



**Notice to Proceed**

Mark Pelletier, President  
R. Bates & Sons  
140 Pratts Jct. Road, Ste 101  
Sterling, MA 01564


**RE: Notice to Proceed with: Landscape Rehabilitation at Pilgrim Memorial State Park  
Contract No.: P17-3146-C1A**

Dear Mr. Pelletier:

This Notice to Proceed is provided by the Massachusetts Department of Conservation and Recreation ("Department") as formal authorization to proceed with the above-referenced contract ("Contract"). The work will include all work as described in the Contract documents. This Notice to Proceed is effective as of the date signed below and is provided on a not-to-exceed basis, utilizing the Contract cost of \$2,049,000. All work is to be completed within 210 days from the date of this Notice to Proceed, as specified, and no additional work shall be undertaken without written approval prior to commencement.

Department oversight will be provided by Wendy Pearl, DCR Project Manager. All official project correspondence, invoices, and Requests for Information must be submitted to the DCR Project Manager, Wendy Pearl at 251 Causeway Street, Boston, MA 02114, 617-626-1389, wendy.pearl@state.ma.us.

Sincerely,

  
Patrice Kish  
Acting Chief, Planning & Engineering

4/5/2018  
Authorization Date

10/31/2018  
Expiration Date

cc: John Clarkeson, Director of Contract Administration and Procurement  
Wendy Pearl, Project Manager

