ 0.0387	15
								16
								17
								18
								19
								20
								21
								22
								23
								24
								25
								26
								27
								28
								29
								30
								31
								32
								33
								34
TOTALS		183,815,967	11,295,627	2,201,072	3,349,955	16,846,655		35

INTERCHANGE POWER (Included in Account 555)

1. Report below the Kilowatt-hours received and delivered during the year and the net charge or credit under interchange power agreements.
 2. Provide subheadings and classify interchanges as to (1) Associated Utilities, (2) Nonassociated Utilities, (3) Associated Nonutilities, (4) Other Nonutilities, (5) Municipalities, (6) R.E.A., Cooperatives, and (7) Other Public Authorities. For each interchange across a state line place an "X" in column (b).
 3. Particulars of settlements for interchange power

coordination, or other such arrangement, submit a copy of the annual summary of transactions and billings among the parties to the agreement. If the amount of settlement reported in this schedule for any transaction does not represent all of the charges and credits covered by the agreement, furnish in a footnote a description of the other debits and credits and state the amounts and accounts in which such other amounts are included for the year.

A. Summary of Interchange According to Companies and Points of Interchange

Line No.	Name of Company (a)	Interchange Across State Lines (b)	Point of Interchange (c)	Voltage at Which Interchanged (d)	Kilowatt-hours			Amount of Settlement (h)
					Received (e)	Delivered (f)	Net Difference (g)	
1	NEPEX							
2				218,782,770	178,044,040	40,738,730	2,366,681	
3								
4								
5								
6								
7								
8								
9								
10								
11								
12				TOTALS	218,782,770	178,044,040	2,366,681	

B. Details of Settlement for Interchange Power

Line No.	Name of Company (i)	Explanation (j)	Amount (k)
14		INTERCHANGE EXPENSE	2,092,687
15		NEPOOL EXPENSE	273,994
16			
17			
18			
19			
20			
21		TOTALS	2,366,681

ELECTRIC ENERGY ACCOUNT

Report below the information called for concerning the disposition of electric generated, purchased, and interchanged during the year.

Line No.	Item (a)	Kilowatt-hours (b)
1	SOURCES OF ENERGY	
2	Generation (excluding station use):	
3	Steam..... Gas Turbine Combined Cycle	
4	Nuclear.....	
5	Hydro.....	
6	Other..... Diesel	
7	Total generation.....	0
8	Purchases.....	174,316,163
9	{ In (gross)	218,782,770
10	Interchanges..... { Out (gross)	178,044,040
11	{ Net (Kwh).....	40,738,730
12	{ Received.....	
13	Transmission for/by others (Wh..... { Delivered.....	
14	{ Net (kwh).....	215,054,893
15	TOTAL	
16	DISPOSITION OF ENERGY	
17	Sales to ultimate consumers (including interdepartmental sales).....	202,928,042
18	Sales for resale.....	
19	Energy furnished without charge	
20	Energy used by the company (excluding station use).....	
21	Electric department only.....	
22	Energy losses:	
23	Transmission and conversion losses.....	0
24	Distribution losses.....	12,126,851
25	Unaccounted for losses.....	
26	Total energy losses.....	12,126,851
27	Energy losses as percent of total on line 15.....	5.64%
28	TOTAL	215,054,893

MONTHLY PEAKS AND OUTPUT

1. Report hereunder the information called for pertaining to simultaneous peaks established monthly (in kilowatts) and monthly output (in kilowatt-hours) for the combined sources of electric energy of respondent.
2. Monthly peak col. (b) should be respondent's maximum Kw load as measured by the sum of its coincidental net generation and purchases plus or minus net interchange minus temporary deliveries (not interchange) or emergency power to another system. Monthly peak including such emergency deliveries should be shown in a footnote with a brief explanation as to the nature of the emergency.
3. State type of monthly peak reading (instantaneous 15, 30, or 60 minute integrated.)
4. Monthly output should be the sum of respondent's net generation and purchases plus or minus net interchange and plus or minus net transmission or wheeling. Total for the year should agree with line 15 above.
5. If the respondent has two or more power systems and physically connected, the information called for below should be furnished for each system.

Town of Mansfield

Monthly Peak

Line No.	Month (a)	Kilowatts (b)	Day of Week (c)	Day of Month (d)	Hour (e)	Type of Reading (f)	Monthly Output (kwh) See Instr. 4) (g)
29	January	37,849	Tue	7	18:00	60 min.	20,073,155
30	February	34,089	Tue	11	19:00	60 min.	17,504,483
31	March	34,228	Mon	3	19:00	60 min.	18,325,312
32	April	27,999	Wed	30	20:00	60 min.	15,757,215
33	May	29,360	Mon	12	17:00	60 min.	16,031,217
34	June	41,862	Wed	25	17:00	60 min.	18,059,173
35	July	46,775	Tue	8	17:00	60 min.	21,617,870
36	August	44,384	Tue	5	16:00	60 min.	19,368,214
37	September	46,467	Tue	2	16:00	60 min.	17,447,576
38	October	30,404	Wed	15	20:00	60 min.	16,016,453
39	November	32,052	Wed	19	19:00	60 min.	16,497,521
40	December	34,948	Mon	8	19:00	60 min.	18,356,904
41						TOTAL	215,054,893

GENERATING STATION STATISTICS (Large Stations)
(Except Nuclear, See Instruction 10)

1. Large stations for the purpose of this schedule are steam and hydro stations of 2,500 Hw* or more of installed capacity and other stations of 500 Kw* or more of installed capacity (name plate ratings). (*10,000 Kw and 2,500 Kw, respectively, if annual electric operating revenues of respondent are \$25,000,000 or more.)
 2. If any plant is leased, operated under a license from the Federal Power Commission, or operated as a joint facility, indicate such facts by the use of asterisks and footnotes.
 3. Specify if total plant capacity is reported in kva instead of kilowatts as called for on line 5.

4. If peak demand for 60 minutes is not available, give that which is available, specifying period.
 5. If a group of employees attends more than one generating station, report on line 11 the approximate average number of employees assignable to each station.
 6. If gas is used and purchased on a term basis, the B.t.u. content of the gas should be given and the quantity of fuel consumed converted to M cu. ft.
 7. Quantities of fuel consumed and the average cost per unit of fuel consumed should be consistent with charges to expense 501 and

Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)
1	Kind of plant (steam, hydro, int. com., gas turbine)			
2	Type of plant construction (conventional, outdoor boiler, full outdoor, etc.)			
3	Year originally constructed			
4	Year last unit was installed			
5	Total installed capacity (maximum generator name plate ratings in kw)			
6	Net peak demand on plant-kilowatts (60 min.)			
7	Plant hours connected to load			
8	Net continuous plant capability, kilowatts:			
9	(a) When not limited by condenser water			
10	(b) When limited by condenser water			
11	Average number of employees			
12	Net generation, exclusive of station use			
13	Cost of plant (omit cents):			
14	Land and land rights			
15	Structures and improvements			
16	Reservoirs, dams, and waterways			
17	Equipment costs			
18	Roads, railroads, and bridges			
19	Total cost	\$0	\$0	\$0
20	Cost per kw of installed capacity	N/A	N/A	N/A
21	Production expenses:			
22	Operation supervision and engineering			
23	Station labor			
24	Fuel			
25	Supplies and expenses, including water			
26	Maintenance			
27	Rents			
28	Steam from other sources			
29	Steam transferred -- Credit			
30	Total production expenses	\$0.00	\$0.00	\$0.00
31	Expenses per net Kwh (5 places)	0.0000	N/A	N/A
32	Fuel: Kind			
33	Unit: (Coal-tons of 2,000 lb.) (Oil-barrels of 42 gals.) (Gas-M cu. ft.) (Nuclear, indicate)			
34	Quantity (units) of fuel consumed			
35	Average heat content of fuel (B.t.u. per lb. of coal, per gal. of oil, or per cu. ft. of gas)			
36	Average cost of fuel per unit, del. f.o.b. plant			
37	Average cost of fuel per unit consumed			
38	Average cost of fuel consumed per million B.t.u.			
39	Average cost of fuel consumed per kwh net gen.			
40	Average B.t.u. per kwh net generation			
41				
42				

GENERATING STATION STATISTICS (Large Stations) -- Continued
(Except Nuclear, See Instruction 10)

547 as shown on Line 24

8. The items under cost of plant and production expenses represents accounts or combinations of accounts prescribed by the Uniform System of Accounts. Production expenses, however, do not include Purchased Power, System Control and Load Dispatching, and Other Expenses classified as "Other Power Supply Expenses."

9. If any plant is equipped with combinations of steam, hydro, internal combustion engine or gas turbine equipment, each should be reported as a separate plant. However, if a gas turbine unit functions in a combined

operations with a conventional steam unit, the gas turbine should be included with the steam station.

10. If the respondent operates a nuclear power generating station submit: (a) a brief explanatory statement concerning accounting for the cost of power generated including any attribution of excess costs to research and development expenses; (b) a brief explanation of the fuel accounting specifying the accounting methods and types of cost units used with respect to the various components of the fuel cost, and (c) such additional information as may be informative concerning the type of plant, kind of fuel used, and other physical and operating characteristics of the plant.

Plant (e)	Plant (f)	Plant (g)	Plant (h)	Plant (i)	Plant (j)	Line No.
NONE						1
						2
						3
						4
						5
						6
						7
						8
						9
						10
						11
						12
						13
						14
						15
						16
						17
						18
					19	
					20	
					21	
					22	
					23	
					24	
					25	
					26	
					27	
					28	
					29	
					30	
					31	
					32	
					33	
					34	
					35	
					36	
					37	
					38	
					40	
					41	
					42	

STEAM GENERATING STATIONS

1. Report the information called for concerning generating stations and equipment at end of year.
2. Exclude from this schedule, plant, the book cost of which is included in Account 121, Nonutility Property.
3. Designate any generating station or portion thereof for which the respondent is not the sole owner. If such property is leased from another company, give name of

lessor, date and term of lease, and annual rent. For any generating station, other than a leased station or portion thereof for which the respondent is not the sole owner but which the respondent operates or shares in the operation of, furnish a succinct statement explaining the arrangement and giving particulars as to such matters as percent ownership by respondent, name of co-owner, basis of sharing output,

Line No.	Name of Station (a)	Location of Station (b)	Number and Year Installed (c)	Boilers			
				Kind of Fuel and Method of Firing (d)	Rated Pressure in lbs. (e)	Rated Steam Temperature* (f)	Rated Max. Continuous M lbs. Steam per Hour (g)
1	NONE						
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							
31							
32							
33							
34							
35							
36							
37							

Note Reference:

* Indicates reheat boilers thusly, 1050/1000.

STEAM GENERATING STATIONS -- Continued

expenses to revenues, and how expenses and/or revenues are accounted for and accounts affected. Specify if lessor, co-owner, or other party is an associated company.
 4. Designate any generating station or portion thereof leased to another company and give name or lessee, date and term of lease and annual rent and how determined. Specify whether lessee is an associated company.

5. Designate any plant or equipment owned, not operated, and not leased to another company. If such plant or equipment was not operated within the past year explain whether it has been retired in the books of account or what disposition of the plant or equipment and its book cost are contemplated.

Turbine-Generators*

Year Installed (h)	Type (i)	Steam Pressure at Throttle p.s.i.g. (j)	R.P.M. (k)	Name Plate Rating in Kilowatts		Hydrogen Pressure**		Power Factor (p)	Voltage K.v.++ (q)	Station Capacity Maximum Name Plate Rating** (r)	Line No.
				At Minimum Hydrogen Pressure (l)	At Maximum Hydrogen Pressure (m)	Min. (n)	Max. (o)				
											2
											3
											4
											5
											6
											7
											8
											9
											10
											11
											12
											13
											14
											15
											16
											17
											18
											19
											20
											21
											22
											23
											24
											25
											26
											27
											28
											29
											30
											31
											32
											33
											34
											35
											36
TOTALS											37

Note references:

- *Report cross-compound turbine-generator units on two lines -- H.P. section and L.P. section.
- + Indicate tandem-compound (T.C.); cross-compound (C.C.); all single casing (S.C.); topping unit (T), and noncondensing (N.C.). Show back pressures.
- ** Designate air cooled generators.
- ++ If other than 3 phase, 60 cycle, indicate other characteristics.
- *+ Shoule agree with column (m).

HYDROELECTRIC GENERATING STATIONS

1. Report the information called for concerning generating stations and equipment at end of year. Show associated prime movers and generators on the same line.
2. Exclude from this schedule, plant, the book cost of which is included in Account 121, Nonutility Property.
3. Designate any generating station or portion thereof for which the respondent is not the sole owner. If such

property is leased from another company give name of lessor, date and term of lease, and annual rent. For any generating station, other than a leased station, or portion thereof, for which the respondent is not the sole owner but which the respondent operates or shares in the operation of, furnish a succinct statement explaining the arrangement and giving particulars as to such matters as

Line No.	Name of Station (a)	Location (b)	Name of Stream (c)	Water Wheels			
				Attended or Unattended (d)	Type of Unit* (e)	Year Installed (f)	Gross Static Head with Pond Full (g)
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11	*** NONE ***						
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							
31							
32							
33							
34							
35							
36							
37							

* Horizontal or vertical. Also indicate type of runner -- Francis (F), fixed propeller (FP), automatically adjustable propeller (AP), impulse (I).

HYDROELECTRIC GENERATING STATIONS -- Continued

percent of ownership by respondent, name of co-owner basis of sharing output, expenses, or revenues, and how expenses and/or revenues are accounted for and accounts affected. Specify if lessor, co-owner, or other party is an associated company.

4. Designate any generating station or portion thereof leased to another company and give name of lessee, date and term of lease and annual rent and how determined.

Specify whether lessee is an associated company.

5. Designate any plant or equipment owned, not operated and not leased to another company. If such plant or equipment was not operated within the past year explain whether it has been retired in the books of account or what disposition of the plant or equipment and its book cost are contemplated.

Water Wheels -- Continued			Generators						Total Installed Generating Capacity in Kilowatts (name plate ratings) (q)	Line No.
Design Head (h)	R.P.M. (i)	Maximum hp. Capacity of Unit at Design Head (j)	Year Installed (k)	Voltage (l)	Phase (m)	Frequency or d.c. (n)	Name Plate Rating of Unit in Kilowatts (o)	Number of Units in Station (p)		
		*** NONE ***								1
										2
										3
										4
										5
										6
										7
										8
										9
										10
										11
										12
										13
										14
										15
										16
										17
										18
										19
										20
										21
										22
										23
										24
										25
										26
										27
										28
										29
										30
										31
										32
										33
										34
										35
										36
										37
TOTALS										38
										39

COMBUSTION ENGINE AND OTHER GENERATING STATIONS
(except nuclear stations)

1. Report the information called for concerning generating stations and equipment at end of year. Show associated prime movers and generators on the same line.
 2. Exclude from this schedule, plant, the book cost of which is included in Account 121, Nonutility Property.
 3. Designate any generating station or portion thereof for which the respondent is not the sole owner. If such

property is leased from another company, give name of lessor, date and term of lease, and annual rent. For any generating station, other than a leased station, or portion thereof, for which the respondent is not the sole owner but which the respondent operates or shares in the operation of, furnish a succinct statement explaining the arrangement and giving particulars as to such matters as percent owner-

Line No.	Name of Station (a)	Location of Station (b)	Prime Movers				
			Diesel or Other Type Engine (c)	Name of Maker (d)	Year Installed (e)	2 or 4 Cycle (f)	Belted or Direct Connected (g)
1	NONE						
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							
31							
32							
33							
34							
35							
36							
37							
38							
39							

COMBUSTION ENGINE AND OTHER GENERATING STATIONS -- Continued
(except nuclear stations)

ship by respondent, name of co-owner, basis of sharing output, expenses, or revenues, and how expenses and/or revenues are accounted for and accounts affected. Specify if lessor, co-owner, or other party is an associated company.
4. Designate any generating station or portion thereof leased to another company and give name of lessee, date and term of lease and annual rent and how determined.

Specify whether lessee is an associated company.
5. Designate any plant or equipment owned, not operated and not leased to another company. If such plant or equipment was not operated within the past year explain whether it has been retired in the books of account or what disposition of the plant or equipment and its book cost are contemplated.

Prime Movers -- Continued			Generators					Total Installed Generating Capacity in Kilowatts (name plate ratings) (q)	Line No.
Rated hp. of Unit (h)	Total Rated hp. of Station Prime Movers (i)	Year Installed (j)	Voltage (k)	Phase (l)	Frequency or d.c. (m)	Name Plate Rating of Unit in Kilowatts (n)	Number of Units in Station (o)		
NONE									1
									2
									3
									4
									5
									6
									7
									8
									9
									10
									11
									12
									13
									14
									15
									16
									17
									18
									19
									20
									21
									22
									23
									24
									25
									26
									27
									28
									29
									30
									31
									32
									33
									34
									35
									36
									37
TOTALS									38
									39

GENERATING STATION STATISTICS (Small Stations)

1. Small generating stations, for the purpose of this schedule, are steam and hydro stations of less than 2,500 KW* and other stations of less than 500 KW* installed capacity (name plate ratings). (*10,000 KW and 2,500 KW, respectively, if annual electric operating revenues of respondent are \$25,000,000 or more.
 2. Designate any plant leased from others, operated under a license from the Federal Power Commission,

or operated as a joint facility, and give a concise statement of the facts in a footnote.
 3. List plants appropriately under subheadings for steam, hydro, nuclear internal combustion engine and gas turbine stations. For nuclear, see instructions 10 page 59.
 4. Specify if total plant capacity is reported in kva instead of kilowatts.

5. If peak demand for 60 minutes is not available, give that which is available, specifying period.
 6. If any plant is equipped with combustions of steam, hydro, internal combustion engine or gas turbine equipment, each should be reported as a separate plant. However, if the exhaust heat from the gas turbine is utilized in a steam turbine regenerative feed water cycle, report as one plant.

Line No.	Name of Plant (a)	Year Const. (b)	Installed Capacity Name Plate Rating - KW (c)	Peak Demand KW (60 Min.) (d)	Net Generation Excluding Station Use (e)	Cost of Plant (Omit Cents) (f)	Plant Cost Per KW Inst. Capacity (g)	Production Expenses Exclusive of Depreciation and Taxes (Omit Cents)			Kind of Fuel (k)	Fuel Cost Per KWH Net Generation (Cents) 0.00 (l)	
								Labor (h)	Fuel (i)	Other (j)			
1	NONE												
2													
3													
4													
5													
6													
7													
8													
9													
10													
11													
12													
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													
25													
26													
27													
28													
TOTALS													

*** NOT APPLICABLE ***

TRANSMISSION LINE STATISTICS

Report information concerning transmission lines as indicated below.

Line No.	Designation		Operating Voltage (c)	Type of Supporting Structure (d)	Length (Pole Miles)		Number of Circuits (g)	Size of Conductor and Material (h)
	From (a)	To (b)			On Structures of Line Designated (e)	On Structures of Another Line (f)		
1								
2					NONE	NONE		
3								
4								
5								
6								
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								
21								
22								
23								
24								
25								
26								
27								
28								
29								
30								
31								
32								
33								
34								
35								
36								
37								
38								
39								
40								
41								
42								
43								
44								
45								
46								
47	TOTALS				0.00		0	

* Where other than 60 cycle, 3 phase, so indicate.

SUBSTATIONS

1. Report below the information called for concerning substations of the respondent as of the end of the year.
 2. Substations which serve but one industrial or street railway customer should not be listed hereunder.
 3. Substations with capacities of less than 5000 Kva, except those serving customers with energy for resale, may be grouped according to functional character, but the number of such substations must be shown.
 4. Indicate in column (b) the functional character or each substation, designating whether transmission or distribution and whether attended or unattended.
 5. Show in columns (i), (j), and (k) special equipment such as rotary converters, reflectors, condensers, etc. and auxiliary equipment for increasing capacity.
 6. Designate substations or major items of equipment leased from others, jointly owned with others, or operated otherwise than by

Line No.	Name and Location of Substation (a)	Character of Substation (b)	VOLTAGE			Capacity of Substation in Kva (in Service) (f)	Number Of Transformers in Service (g)	Number of Spare Transformers (h)	Conversion Apparatus and Special Equipment			
			Primary (c)	Secondary (d)	Tertiary (e)				Type of Equipment (i)	Number Of Units (j)	Total Capacity (k)	
1												
2												
3												
4												
5												
6												
7												
8												
9	Gilbert Street	Distribution - Unattended	115kv	13.8kv	23kv	36,000						
10	Gilbert Street Expansion	Distribution - Unattended	115kv	13.8kv		80,000						
11	East Mansfield (Bird Road)	Distribution - Unattended	115kv	13.8kv		80,000						
12												
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												
25												
26												
27												
28												
29												
30												
31												
32												
TOTALS						196,000	0	0				

OVERHEAD DISTRIBUTION LINES OPERATED

Line No.		Length (Pole Miles)		
		Wood Poles	Steel Towers	TOTAL
1	Miles - Beginning of Year	73.40		73.40
2	Added During Year	0.00		0.00
3	Retired During Year	0.00		0.00
4	Miles - End of Year	73.40		73.40
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				

ELECTRIC DISTRIBUTION SERVICES, METERS AND LINE TRANSFORMERS

Line No.	Item	Electric Services	Number of Watt-hour Meters	Line Transformers	
				Number	Total Capacity (Kva)
16	Number at beginning of year.....		11,073	2,027	106,283
17	Additions during year:				
18	Purchased.....		476	27	1,350
19	Installed.....				
20	Associated with utility plant acquired.....				
21	Total additions.....		476	27	1,350
22	Reduction during year:				
23	Retirements.....		1,320	30	368
24	Associated with utility plant sold.....				
25	Total reductions.....		1320	30	368
26	Number at End of Year.....		10,229	2,024	107,265
27	In Stock.....		560	102	7,613
28	Locked Meters' on customers' premises.....				
29	Inactive Transformers on System.....				
30	In Customers' Use.....				
31	In Companys' Use.....				
32	Number at End of Year.....		560	102	7,613

CONDUIT, UNDERGROUND CABLE AND SUBMARINE CABLE -- (Distribution System)

Report below the information called for concerning conduit, underground cable, and submarine cable at end of year.

Line No.	Designation of Underground Distribution System	Underground Cable			Submarine Cable		
		Miles of Conduit Bank (All sizes and Types) (b)	Miles* (c)	Operating voltage (d)	Feet* (e)	Operating Voltage (f)	
1	None						
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							
31							
32							
33							
TOTALS			0.000				

*Indicate number of conductors per cable.

STREET LAMPS CONNECTED TO SYSTEM

Line No.	City or Town (a)	Total (b)	TYPE							
			Incandescent		Mercury Vapor		Fluorescent		High Press. Sodium	
			Municipal (c)	Other (d)	Municipal (e)	Other (f)	Municipal (g)	Other (h)	Municipal (i)	Other (j)
1	Mansfield									
2										
3	50 Watt								2,094	69
4										
5										
6	100 Watt								531	14
7										
8										
9	250 Watt								108	17
10										
11										
12	400 Watt								76	212
13										
14										
15	1000 Watt									1
16										
17										
18										
19										
20										
21										
22										
23										
24										
25										
26										
27										
28										
29										
30										
31										
32										
33										
34										
35										
36										
37										
38										
39										
40										
41										
42										
43										
44										
45										
46										
47										
48										
49										
50										
51										
52	TOTALS	0	0	0	0	0	0	0	2,809	313

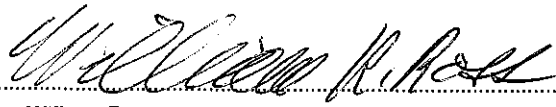
RATE SCHEDULE INFORMATION

1. Attach copies of all Filed Rates for General Consumers.
2. Show below the changes in rate schedules during year and the estimated increase or decrease in annual revenue predicted on the previous year's operations.

Date Effective	M.D.P.U. Number	Rate Schedule	Estimated Effect of Annual Revenues													
			Increases	Decrease												
		Generation Charge Changes as follows: <table style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th style="text-align: left;">Date</th> <th style="text-align: left;">New Rate</th> </tr> </thead> <tbody> <tr> <td>Jan - Feb 2014</td> <td>.0444</td> </tr> <tr> <td>March 2014</td> <td>.0961</td> </tr> <tr> <td>Apr - Jun 2014</td> <td>.1072</td> </tr> <tr> <td>Jul - Sep 2014</td> <td>.0964</td> </tr> <tr> <td>Oct - Dec 2014</td> <td>.0989</td> </tr> </tbody> </table>	Date	New Rate	Jan - Feb 2014	.0444	March 2014	.0961	Apr - Jun 2014	.1072	Jul - Sep 2014	.0964	Oct - Dec 2014	.0989		
Date	New Rate															
Jan - Feb 2014	.0444															
March 2014	.0961															
Apr - Jun 2014	.1072															
Jul - Sep 2014	.0964															
Oct - Dec 2014	.0989															
		<p>Note - The Board of Light Commissioners voted a \$1 Million customer rebate in both January and February (\$2,000,000 total) to be refunded through a reduction of the Generation Charge. This rebate reduced Net Income by \$2 Million for 2014.</p>														

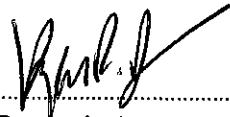
THIS RETURN IS SIGNED UNDER THE PENALTIES OF PERJURY

.....
Mayor

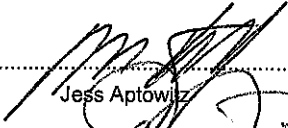


.....
William Ross, Mgr.

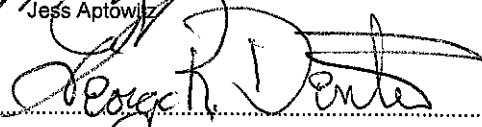
Manager of Electric Light



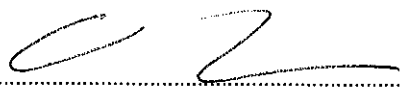
.....
Douglas Annino



.....
Jess Aptowiz



.....
George Dentino



.....
Olivier Kozlowski



.....
Frank Delvecchio

**Selectmen
or
Members
of the
Municipal
Light
Board**